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FEDERAL TRADE COMMISSION

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FEDERAL TRADE COMMISSION

IN RE:)
PROTECTING CONSUMERS)
IN THE NEXT TECH-ADE) Matter No.
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TUESDAY, NOVEMBER 7, 2006

GEORGE WASHINGTON UNIVERSITY
LISNER AUDITORIUM
730 21st Street, N.W.
Washington, D.C.

The above-entitled workshop commenced,
pursuant to notice, at 9:00 a.m., reported by Brenda
Smonskey.

1 PROCEEDINGS

2 MR. RAINIE: My name is Lee Rainie, and I'm
3 delighted to welcome you to the second day of the
4 Federal Trade Commission's Tech-ade hearings.

5 We have a wonderful panel to start the day on
6 the benefits to consumers of living in an instant
7 information culture.

8 Just to introduce the panelists here, we will be
9 hearing from Kamran Pourzanjani, the president and
10 co-founder of PriceGrabber.com; Mark Chandler, executive
11 vice president of sales the chief operating officer of
12 Autoland; Liam Lavery, who is the general counsel for
13 Zillow.com; Jeff Fox, the technology editor for
14 ConsumerReports.org.

15 And, unfortunately, Sucharita Mulpuru is not
16 able to be here. She is from Forrester Research. She
17 has a sick child today. So I will be doing some of the
18 presentation of her slides because I know the data from
19 Forrester. It is wonderful stuff. It also matches up
20 pretty nicely with the data we gathered from the Pew
21 Internet Project.

22 Since this is a panel about the benefits to
23 consumers living in the information age, the Federal
24 Tech Commission -- Federal Trade Commission has gone out
25 and done some user-generated content.

1 They have created a video of interviews with
2 people in the streets about how they use the Internet to
3 think about consumer purchases.

4 So why don't we roll that tape now.

5 (Whereupon, the video was played.)

6 MR. RAINIE: Soon to be coming to a YouTube near
7 you. Going to try it again. Here we go.

8 (Pause.)

9 Okay. I don't know that I would give it a high
10 consumer ranking on YouTube.

11 Since it is also Election Day, there are tools
12 next to you, voting machines next to you. I wonder if
13 you would be okay answering the following question on
14 your clickers next to you.

15 I use Internet shopping sites primarily to:
16 Number 1, research products and services; number 2, read
17 product reviews; number 3, compare prices; number 4,
18 make purchases; and 5, none of the above.

19 If you will vote in realtime now. We will show
20 you the results here. We had a little side bet back
21 stage about how you were going to be voting.

22 AUDIENCE MEMBER: Can you repeat that?

23 MR. RAINIE: I use Internet retail sites
24 primarily, not how you ever use them, but how you use
25 them primarily. Number 1, research products and

1 services; number 2, read product reviews; number 3,
2 compare prices; number 4, make purchases; and number 5,
3 or E, none of the above. Sorry, I was reading numbers
4 instead of letters.

5 How are we doing here? All right. Make
6 purchases is the number one answer.

7 If you add up all of the research-related
8 things, though, it is getting pretty close to making
9 purchases, doing research online.

10 With that as sort of your experience, let's see
11 how it matches up to what the panelists are going to be
12 able to describe to you.

13 First up here is Kamran Pourzanjani, who is the
14 president and co-founder of PriceGrabber.

15 MR. POURZANJANI: Good morning. Thank you, Lee.

16 Hopefully I will do a little better than the
17 video, but I won't make promises.

18 Before I get started, I wanted to see by show of
19 hands, nothing else, sort of low-tech, how many people
20 know about PriceGrabber, have used PriceGrabber before?

21 I think I have come to the right place. There
22 is no doubt about that.

23 How many of you have used comparison shopping in
24 general? Can I see a show of hands?

25 Those of you who raised your hand, you are among

1 the estimated 25 to 30 percent of consumers or Internet
2 users that have realized and taken advantage of the
3 power of comparison shopping to save time and money.

4 So PriceGrabber is a comparison shopping
5 service. We bring all the relevant information on
6 products and services, on prices and on sellers to
7 consumers so they can make the most informed purchasing
8 decision.

9 We have about 21 million unique users that use
10 our service. We have about 32 million products in our
11 database in 22 different categories, everything from
12 books and music to apparel to travel, consumer
13 electronics and many, many different products. You will
14 see this in a few minutes.

15 There are over 11,000 merchants that work with
16 PriceGrabber. These include all the name brands that
17 you know. Beyond that, we also have smaller merchants,
18 medium sized merchants and even individuals. So people
19 like yourself can sell products, whether new or used, on
20 PriceGrabber.

21 We also partner with a number of different
22 sites, portals, ISPs or enthusiasts and content sites to
23 power the comparison shopping or shopping. So if you
24 use the comparison shopping on I-Village or on
25 About.com, Comcast, you are actually taking advantage of

1 PriceGrabber technology.

2 Finally, you can use PriceGrabber through the
3 Internet, your computer or through your Web or mobile
4 device. We have sites for Canada, U.S., U.K., as well
5 as sites in Spanish and Portugese.

6 So this next chart shows you our home page, very
7 simple, basically all the different 22 categories of
8 products for which you can shop, basically the
9 categories and subcategories and some popular products.

10 You also can actually log into your own account
11 here with a different set of features. It is a very
12 feature-rich site. It is all designed to help you shop
13 smarter.

14 In this case, there are two ways you can use
15 PriceGrabber. One is if you already know the product
16 you are looking for.

17 In this example, we are looking for a Cannon
18 PowerShot S3. When you put that in, this is the chart
19 that actually shows up. You can see the product page,
20 which includes the picture of the product, a short
21 description.

22 You can actually look at detailed information,
23 specifications for that products. You can see what
24 other consumers think about this product. So these are
25 reviews, user-generated reviews as well as what

1 professionals or experts think about the product.

2 All the information is gathered for the consumer
3 to understand what the product is and what the feature
4 sets are.

5 Beyond that, you notice this product is -- and I
6 can't read it, I confess to you, from here, but you can
7 see all the prices are shown here. It ranges from about
8 300 to over \$500, over 48 different merchants.

9 Here you see a snapshot of those merchants.
10 Actually, if you could see the whole page, this will
11 continue and you would see all the 48 merchants that are
12 selling this product.

13 So you will see that we have information on each
14 of the merchants, their services, what they provide. We
15 have the price, we have tax and shipping, which is
16 computed based on the consumer's zip code.

17 So that gives you a bottom-line price. You can
18 see we clearly identify what the best price is for the
19 consumer.

20 The interesting thing here is over 70 percent of
21 consumers or users of our site do not choose the lowest
22 price. That is a pretty amazing stat if you think about
23 it.

24 We provide information on the availability of
25 the product, and these are user-generated reviews by the

1 consumers, what type of experiences they have had with
2 this particular merchant.

3 This is where you can actually tap into some
4 other tools where its allows you to sell your own
5 product as well as the ability to set pricing.

6 In this case, say you are interested in this
7 camera, but you don't want to pay over \$300, your budget
8 is 250. You can set that price, and we will check in
9 background all the time. And when this target price is
10 hit, we will send you an e-mail notifying you the
11 product is available at that price.

12 So beyond that, you can also look at the
13 reviews. Let's take a look at an example of a review.
14 So in this case you can see the same camera and somebody
15 has provided a review. I believe it is
16 GeorgiaHuggieBear, or Deer, something like that. I
17 can't read it quite from here. But it is a fairly new
18 user.

19 I only have three minutes. I will speed it up.
20 Here you can see there is quite a bit of information
21 provided by this user, very happy with the result. But
22 also very important to point out here is the fact that
23 you can actually ask questions from this reviewer, you
24 can rate the review. There is actually a whole set of
25 discussion that you can have on this specific product.

1 Here's another way you can use PriceGrabber.
2 Let's say you are looking for a digital camera but you
3 don't know what. In this case, you will go into the
4 photo section.

5 There are almost 800 different products here.
6 And you can basically use these attributes to the
7 left-hand side to narrow down your search. So whether
8 you preferred a specific manufacturer or megapixel, you
9 put those preferences in and we narrow down on the
10 selection.

11 Basically, here we have selected three cameras,
12 and we are going to do what is called a side-by-side
13 comparison. This is what that looks like.

14 So here you can see side-by-side comparison of
15 these three products, and actually this is again a
16 partial page. There are I think over 30, 40 different
17 attributes of these three products that you can compare
18 right next to each other and decide what is the
19 appropriate products for you.

20 So just to take it to another example, I hope --
21 there we go. So this is for fragrances. Again, the
22 challenge here is just finding identical products and
23 being able to do comparison shopping on those.

24 You can see the attributes are completely
25 different for these set of products because it is not a

1 digital camera and the way you shop for them are
2 different.

3 In this case, let's say we choose the most
4 popular lady's fragrance on our site. You can see these
5 are all the sellers. There is a rebate. You can see
6 that is provided here.

7 People are selling, believe it or not, actually
8 used or even testers of perfume. So we allow for that.
9 We distinguish that and let consumers that are looking
10 for this product know that that is available if that's
11 what they choose to buy.

12 And then quickly, this is our travel search.
13 Let's say you are planning to travel to Tokyo from LAX.
14 Here what we have is all -- about 155 travel
15 combinations that you can take to Tokyo.

16 Again, you have the attributes, if you notice,
17 to the left-hand side. You can choose nonstop,
18 one-stop. You can specify one specific airport or all
19 the airports in the vicinity.

20 What is interesting and unique to PriceGrabber
21 is that you have all these different amenities and
22 information that's available on PriceGrabber. So, for
23 example, on-time arrival of information or stats for
24 each of the flights, believe it or not, leg room, what
25 type of entertainment they have.

1 All that information, again, is gathered so you
2 can choose what is the right flight or right carrier for
3 you.

4 And then beyond that, and this is where it is
5 completely different, let's say you are interested in
6 that Delta flight. You can see we bring that same
7 flight, same time from five different vendors, and the
8 prices vary significantly from \$600 and change to about
9 800.

10 Quickly you can do the same thing as hotels,
11 again, slightly different set of criteria. You have
12 star ratings that you can choose from. You can sort
13 based on star per dollar. Once you choose a hotel, you
14 will see various offerings for the same hotel room from
15 multiple sources.

16 And that's it. My time is up. Thank you very
17 much.

18 (Applause.)

19 MR. RAINIE: This is Mark Chandler, the
20 executive vice president of sales and the chief
21 operating officer of Autoland.

22 MR. CHANDLER: Hello, welcome. I wanted to say
23 thank you to Liam and thanks for letting me be a part of
24 this. It is some amazing people up here.

25 That was a nice presentation, Kam. I would also

1 like to say hello to the people via Webcast back in
2 California, take advantage of this opportunity.

3 I have been with Autoland for 16 years as the
4 executive vice president. We are a very unique and
5 nontraditional way of purchasing a car.

6 I would like to take a few minutes to go through
7 that. We have been around since 1971. So it is an
8 older company. We have brick and mortar. We have some
9 nice facilities.

10 We have 75 locations throughout the West Coast.
11 We are exclusive to credit unions, although in
12 California, Oregon and Washington, throughout those
13 three states, if you live, work or worship, you are
14 available for membership. I'm sure it's the case here
15 on the East Coast.

16 We do about 12,000 cars a year, which if you
17 ranked us, would be in the top 80 or so as far as car
18 dealers. But we have really no inventory to speak of
19 except for a small amount of used cars.

20 We do 75 percent new, and it is done very
21 nontraditional.

22 The thing that I'm most proud of above and
23 beyond the 12,000 is the about three out of 10 people
24 that talk to us do buy through us. But I think that's
25 just the net result of being a real service

1 organization. We are not just about selling cars. We
2 are really about informing people.

3 Of the seven that don't buy from us I feel have
4 had a real good experience and have the right knowledge
5 so that when they do go out to a dealership and buy a
6 car in the traditional manner that they will have all
7 the information needed to make an informed buying
8 decision.

9 I will go through these slide decks.

10 I wanted to just talk about our processes.
11 These arrows on the left represent we work with over 300
12 different credit unions. That's just a sampling of
13 them. Those arrows represent this.

14 I'm going to go through this fast because I know
15 we are on some real time constraints here.

16 The credit unions, they market us through
17 multiple channels. They can just directly come to us
18 through a CU inquiry. We have a CU auto center as well
19 that is set up on their Web pages, and it is a way for
20 them to get information on the car they are looking for,
21 information, pricing, availability.

22 They can also contact us via live chat. We have
23 a call center that is several dozen employees that are
24 available for live chat. We have an 800 number. Most
25 of our offices are within the loan departments of credit

1 unions. We have actually set up shop in many credit
2 union loan departments.

3 We centralized all of our inquiries to one
4 central location for consistent response and to help
5 manage all of our channels.

6 For those that come through the Web or through
7 the 800 number, they all get the same experience, and
8 our response time is very quick. It is amazing
9 sometimes to watch it happen. It can be within 10
10 seconds, and it shocks people to have the phone ring
11 after they punch the enter button just seconds later.
12 As a matter of fact, a few times for those still on
13 dial-up, the phone is busy so we have to try back when
14 they are not on their computer any more.

15 Let me introduce you to AIME, the auto
16 information management exchange. This is a program that
17 came through years of technology buildout that lets us
18 talk to each other through our dealer partners, through
19 our credit unions, through our consultants and through
20 our headquarters, our corporate offices.

21 It is a tool that allows us to know what is
22 going on realtime for instant reporting, instant lead
23 generation, just instant knowledge on what the business
24 is doing.

25 Each credit union has a different value

1 proposition, and they need their own unique reporting.
2 And with this tool we are able to do that.

3 All of the inquiries go to a highly trained
4 consultant in our call center in the field depending on
5 the member's requirements.

6 I'm going to go a little faster here. Our
7 processes are very automated. To manage information and
8 ensure the highest consumer experience, we have it down
9 to a science. What is nice about that is if a large
10 credit union enlists our services and we believe we are
11 a service provider, it is a scalable model that we can
12 take into other areas because we are all centrally
13 located and automated.

14 We pull inventory from several different dealer
15 partners and have the ability to transact them all
16 electronically.

17 If you go our Web site, even on the used cars,
18 there are thousands of cars that are not owned by us but
19 by preferred dealer partners. We offer return policies,
20 no questions asked. It is a nontraditional way.

21 There is not a lot of logic used in some of
22 these things because we are really about the service and
23 not the selling of the car.

24 The trade-ins -- my thing is not working right
25 now. The trade-in process is centralized also. We

1 realize that most people have a trade-in. In fact, to
2 me that's the best service that we provide because it is
3 really more so, maybe, in other areas than some, it is a
4 risk to sell your car on your own.

5 We really think it is important for you to take
6 advantage of someone just taking it off your hands and
7 not being burdened with the process of selling your car
8 on your own.

9 Here we go. Anyway, we handle the process of
10 this from A to Z, the entire thing from financing,
11 insurance options to products. We have -- all the
12 products that you can get in the traditional fashion you
13 are able to achieve through Autoland.

14 It is a service through credit unions who are
15 really about people helping people. Some of the
16 products are GAP insurance, LoJack, mechanical breakdown
17 protections.

18 There are all sorts of things you can get
19 through this fashion.

20 Back to AIME, we do have the ability to access
21 the inventories of multiple partners, and through this
22 amazing technology we are able to, if someone decides
23 there is a specific car that they want, we are able to
24 lock it down for their benefit so that no one else would
25 be able to buy it, even though they might be hundreds of

1 miles away. Sometimes it is the only car out there is
2 the response we will get on occasion.

3 We do the final review of the transaction with
4 the member. Then we deliver the car and they are on
5 their way.

6 So it is really a no haggle, no pressure
7 information service. As we serve people, the net result
8 is that three out of 10 people buy from us. Even the
9 seven that don't, they are better served because they
10 didn't have to go through the traditional fashion which
11 sometimes can be very scary.

12 And actually that concludes my presentation. So
13 thank you so much.

14 (Applause.)

15 MR. RAINIE: Now we will here from Liam Lavery,
16 the general counsel of Zillow.com.

17 MR. LAVERY: Good morning. Thanks for having me
18 here. This has been a great panel to sit on.

19 I think one thing you realize in looking at
20 these presentations and seeing these screen shots from
21 all the sites is the trick with any of these shopping or
22 research businesses on the Web is to understand the
23 business proposition that the sellers have, understand
24 the decision process that the consumers are going
25 through, and that varies tremendously, depending on the

1 product or service that you are talking about.

2 Just briefly, a couple thoughts about the real
3 estate market before I jump in. One, very few people
4 actually buy their real estate on the Web these days,
5 notwithstanding some valiant efforts by eBay.

6 So what most people are going to do is to find
7 out as much information as they can. Real estate
8 purchases are made on a tremendous, tremendous variety
9 of information. There's a very complex set of factors
10 that goes into making that decision.

11 It is hard to reduce that market data into
12 things -- into a form that's easy to understand and
13 operate on. The goods here or the real estate is not
14 fungible. So comparisons are difficult.

15 Of course, there is no fixed pricing. So
16 pricing information in general is a challenge.

17 So with that, let me present the idea behind
18 Zillow.

19 Our founders, Rich Barton and Lloyd Frank, were
20 fellows that were in it at the start at Expedia when it
21 was part of Microsoft and then when it became an
22 independent company. They for a long time had been
23 thinking hard about consumer Web services and how to
24 solve the problems of consumers.

25 They left IEC about a year and a half ago and

1 were thinking about what they wanted to do next. They
2 knew it wanted to be in the consumer Web space.

3 Happily for me, they both at the same time were
4 shopping for homes. They are very analytical guys.
5 They wanted to have as much information as they can in
6 their hands, put it in a spreadsheet, play with it, try
7 and figure out how much their house would be worth, how
8 much the house they were looking at was going to be
9 worth.

10 The thing they found was there is no easy way to
11 get that information. There are a lot of public data
12 sources and private data sources, but it is hard to
13 bring them together and manipulate and understand and
14 work with that information.

15 So that consumer need is what spurred this
16 company. They realized that they were problems that
17 hadn't been solved in the online real estate space. So
18 that led them to this mission, to empower consumers with
19 real estate tools and information, help people make
20 smart decisions about real estate.

21 So this is the Zillow home page, if you folks
22 have been there before. And the general proposal is up
23 there at the top, free instant valuations and data for
24 now actually 68 million homes.

25 There is small type underneath there that is

1 hard to read but is also part of the value proposition,
2 which is "and you don't have to enter any personal info
3 and no one will contact you."

4 The history of the real estate online business
5 has been a lead generation model, taking consumers to
6 professionals. There is definitely a consumer service
7 there. The vast majority of consumers use professionals
8 in making a purchase decision.

9 But not everybody wants to start there. Our
10 proposal was to give information about the marketplace
11 without having to have a sales contact with a
12 professional.

13 So you input an address there, hit a button and
14 move to a page like this, a very data-rich page, hard to
15 see from a distance, but if you have been to our site,
16 you will know this search results page gives you an
17 aerial view of the neighborhood. For most places, we
18 have satellite views. It overlays on top of it a map.

19 If you don't have satellite views, we will give
20 you just the map. And then lots of little boxes there
21 are the parcel boundaries for home real estate. This is
22 in the middle of Seattle.

23 And then that little bubble is some detailed
24 information about the home that you searched for. It
25 tells you our estimate, and that is our automatically

1 generated valuation that we run based on public record
2 data that we have about a house.

3 It tells you a little bit about some of the
4 public record data. It gives you beds and baths on this
5 page and a bunch of links to click to for more
6 information.

7 A recent thing that we did in response to some
8 consumer complaints or concerns is that we realized that
9 the public data is not at all perfect.

10 So the very first thing that we decided to make
11 a major upgrade to the site with was in September, we
12 allowed users to claim their own home and to correct the
13 data. And that's been actually quite well received by
14 our users so far.

15 So this is an example. The left-hand column
16 here shows home facts that are off the public record and
17 it shows our automated valuation that's based on that
18 set of facts.

19 And then next to it is when the homeowner
20 selected to claim the home. Then they put in all this
21 information about what the true facts are about the
22 house, at least true as reported by the owner. And then
23 this owner decided to run their own estimate using our
24 valuation model.

25 So generally we let people know all over the

1 site that we are not able to go out and verify this
2 information. But what we try to do is on the theory
3 that more information is better than no information, we
4 just make it really transparent where this information
5 is coming from and let users do with it what they will.

6 So this is the home details page now with all
7 the new features in it. On the left-hand side is the
8 Web page you get to when you click through from that
9 original map.

10 We had been looking at this little box down here
11 in the corner. The blow-up here on the right-hand side
12 is what we give to the owners to fill out their own
13 estimation model and to justify why they would offer
14 this house at a different price.

15 This is a little bit just to very briefly say
16 what kind of reception we have had so far. We launched
17 in February of this year. At this point we are the
18 fifth largest real estate Web site hit-wise based upon a
19 couple of other real estate players.

20 We had 3-1/2 million consumers come to the site
21 in October. 27 million homes have been viewed out of
22 the 88 million homes in the country. And 171,000 homes
23 have been claimed by owners as of last week.

24 The last thing I wanted to say very briefly is a
25 question we often get is how do we make money. We are

1 still working on it.

2 But this slide based on a Forrester research
3 report from last year is probably the most popular slide
4 in tech circles these days, right. What we are trying
5 to do, as many other people are, is trying to exploit
6 the difference between how much time users are spending
7 online as opposed to how much advertising money.

8 Our model is entirely advertising based, based
9 on the suggestion that Google has made, that if you get
10 consumer information right and pure and trusted and you
11 get people coming back to your site to consult you for
12 that consumer information, then you can sell
13 contextually relevant advertising around the outside,
14 keep your information pure but still have a viable
15 business model.

16 That's it today. Thank you.

17 (Applause.)

18 MR. RAINIE: Jeff Fox, the technology editor of
19 ConsumerReports.org.

20 MR. FOX: Good morning. Thanks for having me
21 here. Thanks, Lee.

22 First I would like to ask people how many people
23 here have ever used Consumer Reports magazine, the print
24 magazine? I see a few hands.

25 And how many have used our Web site? Quite a

1 few.

2 I was going to say it looks like a lot of people
3 are familiar with the site. I was going to say forget
4 about most of what you know about Consumer Reports,
5 except for our integrity, because we are reinventing
6 Consumer Reports for the 21st Century and creating a
7 research source and information source for consumers on
8 the Net using the latest technology.

9 Here's a little background. We started the Web
10 site in 1997. We now have about 2-1/2 million paying
11 subscribers. Subscription I think is about \$25, \$26 a
12 year now, although you can subscribe by the month for
13 about \$5 if you really want to research something short
14 term.

15 Subscribership has grown in the past at about 20
16 percent per year. We are pretty much the largest
17 publication-based subscription Web site in the U.S.,
18 possibly the world. And we have 3.3 million unique
19 monthly visitors.

20 Consumers Union, which publishes Consumer
21 Reports is a nonprofit organization. We are
22 noncommercial. The only ads you will see on there
23 really are our ads for our own products, our own
24 commercial ads.

25 Our content includes magazine features -- this

1 is on the Web site -- reviews, ratings. We are
2 beginning to add blogs, message boards, daily news,
3 interactive tools, videos.

4 We now offer -- our mission is similar to the
5 mission -- although we haven't been around quite as long
6 -- we are celebrating our 70th anniversary this year --
7 our mission is to protect consumers.

8 We have a free blog on Consumer Reports on
9 safety, where we provide information about safety
10 problems. We also have a free site, Best Buy Drugs,
11 that provides consumer information about the most widely
12 used drugs, a subscription site, MedicalGuide.org, where
13 you can get information about conditions and treatments.

14 Yesterday, for those who were here yesterday,
15 there was some discussion about whether people are
16 actually getting a lot of their information now from
17 user-generated content and blogs on the Web.

18 Here's what one observer said, giving us a
19 compliment, I guess, that people are turning to blogs.
20 And he is right from a number of points.

21 User-generated content is getting more
22 attention. But some of the latest research shows that
23 it is not entirely right and that people are still
24 trusting brand and media reviews.

25 If you look at the age breakdown here, you will

1 notice that younger adults are right in the forefront
2 there in trusting branded reviews and company
3 information and that the blogs and the opinions are
4 somewhat down on the list there, showing us that a brand
5 and a reputation still matter a lot.

6 This is the recent home page of our Web site.
7 As I said, it is not your father's Consumer Reports.

8 We have retooled for the Web. We are starting
9 to offer RSS feeds. There are lots more planned in the
10 coming years.

11 If you look on there, it includes virtually all
12 major products and services.

13 Here's one of the new things that we are
14 offering. The traditional issue with Consumer Reports
15 in the past was that you find a product and then you go
16 there and perhaps it was too new or the subject in the
17 magazine was dated.

18 We are current now. We are very current. When
19 new products come out, we get first looks, short
20 assessments of these products out there very shortly
21 after the product comes out.

22 We are now offering some video first looks. You
23 can get on there -- thinking, for example, we have some
24 up recently of some of the digital SLRs that have just
25 come out since Labor Day. They are up on the Web site

1 already.

2 We will soon be offering things like Podcasts as
3 well. We are really exploiting the Web.

4 This is our pride and joy. This is a new thing.
5 If you remember Consumer Reports, you have those little
6 circles which internally we called blobs, for lack of a
7 better term.

8 We now have a proprietary software called a
9 product selector which actually turns those old static
10 rating tables into a dynamic interactive database.

11 I don't know if you can read it up there. For
12 example, you can select a blob level, the red or the
13 half red, and if you see the little slider there, then
14 you can narrow the ratings table down to just those
15 products that we found were, let's say, very good or
16 excellent. And you, using that, you can set criteria
17 levels of other columns there. You can also sort on
18 columns.

19 This really turns what is a traditional,
20 familiar, static printed table into a 21st Century tool.

21 Also our -- when you find a particular model
22 that you are interested in, you can drill down to it.
23 Our engineers spend countless hours -- I have seen it --
24 cataloguing -- we call it pedigreeing -- products, every
25 little nook and cranny.

1 The products are tested scientifically in the
2 laboratory. So you know all the research on something.
3 They are really tested in the lab scientifically.

4 And user content, first of all, we like to say
5 we have actually been using user content at Consumer
6 Reports for decades.

7 Our annual questionnaire that goes out to
8 perhaps something like a million people now is the
9 source of all those charts you see about which cars have
10 been reliable or less reliable.

11 If you look at the bottom of this slide here,
12 you will see that we do all sorts of surveys of
13 consumers. We have incorporated consumer experiences
14 into the magazine for, as I said, decades, subscribers
15 and also general public service.

16 Another aspect of using the Web is the
17 community. We are now expanding the number of online
18 forums where consumers can share experiences and
19 reviews. Our experts will participate there. And you
20 know that these forums -- we found that the people that
21 participate in this really often have a lot of
22 expertise, they are very high caliber.

23 It is a secure environment. You know that we
24 are being careful, monitoring what is being posted
25 there. It is a draw because people know they go there,

1 there's going to be quality.

2 You can find people online that are as
3 knowledgeable as some of our experts. You have
4 engineers and other experts in the subject coming there
5 and talking about products, but, of course, giving their
6 own assessment.

7 We are starting to introduce user reviews
8 separate from our own tests. This is an example of some
9 of the reviews. This is all from the real site. This
10 is not a prototype.

11 We offer a new car buying kit -- I think it is
12 about \$14 -- which will provide a consumer with
13 information about the car's reliability, the dealer cost
14 and negotiating strategies. We are really working to
15 inform and protect the consumer solely. That's who we
16 answer to.

17 I want to mention, since the cars are up here,
18 that a question that has been posed to us are whether
19 people are doing more research on big ticket items or
20 every day items on the Web.

21 Our experience, talking to our Web people, has
22 been it is pretty much equal. It really isn't at all
23 based on price. It is relevantly driven on what's hot
24 or in some instances what requires more thorough
25 research, such as a safety issue or a complex or

1 unfamiliar topic. People may do as much work online on
2 a supermarket item as they might do for a TV, depending
3 on what's hot.

4 In summary, we are a complete resource for
5 consumers. And this is what we consider to be the 21st
6 Century consumer information source.

7 (Applause.)

8 MR. RAINIE: Again, I'm sorry and she is sorry.
9 Sucharita Mulpuru from Forrester Research, a senior
10 analyst, is not here to present her data.

11 So I was going to make an attempt to do that, in
12 part because it lines up very nicely with the kind of
13 material that we see in the Pew Internet and American
14 Life Project.

15 You are hearing about all different kinds of
16 ways that consumers are gaining new benefits. They are
17 gaining new power, access to information they didn't
18 have before, gaining ways to participate in consumer
19 culture and producer culture that they hadn't had
20 before.

21 The Forrester data is sort of rich in detail
22 about that. There are a lot of people who do research
23 online before they buy products, and there are a lot of
24 people who are buying products now, even though, if you
25 look at the whole retail market, it is still a drop in

1 the bucket compared to the number of purchases that are
2 actually made in stores.

3 It is a blooming, thriving market. The upside
4 for growth still is pretty large. There is lots of
5 information about the kinds of things they want to buy.

6 One of the most striking things about this chart
7 is that you can see the extra increment of research that
8 is taking place compared to the purchases that are
9 taking place.

10 In other words, seven points more people have
11 done research about books online than have actually
12 bought books online.

13 Of course, when you get down to some of the
14 bigger ticket items, they are doing a lot of research
15 about those items but making those purchases in many
16 cases off-line in a store.

17 Forrester is doing a terrific job identifying
18 heavy shoppers, people who go online when they are
19 looking for material and using three or more sites to do
20 their research.

21 Not only can they find research material on
22 individual sites, but they are also going to multiple
23 Web sites just to triangulate the information they are
24 getting.

25 They are doing research at a tremendous number

1 of places. In many cases, this is Pew data. I'm not
2 sure if it is Forrester data, but I bet you they find it
3 too. They are starting at search engines and finding
4 the sites that they need for sort of general search
5 queries.

6 And this is the array of things that they are
7 doing online. This is also the kinds of sites that they
8 are using and the kinds of ways they are using these
9 sites.

10 Again, all these slides will be available from
11 the FTC site. They are all sort of hard to read here.
12 They are using a rich menu of Web sites to go through.

13 They are posting a lot of content in many cases.
14 They are contributing to the flow of information about
15 consumer goods online. But they are also skeptical.

16 Many people approach their retail purchases
17 online with a sort of healthy degree of skepticism about
18 whether the information they find online will be
19 accurate, whether the brands they encounter will be
20 accurately represented.

21 They know there is fishing in some respects.
22 They know there are fake sites and stuff like that.
23 They are pretty not necessarily vigilant but sometimes
24 they are quite serious about understanding the flow of
25 information and getting enough information so that they

1 can feel confident to make a purchase online.

2 So that's kind of the Forrester picture. Buyer
3 beware is a major message here.

4 I was going to ask the panel a question to begin
5 our conversation here about changing consumer behavior.
6 We have seen a lot of ways consumers access this
7 material.

8 There are some people who have certainly lived
9 in a consumer world that predated the popular adoption
10 of the Internet, which a majority of Americans began to
11 use the Internet around 1999 or 2000.

12 Before then, it was a novelty. It was the
13 province of sort of geeks and people who had a specialty
14 interest. And it became a popular consumer technology
15 really only about five years ago.

16 For my money, there are four things to think
17 about that make for different consumers now than before.

18 First of all, as you have heard from these
19 sites, the boundary between online and off-line is now
20 very permeable. Many people do their research online,
21 they do their price shopping, window shopping online,
22 but then make their purchases off-line.

23 In their minds, it is not necessarily separate
24 space anymore. These are just part of the tools that
25 they have that they bring to bear to make consumer

1 purchases.

2 The second thing is consumers are themselves in
3 the producer end of things in that they are posting
4 comments, assessing comments and contributing to the
5 online environment. They are not just on one side of
6 the transaction anymore. They are contributing to the
7 conversation from the sales side as well.

8 The third big thing is, of course, the volume of
9 information available to them has grown markedly. There
10 is a lot more inputs they can gather up, a lot more
11 consumer commentary they can gather up.

12 The fourth thing is as that volume of material
13 has grown, the important point of those last Forrester
14 slides, as more inputs come into people's lives, one of
15 the things that happens is when they reach the
16 oversaturation point, they draw on their social networks
17 more or they draw on their trusted brands more.

18 It is just as word of mouth and the sort of
19 value of trusted brands grows and that is information
20 rich and where the scarce resource in the modern age is
21 attention rather than information, information is
22 abundant now.

23 I was wondering if any of you had other thoughts
24 about the specific changes in consumer sort of attitudes
25 and behaviors that have emerged in the Internet age.

1 MR. CHANDLER: It seems to me that where a few
2 years ago, it was really about price, just about price
3 and the opportunity to find the right price on things.

4 I'm sure some of you have the same experience
5 that I have, where you buy something online and the
6 price is the best but the experience is a disaster. It
7 comes late, it has a battery that won't charge or
8 something like that, it is a refurbished product.

9 I think what I'm seeing is a trend toward value.
10 If you look when you comparative shop, which is
11 wonderful about these sites that we have seen, is you
12 have the ability to compare pricing. And you don't
13 always buy the best price because you go with, what you
14 said, the brand.

15 I think people are looking more towards value
16 than just price. The idea of commoditising all these
17 things is there is still service behind this even though
18 it is Internet and there is not a lot of human
19 interaction, they are still looking for some place where
20 they can get a good value.

21 MR. POURZANJANI: Just as price is important,
22 hence PriceGrabber. It is a big criteria for all
23 consumers when they want to make a selection.

24 As I said, we have been in business since 1999,
25 and our value proposition is quite clear. But still, we

1 never saw that people just flock to the lowest price.
2 It was always about matching the consumer with the right
3 seller.

4 This is a trend that we have seen for many, many
5 years, and it has been well over 70 percent of consumers
6 not choosing the lowest price. That is very consistent
7 with our experience.

8 MR. RAINIE: I'm interested in the problem of
9 bad information, particularly in an environment where
10 your competitors and any other user with a modem can
11 post information that isn't necessarily true or
12 accurate.

13 Can you talk a little bit about the ways that
14 you are coping with that?

15 MR. POURZANJANI: Sure.

16 MR. LAVERY: I will take a shot. Our site is
17 based on public record information which is generally
18 selected by tax assessors who have often limited access
19 to the properties that they are trying to get
20 information about.

21 I guess that the main value proposal that we are
22 making is that by making this information available to
23 people and letting them interact with it and make their
24 own judgments, take a look transparently and see what's
25 behind the assumptions there, and, in fact, often

1 relying on other people in the community to correct it,
2 that that's an environment that people are going to like
3 and get some benefit out of and keep wanting to come
4 back to consult.

5 I didn't answer that previous question about
6 what consumer behaviors have changed. I really think in
7 the last 10 years consumers have gained a lot more
8 tolerance and patience for sorting through data and
9 finding the gems and sorting out the stuff that they
10 don't think is relevant to their own decision.

11 I'm curious about what consumer reports thinks
12 on this since you have been a trusted source for some
13 time.

14 MR. FOX: We are not a shopping site. We refer
15 people out to shopping sites we don't have a financial
16 relationship with as a convenience.

17 We don't really know what people end up buying.
18 So we are not tracking the purchase behavior.

19 But clearly our development of this product
20 selector shows we have searched the Web. We see what's
21 out there. This is exploiting the medium. People want
22 to be in control. They want to be able to see
23 different -- see the information they are looking for
24 and really zero in on things.

25 MR. CHANDLER: Accurate realtime information is

1 essential, I think, for these companies, that you guys
2 all have accurate realtime information. Otherwise, you
3 won't last very long. Consumer experience is so
4 important that it is essential.

5 MR. POURZANJANI: Absolutely. We update our
6 site six times a day minimum to make sure the inventory,
7 the pricing is correct.

8 Going back to user-generated content, if you
9 will, that is a big issue these days, that you have a
10 lot of junk content out there. There are a lot of
11 motivations to do it.

12 I can spend the whole day talking about those
13 motivations, including people vying for search engine
14 optimization, so on and so forth. We found early on the
15 only way you can do this is really to monitor this
16 closely.

17 When people generate content on our site, we
18 take a close look at it. We have technology to do it
19 and people to do it.

20 Beyond that, the community itself is a great
21 policing tool. And they look at the content that is
22 provided, they rate it. If there is a problem, they
23 highlight it.

24 That is a big, big issue. I think the solution
25 is with the community that you build around your site.

1 MR. RAINIE: Here's a question from the audience
2 for Mark and Kamran. How do you make money?

3 MR. CHANDLER: That's a great question. I guess
4 I didn't address that.

5 Of the three out of 10 people that did buy from
6 us, there is a margin in the purchase. Between the
7 price the dealer sells us and the price we offer to the
8 consumer, there is a margin.

9 Because we are doing over a thousand cars per
10 month with our buying power, even with that margin, I'm
11 not saying we are the best price, but we are a very good
12 value and probably better than what you can do on your
13 own unless you are one of those Mr. T guys and can work
14 a great deal.

15 MR. POURZANJANI: It is a great question.

16 We make our money through two ways. One is
17 advertising on our site. We have very, very many light
18 advertisers. The site isn't overburdened with a lot of
19 advertising.

20 The main source of revenue for us is referral.
21 They search for the product, help to find the right
22 merchant. And when they click through the merchant
23 site, we collect a nominal referral fee, 10, 15 cents,
24 all the way to close to a dollar.

25 We don't care typically if the consumer buys or

1 not. We are not motivated by that. We do care; we want
2 them to be buying, we want them to be using it for that
3 purpose clearly. But we are not motivated by making
4 fees that way.

5 MR. CHANDLER: Can I make it clear real fast
6 there is no fee to use this service.

7 MR. FOX: I was wondering if I could just raise
8 the question of security of Web sites because there has
9 been a number of incidents of people's credit card
10 numbers being disclosed.

11 I got this too late for the PowerPoint. We did
12 a nationally represented survey about people's concerns
13 about shopping online. 72 percent said they were
14 concerned about the security of their personal and
15 financial information. And of those, 86 percent had
16 taken precautions, secure passwords, shopping at well
17 known sites, printing and saving receipts.

18 Only 64 percent said that they always use the
19 same credit card online, which is a common technique.
20 And about 70 percent review the site's privacy policy.
21 So that that leaves 30 percent that don't. That's
22 another issue besides the reliability of pricing, is the
23 security.

24 MR. RAINIE: Here is a question I'm sure Lee
25 gets all the time. Homes in my neighborhood that have

1 recently sold anywhere from a month to a year ago are
2 listed on Zillow at 50 percent of the sales price. Why
3 doesn't the sales price have a greater effect on the
4 estimator?

5 MR. LAVERY: Our algorithm has a bunch of
6 different inputs. Past sales are a significant
7 influence on them.

8 One thing to realize, at least at this kind of
9 beta stage of our Web site, is that sale price may be
10 associated with a bunch of attributes on the public
11 record that may not in fact be reflected in the house
12 that actually sold. So that is a common cause for those
13 kind of situations.

14 Here's one that I know that we have had trouble
15 with. If a condo is listed on the public record as
16 having zero square feet but there is a sale on the
17 record for \$300,000, our algorithm right now has a hard
18 time picking that up.

19 As we go along, we hope to get both better data
20 sources as we go out and look for them and also get some
21 help from the community to improve those outliers.

22 MR. RAINIE: Here's a sort of meta question
23 about the new age.

24 All of the industries represented up here are
25 regulated based on the concern at some level consumers

1 could not get adequate information to make informed
2 purchases. Today many technologies provide this
3 information and make these industries a lot more
4 transparent.

5 The question is should these industries be
6 deregulated and should we allow new efficient services
7 to offer autos, homes and other services for sale.

8 MR. POURZANJANI: Competition is always a good
9 thing.

10 If you look at PriceGrabber, which is more
11 commodities or products that people use on a daily
12 basis, obviously that's not that regulated. You can see
13 that competition has really worked and the consumers
14 benefit from that.

15 Essentially I think that's a model that could be
16 applied to many different areas. There are concerns.
17 Security is one. Again, I think Internet gets a bad rap
18 on that, personally.

19 I understand the number one source of security
20 problems is actually when you give your credit card to
21 somebody at a store to run your charge, so -- whereas,
22 you have actually a lot of security through your credit
23 card on the Internet.

24 So I think there are other issues that need to
25 be regulated. Security is one. I'm not sure if running

1 a business itself needs to be regulated.

2 MR. CHANDLER: I think the auto industry, there
3 are still a lot of people out there are probably not
4 following the best practices. I think regulation is
5 okay.

6 MR. LAVERY: I think in the real estate space,
7 it is actually quite regulated at the state level.
8 There is a lot of good consumer protection that comes
9 out of that.

10 I think this is kind of a time of blossoming of
11 many different innovators in the online real estate
12 space. I think consumers will benefit if those
13 information services have a little bit of room to
14 breathe as they figure out what it is that solves
15 problems for consumers.

16 MR. RAINIE: Is this your shot at the FTC?

17 MR. FOX: The privacy issue, as the FTC knows,
18 there has been privacy disclosures, not necessarily in
19 these industries, but that's a big issue on the Web
20 also.

21 There is still a role for regulation, I think.

22 MR. RAINIE: One-sentence answer to the last
23 question from each of you, starting down the line from
24 Jeff.

25 What gives you night sweats about this space?

1 What do you lie awake thinking about that could go
2 disastrously wrong?

3 MR. FOX: I don't know. The Web site crashing,
4 I guess.

5 MR. POURZANJANI: I think we are in a space that
6 you are sort of making up the rules, for lack of a
7 better term.

8 All these Internet businesses, we are creating
9 something new, trying to be more effective and be more
10 useful for consumers. That leaves a lot of room for a
11 lot of sites to go up that misuse the public trust.

12 And the problem is that consumers may walk away
13 thinking all the sites are the same and all of them are
14 engaged in something that's less than perfect, less than
15 whole.

16 I think one example is spyware. My company,
17 PriceGrabber, we have never worked with spyware
18 companies. We have never done business with them. But
19 a lot of companies have and therefore made an industry
20 out of that.

21 That is all going away. But that type of trend
22 could work against the Internet and all the players.

23 MR. RAINIE: How about you?

24 MR. CHANDLER: Just the thought of someone going
25 through the traditional fashion and absolutely getting

1 beat up. I have seen some really horrendous purchase
2 orders come through that really keep me up at night.

3 MR. RAINIE: And Liam?

4 MR. LAVERY: The big worry for us in this
5 brand-new space is what we are planning on doing and
6 what we are already doing, what consumers really want.

7 We are guessing. We have several more things
8 coming down the pipeline. We have to get it right. Our
9 whole business model is on whether consumers decide it
10 is worth coming to take a look.

11 MR. RAINIE: Thank you very much for a great
12 panel.

13 (Applause.)

14 (Break and technology pavilion.)

15 MR. WIESER: Thank you so much for coming out to
16 our panel on marketing and advertising in the next
17 Tech-ade.

18 I'm Brian Wieser from MAGNA Global, one of the
19 world's largest advertising agency holding companies.
20 We work very closely with agencies, universities, media
21 and others.

22 We will start off this panel with some
23 introductory remarks from Commissioner J. Thomas Rosch.

24 COMMISSIONER ROSCH: Good morning. I'm Tom
25 Rosch. I'm pleased to be able to offer some

1 introductory comments, albeit through the magic of
2 videotape, to open this morning's panel on marketing and
3 advertising in the next Tech-ade.

4 I would like to start out by highlighting some
5 of the types of issues that confronted the FTC's Bureau
6 of Consumer Protection in the early '70s, when I was a
7 BCP staff member.

8 During that period, one of our top law
9 enforcement priorities was to target national
10 advertising that we thought was either false or
11 unsubstantiated. Those were high-profile cases that
12 communicated the message that the cops were on the beat.

13 The remedies we sought were so-called
14 all-product orders that would serve as a basis for civil
15 penalties if the respondent ever engaged in false or
16 unsubstantiated advertising again, regardless of what
17 product it advertised.

18 The Commission also used its rulemaking
19 authority during the '70s, issuing rules to regulate
20 marketing practices in a number of industries.

21 We were also interested in protecting children.
22 Back then there was a concern about the large amount of
23 television advertising directed to young children,
24 especially by so-called host sellers, that is to say,
25 characters from children's programming who advertised

1 the sponsor's products.

2 The Commission also explored a possible rule
3 restricting the advertising of sugary foods to children,
4 but ultimately terminated the rulemaking in part because
5 although the record showed some cause for concerns,
6 there didn't appear to be a way to develop workable
7 rules to address those concerns.

8 I should also point out what we weren't
9 concerned about. For example, back in the early '70s,
10 two of today's biggest consumer protection issues,
11 privacy and data security, weren't even on the horizon.

12 Now fast forward to the mid-1990s. The
13 Commission held the first set of hearings on the
14 high-tech global marketplace which focused primarily on
15 communication technologies, the telephone, television,
16 computer and Internet.

17 The Commission successfully predicted many
18 changes that these technologies would foster, things
19 like the unlimited amount of information that would be
20 available to consumers, the development of a global
21 marketplace and dramatically improved shopping
22 convenience.

23 At the same time, the Commission didn't see
24 coming a number of things that have adversely affected
25 consumers and their welfare, namely spam, spyware and

1 data security vulnerabilities.

2 Another development that was underestimated and
3 that's changed the way some of us experience life today
4 is the extent to which people can now create and share
5 content by using technologies like the computer,
6 telephone and Internet.

7 Things like chat rooms, message boards, blogs
8 and social networking sites have affected the way that
9 people communicate with each other and share thoughts.

10 Broadband and high-speed Internet access allow
11 people to share digital photographs, music and video to
12 an extent and in ways that were almost unimaginable 10
13 or 15 years ago.

14 It is also worthwhile to note that those
15 technological innovations may come with price tags,
16 privacy implications and copyright issues just to name a
17 few.

18 So the question now is what's the future of
19 consumer protection in this arena? It's first essential
20 to identify some of the underlying technologies that are
21 going to propel us forward in the next decade.

22 Broadband and high-speed Internet access will
23 continue to be a major mechanism for communication and
24 the distribution of content. Already we have seen the
25 deployment of voice over Internet protocol, or VOIP,

1 and the dramatic popularity of the video and audio
2 sharing capabilities of Web sites such as YouTube and
3 MySpace.

4 Hand in hand with this technology comes the
5 freedom of wireless communication. Other technologies,
6 such as radio frequency identification, or RFID, will
7 continue to develop to offer a broad scope of consumer
8 and business convenience and benefits, such as payment
9 processes, inventory tracking systems and identification
10 mechanisms.

11 So what are the underlying consumer protection
12 issues that we will need to be concerned about in the
13 near future? Most of them are the issues that we are
14 grappling with now and have grappled with in the past,
15 basic fraud and deception, privacy and data security,
16 the importance of informed consumer choice and
17 protecting children.

18 Fortunately, in many instances our traditional
19 methods of addressing consumer protection issues will
20 continue to serve consumers well. For example, law
21 enforcement is an important tool that we will continue
22 to use in our fight against deceptive and unfair
23 practices whatever form they may take.

24 Additionally, education will remain an important
25 component in the future of consumer protection. And by

1 education, I refer not only to the agency's efforts to
2 educate consumers but also to its efforts to inform
3 policy makers and legislators.

4 Last but not least, it is important to recognize
5 that some of these emerging consumer protection issues
6 will best be addressed through self-regulatory
7 initiatives or by private sector participation in our
8 educational efforts.

9 But the development and deployment of new
10 technologies will also pose some new challenges for us.

11 For example, monitoring advertising and
12 marketing is a bread and butter investigatory technique
13 used by FTC staff. In a growing media universe, that's
14 a daunting task.

15 Today, advertising shows up not just in
16 television commercials and print ads but on Web sites
17 and through pop-up ads and on cell phone screens, in
18 e-mail and text messages and through specially targeted
19 ads that only reach a specific audience.

20 In addition to all these new outlets, there are
21 also new types of advertising and marketing, things like
22 buzz and viral marketing or the consumer's the one who
23 passes on the commercial messages to other consumers.

24 Another ongoing challenge will be the increasing
25 participation of children and tweens in the marketplace.

1 Kids today have an array of interactive electronic
2 devices and access to technology with which their
3 parents may be quite unfamiliar and, I should add, also
4 their grandparents as well.

5 Of course, kids aren't the only vulnerable
6 audience. Consumers in businesses that are unfamiliar
7 with new technologies may need special attention. For
8 example, there's a growing problem with unsophisticated
9 sellers and business entities who fail to properly
10 safeguard consumer information.

11 Finally, globalization of the marketplace
12 continues to pose an ongoing challenge in the consumer
13 protection arena. Using Internet and long-distance
14 technology, unscrupulous businesses and spammers can
15 strike quickly on a global scale, victimize thousands of
16 consumers and disappear without a trace.

17 We will continue to work to get the U.S. Safe
18 Web Act passed in order to address the challenges posed
19 by the globalization of fraudulent, deceptive and unfair
20 practices.

21 To wrap up, although we have many tools at our
22 disposal, we need to continue to keep abreast of new and
23 emerging technologies, work with other government
24 agencies as well as private sector entities and develop
25 and fine tune our responses to this constantly changing

1 environment.

2 Thank you for your input.

3 MR. WIESER: Thank you Commissioner Rosch.

4 First of all, thank you as well for coming to
5 attend. I think you will be in for a very interesting
6 series of discussions here as we have some of the
7 leading experts in some of the leading-edge technologies
8 and methodologies for marketing going into the next
9 decade.

10 Maybe I will just begin by introducing everyone.
11 We will start off with some comments from our first
12 panel's panelists and then go from there.

13 On the first panel we will be talking about
14 behavioral targeting and other search trends, among
15 other topics.

16 From Acxiom, it is Jennifer Barrett, chief
17 privacy officer. Next to her is Eduardo Valades,
18 president of iHispanic Marketing. To my left is Dave
19 Morgan from TACODA.

20 On my right side, Brian Stoller from Third
21 Screen Media. We will be talking about mobile marketing
22 in our second segment.

23 To his right is John Greco from the Direct
24 Marketing Association. And to his right is Marcia
25 Hofmann from the Electronic Frontier Foundation.

1 So without further ado, I guess we would like to
2 begin with the first presentation.

3 David, you are first. My apologies.

4 MR. MORGAN: Good morning. I'm certainly
5 excited to be here and excited that so many people are
6 focused on what our industry is seeing and what our
7 businesses are projected or expecting over the next 10
8 years.

9 It is fun to do that because so much of the
10 time, as someone who runs an advertising business, we
11 talk about the here and the now. It is nice to step
12 back sometimes and try to think a little bit more about
13 what might happen and try to anticipate some of the
14 issues.

15 To give a little background of myself and my
16 personal biases, I'm in the advertising business. So
17 that will certainly color most of the things I say and
18 probably biases a lot of my perspective. But it is
19 always good to put that out there.

20 My company, TACODA, is based in New York. We
21 are a five-year old company. We sell advertising that
22 is targeted to consumers according to anonymous browsing
23 behaviors to try to determine the most relevant ad.

24 I will give you a sense of what we think the
25 next 10 years might have in store for us, both as

1 consumers and as an industry.

2 And my perspective on this has been colored from
3 having been in the online advertising industry now for
4 more than 15 years, since about late -- in 1990, 1991,
5 well before the Web.

6 So I do think, though, to get a sense of what we
7 will probably see in the future of advertising, it is
8 helpful to look at what is happening on the Internet
9 today because that will give us an example of what we
10 are going to see in television and in mobile and
11 probably in other personal devices.

12 I think we are going to see more and more news
13 and entertainment information be digitized. That's
14 happening. The days of analog content or analog content
15 only, content existing in analog forms as it did
16 historically will go away.

17 We will see many analog forms of content we
18 receive, we will still get newspapers and still receive
19 signals sometimes broadcast in analog. We do expect to
20 see, certainly within 10 years, all the news and
21 information, entertainment that consumers will be
22 consuming will be digitized.

23 That means a few things will happen,
24 particularly in the advertising world. That means that
25 the place and the time and the method of consuming the

1 information is now going to change dramatically. It can
2 shift. It can now be on demand to consumers.

3 It means that the information delivered now can
4 actually be addressable, there can be some understanding
5 of who is on the other end of the information.

6 In this business, I'm particularly focused on
7 the next one, which is we are going to expect that
8 almost all of it will be measurable, that it will be
9 possible to know what information has been delivered and
10 how it has been reacted to. And it will also be
11 interactive.

12 There is now going to be a capability for
13 consumers or the recipients of information to actually
14 engage in it, to interact with it, to make it more
15 information that they are interested in.

16 This is really what we have seen over the last
17 10 years in the Internet. As we see digital networks
18 take over in other parts of media, we expect to see the
19 same things.

20 What do I think this is going to mean? This may
21 be a bit controversial, but I think it is fair.

22 I think we will see more and more information
23 becoming available, more and more news and more and more
24 entertainment. But I think almost virtually all of it
25 will be advertising supported.

1 We will see a dramatically different business
2 model than we have today, where magazines are 50 percent
3 supported by advertising, where newspapers are 20 or 30
4 percent supported by subscription fees.

5 We will see more information available to more
6 people. We will see lower cable subscription fees and
7 less access costs.

8 That's going to put a lot of pressure on the
9 advertising world. That will put a lot of pressure to
10 come up with higher values of advertising and more
11 relevant information.

12 One of the difficulties as advertisers try to
13 better understand consumers and truly get to our Holy
14 Grail over the next 10 years, which is to give people
15 ads that they want, is going to be able to understand
16 what their behaviors are and how they are interacting
17 with advertising.

18 We will see a lot of advertising delivered
19 through techniques such as my company is involved in
20 called behavioral targeting, where you can anonymously
21 understand what kinds of content people are consuming to
22 give them more relevant ads in their browsing
23 experience.

24 People who have been consuming content about
25 automotive purchases can for a certain period of time

1 several weeks following may receive a higher proportion
2 of automotive ads. If that's more relevant, we are
3 going to see more response from the consumers and
4 hopefully greater value.

5 With that, of course, as all of you know, comes
6 a lot of issue around privacy and a lot of issues around
7 protection of consumers, what happens if this
8 information is used incorrectly.

9 These are the areas where I think the industry
10 has taken a lot of proactive steps. We have had for a
11 number of years the NAI guidelines in how to deal with
12 anonymous or personal identifiable information. We are
13 now seeing new proposed guidelines for dealing with
14 cookies.

15 I will tell you the steps our company has been
16 involved with. We think this is going to continue to
17 change as we learn more about the consumers.

18 We are actually taking a lot of steps working
19 ourselves, working with the NAI, the industry trade
20 organizations like the Interactive Advertising Bureau to
21 better codify the best practices, and those are things
22 like only using anonymous nonpersonal identifiable
23 information.

24 That means giving notice not only on the Web
25 sites of the companies but on the Web sites of

1 publishers where users browse.

2 In the case of TACODA, we are going to go
3 further now and start giving actual notice with tens of
4 million intake and admin from our publishers to try to
5 make sure that consumers do understand what is going on.
6 It means giving choice and protecting choice and
7 safeguarding choice and being sure that when a consumer
8 opts out, they have the opportunity and it is protected.

9 It also means avoiding targeting advertising
10 according to sensitive information, whether it is
11 anonymous or not, particularly in medical conditions,
12 sexual preferences and things relating to children and
13 teens.

14 So I'm excited to be able to have this
15 opportunity to be able to engage more with those of you
16 who focus on these issues to make sure as this industry
17 evolves, we understand the importance of consumers in
18 this process.

19 Thank you.

20 (Applause.)

21 MR. WIESER: Eduardo Valades from iHispanic.

22 MR. VALADES: Thank you. Thank you, everybody,
23 for having me here.

24 I'm excited to be here. I'm here to talk about
25 search and also search with a specific market, the

1 Hispanic market.

2 Let me show you the slide presentation. Here
3 you have an overview of the history of the search engine
4 and search engine marketing.

5 Here is where the newer started. This is where
6 we started the push market, the pull marketing and we
7 are starting to hear more of the pull marketing, pull
8 marketing. That's what search engine marketing is.

9 It's knowing what the consumer wants and
10 targeting that consumer. So we are getting into the, as
11 John Battle said, the database of intentions. We know
12 what the consumer wants and we are trying to target to
13 that specific need.

14 IHispanic did a research group company called
15 GMI this year, and we asked around 9000 people in 21
16 countries, in Latin America, U.S. Hispanic and general
17 population, what are you using the Internet for.

18 Number one was e-mail. We are very close to it,
19 and almost exactly the same number in the three
20 categories we see here we searched. After e-mail
21 immediately is search.

22 Then we asked what search engine gave the most
23 relevant results. This is not penetration but relevant
24 results. Overwhelmingly we saw Google there in Latin
25 America take a lead there in the relevant information

1 they were receiving as well as in U.S. Hispanic and
2 general population.

3 We also asked about the search experience under
4 software. This again is search experience, not
5 penetration.

6 Now, we asked what are you looking for in the
7 search engine. Number one was, of course, information.
8 Second one was products, music.

9 You see the amount of music people are looking
10 for in Latin America. The amount is really very high.

11 Local information and in the side of maps, we
12 see the line there of Latin America really small
13 compared to the other ones. There's not enough maps of
14 Latin America available like Mapquest over here. But
15 it's going to happen. The trend is going to go that
16 way. That's why we don't see as much search of maps in
17 Latin America, as well as local information.

18 Where those search engines are going, they are
19 going all those places. It is really evolving. We are
20 looking at the tip of the iceberg of what is going to be
21 with the search engines.

22 I can tell you a few pointers, personalized,
23 video and music, maps and earth, visualization, book
24 search, local search and, of course, mobile search.

25 I want to talk about mobile search. For

1 example, I will grab a number from Mexico. There is
2 around 17 million people using the Internet in Mexico
3 and there is 44 million cell phone subscribers. So
4 there is a big opportunity there in mobile for places
5 with high use of mobile devices.

6 Of course, social networking and advertiser
7 tools -- I have a minute here.

8 This is again where the search engines are
9 going. I'm going to go really fast through them.

10 General rated content, pressure from the time
11 there. This is not working. Microformats. Mobile
12 search growing a lot, social search, RSS, tagging, user
13 generated content, social media and syndication.

14 And as we always say, don't just target to
15 Hispanics, target as Hispanics.

16 Thank you very much, and thank you for coming
17 in.

18 (Applause.)

19 MR. WIESER: Next up is Jennifer Barrett from
20 Acxiom.

21 MS. BARRETT: Thank you, Brian.

22 I want to thank the FTC for holding these
23 hearings. These are complicated issues and they warrant
24 discussion and debate.

25 Harry Truman said there is nothing new in this

1 world except the history you don't know.

2 Since I certainly feel like something of a relic
3 in this crowd, having spent 30 years focused on helping
4 customers understand how to do target marketing
5 effectively, in the last 15 on the consumer privacy
6 side, I have had the pleasure to watch the industry grow
7 and mature while I advise clients on approaches to
8 maximize their marketing efforts while evangelizing good
9 pricing practices.

10 My objective is to share a little bit of history
11 with you in the hope it will help us understand not only
12 where we are today but where we are going in the future.

13 Acxiom provides some of the largest and most
14 sophisticated marketers in the world of information
15 service, augmented with products to help them
16 efficiently market and to prevent fraud.

17 We also actively participate in developing and
18 promoting best practices relative to the use of
19 personally identifiable information, which helps
20 maintain the confidence of consumers.

21 This title is about behavioral marketing and
22 while we have been thus far talking about targeted ads
23 and Web site personalization based on Web site behavior,
24 I submit that marketers have engaged in targeted
25 marketing based on behavior for a long time, long before

1 the Internet.

2 And there is history and good practice there
3 that you may not know about but I think could help us
4 both understand and predict the future.

5 You have heard about all for the last day and a
6 half lots of new technologies and how marketers are
7 adapting those technologies to better understand who is
8 more likely to be interested in their products and who
9 will respond.

10 Marketers are adopting these new technologies at
11 phenomenal rates. While the interactive space is moving
12 at a much faster pace than the off-line world, I hope to
13 show you we are heading in very much the same direction.

14 Over the last 40 years we started with mass
15 mailings based on little more than geography as a
16 predictor of consumer interest. Next, in the '60s and
17 '70s came prospecting based on purchasing behavior using
18 rented lists from other companies for one-time use.

19 This was a significant step forward because the
20 targeting was better when we knew something about past
21 purchase behavior and allowed us to better predict
22 future behavior.

23 Then in the '80s, we deployed geographic
24 clusters at the zip code level based on census
25 information to add to the purchase behavior.

1 This provided another incremental step because
2 it offered more intelligence about what we understood
3 about the geography. However, geoclusters still
4 averaged large numbers of households with very
5 dissimilar characteristics.

6 Consequently, the more sophisticated marketers
7 realized that there are a few special household
8 characteristics that were very predictive of interest
9 and behavior. But acquiring and using these variables
10 was expensive and typically limited to sophisticated
11 companies who could afford statisticians.

12 It was during this time that the best practices
13 which we all embrace today around the concepts of notice
14 and choice were initially developed and implemented.

15 In 1991, when Acxiom expanded from just
16 providing computer services to also offering information
17 products, we recognized we needed rules about what was
18 appropriate with using PII, and I was asked to step into
19 the role of chief privacy officer.

20 From the beginning, we understood that we must
21 achieve a balance between the benefits that we talk
22 about the business enjoying and the concerns that
23 consumers have in order to maintain an adequate level of
24 trust.

25 To that end, over a decade ago, Acxiom was one

1 of the first companies to ever post a privacy policy
2 covering all of our off-line and online practices,
3 offering the consumer notice, choice and access.

4 We were very active developing and evangelizing
5 industry best practices in these areas.

6 During the '90s, it became economically and
7 technically feasible for more granular information about
8 households to be collected and used.

9 We began to combine sources such as public
10 records with survey data volunteered by the consumer and
11 in some cases information from customer files who had
12 historically rented their customer lists for marketing
13 and had already dealt with the notice and choice issue
14 relative to sharing with third parties.

15 This data provided greater household and
16 emerging demographic, lifestyle and interest information
17 whose use could sometimes double or even triple response
18 rates from consumers who were receiving more targeted
19 mailings than they would have otherwise received.

20 To better deal with the growing interest in
21 targeting marketing by less sophisticated marketers,
22 third-party data providers like Acxiom were also able to
23 refine zip code level geographic clusters to household
24 data clusters, eliminating much of the error factor seen
25 in averaging a household with no children in with a

1 household with five children, creating a cluster of 2.5
2 kids on the average.

3 It is also important to point out one of the
4 most valuable benefits of this kind of third-party data
5 is the ability to take intelligence learned about
6 customer behavior and apply it to prospects who identify
7 themselves who you probably don't know much or anything
8 about.

9 This happens when that third-party data is
10 applied to a company's customer file and the predictive
11 characteristics are identified. These characteristics
12 can then be applied to the prospects who personally
13 identify themselves and create a more effective
14 interaction.

15 The use of third-party data has cut customer
16 acquisition costs in half for many of our clients while
17 again providing customers greater relevancy in offers
18 than they would have otherwise received.

19 Since 2000, we have seen the widespread
20 convergence of media, mailings being coordinated with
21 television ads and telemarketing calls. Dial over an
22 800 number from a catalogue and you might get a coupon
23 in the mail or via an e-mail offering you a special
24 discount.

25 Today our clients, again, some of the largest,

1 most sophisticated marketers, use their own data along
2 with third-party data where appropriate and useful to
3 match up the right message with the right consumer.

4 This benefits the marketer with more efficient
5 marketing and the consumer with less clutter. It is a
6 real win-win for both parties.

7 I ask you are we following a similar path in the
8 interactive space? And I submit that while it may not
9 be an exactly parallel or linear path, we are tracking
10 very closely.

11 However, there are some dynamics in the online
12 space that have to be dealt with or we risk losing the
13 trust of the consumers.

14 The medium allows for a greater opportunity for
15 the consumer to remain anonymous. And we must -- I
16 repeat "must" -- respect this.

17 The medium also offers risk, such as spyware and
18 other clandestine activities that the consumer may be
19 unaware of. They may be flooded with spam because it is
20 inexpensive to send.

21 These issues have to be dealt with for the
22 marketers in the online world to enjoy some of the
23 benefits that off-line marketers have enjoyed for many
24 years.

25 How do we keep the consumer trust? I believe

1 here too the same principles we preach off-line are
2 appropriate. This means data should be appropriate for
3 the use to which it is put.

4 If the data is being shared with other parties
5 or used for other purposes, it must be disclosed. The
6 consumer should have some easy to execute choices
7 regarding the use of their data and that sharing. And
8 the information should be appropriately safeguarded
9 against loss and unauthorized use.

10 The FTC's championed these principles for many
11 years. Also, trade associations like the DMA and the
12 MAI have made them mandatory codes of conduct. And I
13 submit we have learned a lot, but we have more to learn.

14 In the online space we have seen the evolution
15 of sites posting privacy policies. However, these
16 concepts often prove more difficult to implement than we
17 might expect as the FTC and other federal regulators
18 experience firsthand with GLBA notices.

19 I believe we are learning what is effective
20 communication with consumers and I applaud the FTC and
21 their fellow regulators for the research they have done
22 on GLBA notices and also some of the research we have
23 seen here in this particular forum.

24 The next decade will certainly see some more
25 sophisticated and integrated marketing programs. It is

1 my belief that some companies will fail, not because of
2 the technology but because they don't maintain the trust
3 of the consumer.

4 The companies that will succeed will be those
5 that use data responsibly, respect consumers who desire
6 to remain anonymous, provide choices about their use of
7 personal data and safeguard the data appropriately.

8 Thank you.

9 (Applause.)

10 MR. WIESER: I would like to start a brief
11 discussion among the people who were just speaking but
12 as well as the rest of the group here.

13 As I launch into a couple questions, please feel
14 free -- to the rest of the panelists -- please feel free
15 to jump in here.

16 Dave, did you have slides that you wanted to put
17 up?

18 MR. MORGAN: No. That's all right.

19 MR. WIESER: We will pass on that, then.

20 The thing that occurs to me as I listen to the
21 discussion here is that obviously there is a lot of
22 potential in narrowly targeting individuals based on
23 data that's available.

24 In the advertising agency world, we have a
25 divide between creative and media. What we see is that

1 even though often it's possible to target people via
2 media, we don't see it happening as often as maybe it
3 should.

4 For example, in New York, we get commercials for
5 Alltel, which, last I checked, doesn't exist in New
6 York. We get commercials for Sonic, which is a
7 California-based chain of fast food which, again,
8 doesn't exist outside the West Coast, I believe.

9 Now, is the targeting of the future going to
10 impact the creative? In other words, knowing that
11 consumers of Sonic have a certain profile and that it
12 influences the creative, or is it going to influence
13 more on the media, which is to say, the where, the when,
14 the why, the how, the context in which consumers are
15 taking in the media?

16 What are your thoughts on this?

17 MR. MORGAN: I think we are going to see both.

18 I think if you ask consumers today and research
19 shows that the biggest complaint they have with online
20 advertising and most advertising generally is there is
21 too much of it, it is too cluttered and it is not
22 relevant.

23 The two places you can address it that you
24 mentioned, which is that you can be more appropriate in
25 your choice of the particular kind of advertising

1 message for the moment in time or the kind of medium
2 where the consumer receives it, and you can do a much
3 better job targeting the kind of message that is much
4 more relevant to that consumer.

5 Someone who is interested in video games is very
6 interested in a flat panel television just as someone
7 who may be a luxury spender, but they have very
8 different ways of responding to that, and they should
9 get different kinds of advertising.

10 MR. WIESER: Do we see that advertisers -- the
11 issue we see here in the example I mentioned with the
12 fast food chain or a mobile provider, the transactional
13 costs of using specific media narrowly targeted can
14 become so high that you don't end up being as precise as
15 you might otherwise want to be.

16 MR. MORGAN: Certainly the Internet is changing
17 the cost structure of that. So what was impossible to
18 do with television broadcasts or cable footprints
19 changes on the Web.

20 MR. VALADES: Advertising and the Internet is
21 giving you data that you can really advertise a specific
22 zip code and so many miles around that. If you are in
23 New York, we don't have to spend money setting up
24 something that you will not be able to purchase.

25 Also, the interaction with the user and, as Dave

1 said, the measurement, you can measure faster and more
2 accurate than with the other means of advertisement.

3 So things are changing. The amount of
4 information you can get from the user and their
5 intentions, you can measure that.

6 MR. WIESER: To the extent that consumers would
7 probably -- cookie deletion is a pretty common
8 occurrence. It is not necessarily possible to know
9 where somebody is located. If I go to a Yahoo home page
10 right now, if I have signed out, no one will know
11 where I live.

12 MR. MORGAN: I don't believe anyone will believe
13 we will see a world of perfect advertising. And we
14 won't. Jeff made a very important point.

15 There are a lot of people who will always remain
16 anonymous and want to be anonymous. They are going to
17 be willing to accept less relevant or less targeted
18 advertising, and that will need to be protected.

19 It won't be perfect, but it will be better.
20 That's what we have to understand. This is going to be
21 a long process, over the last 30 or 40 years in the
22 development of direct marketing, and it is going to be a
23 long time. We have decades before we refine the use of
24 digital targeted advertising.

25 MR. WIESER: That's a fair point.

1 What do you all think about marketers' capacity
2 to actually analyze information?

3 This is another issue that we see as being
4 potentially an issue. It wonderful -- in the cable
5 industry, for example, it is now possible to get quick
6 stream data, theoretically. Of course, cable operators
7 won't provide any below a particular zip code level.

8 It is possible to get billions and billions of
9 pieces of information. The real issue is are
10 advertisers and marketers able to make use of all this
11 data.

12 MS. BARRETT: We are seeing a real increase in
13 the use of statistical analysis by our clients. It is
14 many fold over the last years.

15 They realize they really do need to do some
16 heavyduty analysis to figure out what is predicted, and
17 they are getting more and more data, and they may not
18 know what value it has.

19 Some of it has a lot of value and some of it has
20 no value. But you have varying degrees of
21 sophistication for marketers. And I think newer,
22 smaller companies struggle with this in ways that maybe
23 larger, more sophisticated companies with more in-depth
24 experience in targeting and understanding the use of
25 data in general have.

1 MR. GRECO: Let me set a little bit of context
2 in terms of the answer, if I could.

3 First of all, I want to thank the FTC for
4 conducting these hearings. I truly believe as with the
5 case 10 years ago, we look ahead to the next decade, and
6 with all innovation comes uncertainty. I think you are
7 hitting on some of that uncertainty.

8 The fact is that all marketing is moving
9 directly. When we talk about the direct marketing
10 process, it is a process, it is a discipline.

11 I'm fortunate to lead an organization that I
12 chose to join a few years ago because of the
13 professionalism and the talent and the discipline, some
14 of the greatest brands in the world.

15 If you have that backup and say here are some of
16 the best brands in the world in marketing, Amazon,
17 multichannel in every facet and growing and supported by
18 tremendous supplier organizations, the Acxioms, TACODA,
19 the capability, as we continue to move forward, as we
20 evolve, I believe that that balance between choice and
21 control will continue to cause a combination of both
22 creative and media selections.

23 In order to do that, we talk about really being
24 in this sort of long term. The members that I represent
25 are clearly in this to establish long-term relationships

1 with consumers.

2 We talk about establishing a bridge of trust.

3 There are three words that we keep coming back to.

4 We talk about the power of direct, and this
5 power of direct will continue on over this next decade.
6 It is relevance, responsibility and results. And that
7 the interplay among those I think gets right to your
8 point.

9 In order to be relevant, increasingly relevant,
10 in order to give consumers the choices they want, in
11 order to communicate to them not only in the media as
12 well as the creative area, the analytic capability will
13 continue to increase.

14 So while it may not all be there today, there is
15 a tremendous motivation if the marketers are going to
16 fulfill their strategy which is to establish a
17 long-term, positive, trusting relationship with
18 individuals, they have to continue to invest in the
19 analytic capability.

20 MR. WIESER: Marcia, how real are the concerns
21 that consumers have in terms of not necessarily always
22 trusting the people that are trying to market to them?

23 MS. HOFMANN: I think it is very important to
24 point out at the outset here that studies have shown
25 again and again the majority of Americans are very

1 concerned about their privacy and they don't want to
2 lose it and want to maintain control over it.

3 That sort of backdrop is really critical to this
4 discussion, because everything we have heard today has
5 been about how advertising is becoming more
6 sophisticated and more targeted as the technology
7 becomes more sophisticated. With that sophistication
8 comes greater capability to collect data about consumers
9 and to learn as much about them as a marketer could
10 possibly learn.

11 Mr. Morgan from TACODA noted that his company
12 collects only anonymized data, but it is important to
13 realize that can be combined with personally
14 identifiable data to create a very detailed portrait of
15 a consumer.

16 In my opinion, all of the market incentives go
17 to collecting that data and analyzing it to the greatest
18 capability. Marketers are going to benefit the most
19 from knowing the most about their consumers, and they
20 are going to be able to target advertising to the
21 consumers to the greatest extent this way.

22 I think this shows there are few market
23 incentives to actually protect consumer privacy. So
24 consumers need to be empowered to make their own choices
25 in terms of how marketing comes to them.

1 MR. WIESER: To that point, a minor
2 disagreement, of course, coming where I'm coming from,
3 we represent some of the world's largest advertisers,
4 and I guess all of us who work with advertisers may have
5 a different point of view on this.

6 My observation is that there is significant
7 concern on the part of advertisers of going over some
8 undefined, admittedly, line and creating a negative
9 backlash. There is definitely concern.

10 We could argue about whether or not -- where
11 that line exists. Maybe there's a better way to look at
12 it.

13 What would you advise to marketers who on the
14 one hand want to get as much information as they can
15 about consumers, they want to be as relevant as they can
16 be, they want to avoid wasting their ad dollars and,
17 most importantly, they don't want to be seen to be too
18 frugal.

19 What would you recommend as sort of a best
20 practice for a marketer who just doesn't want to abuse a
21 potential customer?

22 MS. HOFMANN: That's a really critical question.
23 Surveys also show that people who receive marketing
24 would like to see ads that are relevant to their
25 interest. They prefer that to just random advertising

1 that may or may not appeal to them at all.

2 I think the way to serve consumer's interests
3 and also the industries' interests best is let the
4 consumers take the reins in this situation and let them
5 choose the sorts of advertising they would like to see,
6 rather than make decisions for them and then create an
7 opportunity to opt out they they may not be terribly
8 aware of.

9 I think consumers actually are very interested
10 in receiving advertising that they like, that they are
11 interested in, to the extent that they want it, and I
12 think that consumers and, again, the industry would best
13 spend its dollars and consumers would be best served if
14 consumers were really able to make this decision for
15 themselves.

16 MR. WIESER: Some of those models a lot of us
17 have seen actually involve models where the consumer
18 chooses what advertising appears on their blog page, for
19 example; alternately, where consumers help create the
20 advertisements.

21 So there are definitely some models of
22 engagement like that. I think there is some recognition
23 of that, absolutely.

24 MR. GRECO: Can I comment on that and ask for a
25 reaction from the other panelists as well?

1 There is a very valid point here in terms of the
2 situational dimension of it in that consumers need to
3 have choice and the ability to engage that.

4 It is the issue of how does it get executed. As
5 I thought about the title of this whole conference in
6 terms of protecting the consumer, we have to parse the
7 problem and talk about protecting from what.

8 Depending on where we land with this and which
9 segment we are in, I think there are some things that
10 everyone in this room, everybody in the world would
11 agree that we want to protect consumers from, identity
12 theft, from fraud, from those who would prey on our
13 children.

14 We are all consumers as well as business people.
15 We all have children or relatives we are attempting to
16 protect as well. We see both sides of this.

17 When you flip that over and get past the areas
18 we all agreed to, the debate needs to center and the
19 healthy discussion has to continue as this innovation
20 continues over in which situation, which form of choice
21 makes the most sense.

22 There is no question that in some cases the
23 consumer if not presented with an initial advertising
24 may not even be aware that that opportunity existed for
25 them if they have a life event change and it is about a

1 particular insurance product they never would have known
2 about.

3 That's why in those kinds of situations we would
4 very much want to see that opt-out. If it is mobile
5 marketing, certainly if a cost is incurred on the part
6 of the consumer, we wouldn't want to see that as the
7 model.

8 I guess the question in all of this is do you
9 see a world that is highly segmented as opposed to a one
10 size fits all?

11 We are talking about individual marketing
12 directly going to more smaller segments, going to people
13 in different situations, giving them control. It is
14 kind of dichotomy between one solution that would handle
15 all of that.

16 MR. MORGAN: I think as far as someone who
17 practices trying to better tailor advertising for
18 consumers, I came out of the newspaper industry, and
19 most people don't realize when you survey people why
20 they buy a Sunday newspaper, five of the top eight
21 reasons are for advertising, not editorial, car ads,
22 home ads, slick coupons, department store promotions.

23 Those are things they weren't aware of
24 beforehand, but they purchased the newspaper knowing
25 they will find them. That has been zoned and sorted

1 according to what is most relevant in their communities.

2 I think one of the really market leading and
3 forward thinking parts of the NAI principles was the
4 sliding scale in terms of the use of anonymous data and
5 personally recognizable information and recognizing you
6 would need different kinds of notices.

7 Marcia makes a great point. One of the real
8 dangers is what is happening sometimes when there is a
9 misuse of personally identifiable information and people
10 try to match it with other information, the bad actors.

11 We have to realize to create a more relevant
12 media future, it is not just about better editorial. It
13 is about actually giving people advertising with more
14 information so they can make better choices for
15 themselves and their families.

16 MR. WIESER: In the interest of time -- and we
17 can come back to some of these topics at the end of this
18 segment -- but I think we should move on to talking
19 about mobile.

20 Brian Stoller is here from Third Stream Media.

21 MR. STOLLER: We are on the next slide. The
22 third screen is the mobile phone.

23 If the TV is your first personal screen and the
24 computer is your second personal screen, the third
25 screen is your mobile phone. Actually, I only have the

1 one slide.

2 We are an advertising enabler. We sit between
3 the media buyers and the content publishers to enable
4 advertising on mobile phones.

5 Our clients include carriers as well, and as you
6 see from value change, that's the third screen where we
7 sit right there in the middle.

8 MR. WIESER: I wanted to segue from our prior
9 discussion. The reason was an interaction we previously
10 had.

11 I remember walking around at CTIA, the wireless
12 trade show, and there was a frantic last-minute call
13 with a client of ours and a carrier around an issue of
14 privacy agreements. And basically an advertising
15 agreement was almost held up because two entities had,
16 both the carrier and -- the third screen as well as our
17 client all had these very stringent privacy
18 requirements, and they were getting the lawyers involved
19 with making sure that nobody -- each of these terms were
20 compatible with each of the others.

21 It was just -- the detail into which this went
22 was just remarkable.

23 It really reassured me as a consumer as well.
24 You can agree or disagree with whether or not those
25 lines are being crossed. But it was very clear that the

1 privacy is taken very, very seriously.

2 MR. STOLLER: The carriers play an important
3 role in this. They own that last well and monitor their
4 networks extremely carefully. They have been known to
5 swoop in within minutes and shut down gateways that have
6 allowed spam or spem, which is a mobile term for
7 unwanted messages on your phone.

8 They have been able to come in and turn off
9 those advertisers right away.

10 MR. WIESER: Let's talk about the state of the
11 mobile marketplace. First of all, as some background,
12 there is 200, 300 million.

13 MR. STOLLER: 70 percent mobile phone
14 penetration. So a little over 200 million mobile phones
15 out there.

16 When you look at the 70 percent penetration,
17 that is 95 percent of the adult volumes in the United
18 States. That 30 percent is mostly children and seniors.

19 MR. WIESER: Seniors are actually being -- there
20 are different mobile operators catering to seniors as
21 well as kids.

22 MR. STOLLER: Yes. There are MBNOs. They
23 license bandwidth from the largest carriers, the
24 Cingular, Verizon. They are providing special content
25 for those segmented audiences.

1 MR. WIESER: Specifically I'm thinking about
2 Jitterbug which targets seniors and Disney Mobile.

3 ESPN Mobile went under. Any thoughts about why
4 that happened?

5 MR. STOLLER: They didn't allow advertising.

6 ESPN had a very high subscription fee. The
7 carriers, especially these MBNOs, are charging these
8 large fees. The subscription model which we saw in the
9 Internet world will slowly fall away and is not working
10 in the mobile world as well.

11 The advertising industry is going to benefit the
12 mobile world by allowing these smaller subscription
13 fees.

14 Let me give you some examples here. The average
15 mobile phone user who logs on the Internet through their
16 phone and they pay a \$5 subscription fee for sports, \$4
17 for traffic, \$5 for weather, \$12 for e-mail access, \$3
18 for news.

19 At the end of the day, when you added it up, you
20 are about \$40 a month if you want all this content on
21 your phone.

22 The trend is currently 20 million people who are
23 actively surfing the Internet through their mobile
24 phone. At \$40 a month, you are talking about \$480 a
25 year for Internet on your phone. It is a whopping

1 amount.

2 If we allow advertising, those subscription fees
3 will come down and the advertising world will subsidize
4 that content.

5 MR. WIESER: Do you have a sense or point of
6 view on to what degree advertising will be centered
7 around content versus other applications?

8 MR. STOLLER: There is a school of thought that
9 says people will stick with the phones. But whether it
10 is mobile surfing, global search, CRM where I think some
11 of the best applications for marketing are because of
12 the relationship of management over price.

13 MR. WIESER: Where is it that you see the bulk
14 of activity from marketers will actually show up in five
15 years from now?

16 MR. STOLLER: The concept being sought is this
17 time-sensitive concept, sports, traffic, weather.

18 This weekend I'm trying to buy a new television.
19 I went into the local television sales place and I had
20 this very distinct idea I wanted this specific model.
21 The salespeople said you don't want this, you want this
22 other one.

23 I flipped open my phone and was able to do some
24 consumer research on those actuals models they were
25 recommending, found out they had a part that is prone to

1 break off, and then I did a quick price check and found
2 that a quarter mile down the road they had a better
3 model at half the price.

4 We will see Consumer Reports and all these other
5 services coming online for mobile very soon.

6 MR. WIESER: What do you see as being, again, a
7 key success factor for advertisers to avoid being
8 intrusive?

9 By background, I did some internal surveying of
10 our planners who work inside of our agencies over the
11 course of the summer.

12 Some of them are excited about the potential for
13 mobile marketing. It is an intimate environment in
14 which to reach a consumer, presuming they want to be
15 reached.

16 There are others who feel no way, it looks like
17 maybe it is too intrusive, it is not right for certain
18 brands.

19 What do you think is the best way to think about
20 how to make mobile marketing not feel intrusive?

21 MR. STOLLER: The mobile marketing Association
22 as well as the IAB are establishing standards for the
23 types of advertising that's allowed on mobile phones.

24 There will not be pop-ups, not be location-based
25 elements where you are walking down the street and

1 suddenly a message appears on your phone unless you
2 asked for that.

3 Adhering to those guidelines and standards,
4 which the third screen has been instrumental in helping
5 to develop, is the way forward.

6 MR. WIESER: A question for everyone here before
7 I move on to the next segment.

8 We are all probably familiar with Minority
9 Report and Tom Cruise's character being identified by
10 the marketer as he walks by it.

11 Good thing or bad thing that it is possible for
12 a remote location to know who you are, what your
13 interests are?

14 MS. HOFMANN: I would say from the consumer
15 perspective, if that sort of advertising is something
16 that everybody receives, that is certainly a bad thing.

17 In a survey conducted by the First Amendment
18 Center a few years ago, more than 70 percent of
19 respondents said they thought it would be acceptable for
20 advertisers to have a harder time conveying their
21 messages to consumers in favor of stronger privacy laws.

22 I think it is pretty clear that the majority of
23 consumers, the vast majority of consumers would really
24 have a problem with the sort of marketing that really
25 sort of invades into your personal space.

1 Even though you are walking down the street,
2 basically you have advertisements that really kind of
3 intrude into your intimate bubble.

4 MR. WIESER: Let's presume that you have
5 actually turned on a device to say that you are willing
6 to accept, first of all. You think it probably still
7 crosses the line?

8 MS. HOFMANN: Yes, in my opinion, it crosses the
9 line unless the consumer has actually said I don't have
10 a problem with that, and I mean affirmatively.

11 MR. GRECO: I was thinking about if that is a
12 service that a consumer wants to engage in, that one way
13 or another they have expressed a desire to participate
14 in it, how we execute that is something that has to be
15 dealt with so everybody is comfortable with it.

16 The fact that it allows that consumer to have
17 access to more information than they ever had before,
18 something that may be relevant to them, an offer that
19 may be relevant to them, as with any capability or
20 technology, when it is initially introduced, it is more
21 challenging, and then we learn how to adapt to it.

22 I think back to EZ Pass. When it was first
23 introduced, all of the horrific concerns that existed
24 about how the data on EZ Pass might be used, and a lot
25 of people that got past that. The folks managing it

1 acted in a responsible way.

2 The result is lots more people are now at the EZ
3 Pass line and enjoying that convenience.

4 The issue does come down to is the service
5 valuable enough that the consumer chooses to participate
6 and whether that's an opt out after one interaction and
7 don't bother anymore or an opt in, I think those are the
8 debates we have to have.

9 The key has to be the service has to provide
10 value.

11 MR. MORGAN: That's one of the dynamics that is
12 going on, where we want to look forward 10 years and is
13 the consumer are going to be in control of this? How
14 much control they choose to take we will see.

15 But if it is not successful, it will fail as a
16 business. If consumers don't trust it, don't accept it,
17 if there is not relevancy, transparency and choice, it
18 is going to fail the marketplace.

19 So I worry sometimes a little bit less about
20 things and worry about a one-size-fit-all solution
21 because they are going to fail. Consumers will go right
22 around it, the ads won't sell, will make them upset with
23 the brand.

24 As you know in the agency world, brands are
25 terrified today about how they are marketed. They are

1 much more worried about the reception than when
2 something goes wrong.

3 MR. WIESER: I should add, to clarify there is a
4 bad -- the good example, I don't know if any of you saw
5 in New York the Lenny Kravitz Bluetooth outdoor
6 advertising display.

7 The concept is that you could walk by, say, a
8 mobile outlet and you have certain music on your iPod,
9 and maybe it is linked somehow through Grace Notes, and
10 then a sample track that is somehow consistent with the
11 music on your MP3 player is provided to you as a
12 promotional effort.

13 MS. BARRETT: To John's point of one size does
14 not fit all, not even three or four sizes fits all.

15 I'm not comfortable with the local bookstore
16 going in and having that in my face advertising hit me
17 because I feel like -- I trust that entity, I buy there
18 regularly. They know me. It may be a local grocery
19 store that I feel that way about, a small meat market or
20 something.

21 However, I may not be comfortable walking into a
22 department store that I have never visited before.
23 There is a whole range of comfort levels that have to be
24 factored into these choices.

25 MR. VALADES: There has to be relevancy and

1 control.

2 Let's say at some point last night if I could
3 have the control to activate my phone and say what
4 restaurants you recommend, what activities you
5 recommend, I'm not very familiar with Washington, D.C.,
6 is there an event that I could go, you know my
7 interests, something that you are going to miss out and
8 it is four blocks away. And at the moment I will turn
9 that feature on, get that access to that information,
10 and that's it.

11 I'm out of Washington, turn that feature off,
12 and that's it.

13 That will be very useful for the consumer, and
14 it has the relevancy and the control.

15 MR. WIESER: The consumer has to decide to be
16 receptive to it.

17 MR. STOLLER: There's an interesting other
18 element in this. The current marketplace with the
19 carriers having a 95 percent -- penetration of phones
20 being 95 percent, the carriers aren't making money by
21 selling more phones, they are making money by selling
22 more services.

23 They do know where we are. The carriers do know
24 absolutely where we are. If I start getting messages on
25 my phone that are prompting me for ads or to go into the

1 store and if I get too many of them, I will switch my
2 carrier service.

3 They are very concerned about churn rate now.
4 They are the best industry watchdogs we have in the
5 sense they have to monitor their own customers.

6 MR. WIESER: Is that necessarily the case now in
7 an environment where there are really only four
8 carriers, five in some markets? Do the MPNOs serve the
9 market and do alternatives exist?

10 MR. STOLLER: I don't really know yet. It is
11 the elephant in the room. We are all sort of touching
12 our elephant in the middle of the room.

13 It is the fastest growing medium out there. I
14 don't know where the MVNOs will be playing in this, the
15 content publishers themselves and blend into the carrier
16 on a whole. It is very difficult to tell.

17 We are still at very infant stages in the mobile
18 market.

19 MS. HOFMANN: I also think your argument depends
20 on the idea that one carrier is going to have
21 significantly different marketing practices than the
22 others. If it doesn't, if they are all pretty much the
23 same across the board, I don't think a customer can
24 really just switch to another carrier and get around
25 that marketing.

1 They basically have to not participate in this
2 sort of service at all.

3 MR. STOLLER: True. I think if we do see an
4 influx of a number of carriers allowing advertising,
5 there will be the one that stands up and says we will
6 have a better policy against advertising, and customers
7 will end up flocking.

8 A free market economy will end up being our best
9 watchdog.

10 MR. WIESER: With that, we will move on to our
11 next segment, which is actually a presentation that I'm
12 going to lead here.

13 You did have one more slide.

14 MR. STOLLER: I did have one more slide.

15 MR. WIESER: Let's talk about the interactive
16 future. To say that the future is going to be more
17 interactive presupposes one more thing, which is that
18 consumers will want to interact with their media.

19 We are making the argument that although many
20 consumers want to interact, a lot of them don't. This
21 may change over time. But we will go through some of
22 these points.

23 I think this has some important applications as
24 we think about a lot of the whiz-bang technologies that
25 have been developed over the years.

1 To the extent that, as Bill Gates has said,
2 paraphrasing, the rate of change at the present often
3 far exceeds the reality of today, and what happens five
4 or 10 years from now is usually very much understated.

5 That being said, I already told you about us.
6 So what about the consumer? So there are a lot of data
7 points out there that suggest that the consumer is
8 taking control.

9 If you read the trade magazines in the
10 advertising industry, the general press, The Wall Street
11 Journal, Business Week, you believe consumers are taking
12 over their media consumption.

13 There is all this wonderful technology out there
14 to reinforce this point. Here we highlight multichannel
15 video, video on demand, broadband, et cetera, et cetera.

16 But we are arguing that real consumer control on
17 a widespread basis is actually constrained for a number
18 of reasons.

19 Let's be clear here. The consumers want
20 control. That's a great thing. They should take it.
21 Every marketer wants to offer their consumers what they
22 want. But we have to just be very conscious what the
23 reality is.

24 We try to think now five years, 10 years from
25 now.

1 Some of these issues which we see is really
2 limiting consumers' abilities to take control of their
3 media consumption, on the one part, business model
4 issues, real limits to market appeal for control center
5 technologies, difficulty changing consumer behavior and
6 something we are calling negative utility in the
7 economic sense of expanding choice.

8 Those are really subsets of this limit to market
9 appeal. So the business model issues that we see, they
10 are real barriers to entry in many media marketplaces.

11 Broadcasting, for example. It would be hard for
12 some entrepreneur to think I'm going to create the Pet
13 Channel to appeal to consumers that want -- someone is
14 going to create an interactive pet channel on broadcast
15 TV if consumers wanted it or their pets wanted it.

16 We all know there is limited broadcast spectrum.
17 So you can't just license it to anyone at this point in
18 time.

19 Similarly, the distribution via cable operators
20 and satellite operators which is capital intensive, it
21 is hard to get into the business.

22 You can't necessarily be completely responsive
23 to every consumer demand, unfortunately.

24 Secondly, there's an indirect relationship
25 between content producers, the creators and consumers.

1 That is to say that a creative person may have a great
2 idea for a new piece of content, but they typically
3 don't sell directly to consumers unless you are making
4 DVDs and selling them direct over the Internet. Very
5 little content is sold that way.

6 Next, the Internet bypass, this example as I
7 mentioned, it offers potential to distribute content
8 directly to consumers. But we observed that most
9 consumers are pretty happy and pretty content with the
10 way that they consume media today.

11 On this topic of limits to market appeal, early
12 adopters are typically the people who consume that. And
13 they are not necessarily representative of a broader
14 public audience. But we tend to assume that, well, the
15 behaviors of people who have this technology today will
16 be representative in the future. That is typically not
17 the case.

18 ESPN actually did a study on DVR usage patterns
19 among a well-stratified study group. What they found is
20 that most people in their study did not actually want to
21 keep the DVRs when they found out they would have to pay
22 for it, would have to make room for another box, other
23 factors.

24 This was very different than the behaviors of
25 people who went out bought TiVos or the early adopters

1 of HDTV, just as one example.

2 One of the drivers which we suspect causes some
3 of these differences is income. As an example, we see
4 here three charts dividing the population by the lowest
5 third of income per household, the middle third and
6 upper third.

7 We see Internet penetration is about 30 percent
8 in the lowest third of households to about 90 percent in
9 the top third.

10 Clearly that limits how much control the
11 population as a whole may take. Again, if you look at
12 the lowest third by income of the country, they don't
13 really have access to a lot of the same technologies.

14 Age is another driver. I'm not sure you can see
15 all of this. The slides will be available afterwards.

16 We have highlighted a number of different
17 Internet applications. We see real differences between
18 how some Internet applications such as instant messages
19 are between different age groups.

20 We have to try to stratify behaviors by income,
21 by age. That's probably the key drivers. But either
22 way, it is clear that control is not something that
23 everyone wants at this point in time.

24 DVRs are, again, an excellent example. This
25 surprises a lot of people that in households with DVRs

1 today, only 10 percent of TV viewing actually occurs
2 through the DVR.

3 The conventional wisdom says people with DVRs
4 are only watching the DVRs, they are excluding every
5 commercial, they are taking complete control. The
6 reality contradicts that.

7 Data from Nielsen says that's 10 percent of
8 viewing. It is late night TV, sports, news. People
9 don't record this stuff on the DVR but they still watch
10 it.

11 These numbers are much higher if you only look
12 at prime time. It is closer to 16 or 17 percent of
13 prime time viewing occurs on a DVR. But the point is
14 that's 83 percent of viewing that's occurring live.

15 So why don't people want more control? We are
16 arguing that DVRs themselves only have limited market
17 appeal.

18 Again, conventional wisdom says everyone will
19 have a DVR at some point. So far we are observing data
20 points that are identical to the history of the VCR 25
21 years ago. We have data about the interface, but we
22 don't see materially different data on the usage or
23 update rates.

24 More importantly, because DVRs are going to be
25 fee-based services, in other words, consumers will be

1 paying \$50 per month for their DVR service, we don't
2 expect that that many people will necessarily have them.

3 We look at the case study of any other premium
4 cable service or satellite service, 30 percent
5 penetration is usually where it caps out.

6 The consequence of this actually is that
7 conventional television viewing will only continue to
8 increase when we count for population growth and per
9 household TV viewing which only increases with all this
10 wonderful control consumers have with their I-Pods,
11 their Internet, broadband, their mobile phone.

12 Conventional television only continues to
13 increase 1 percent per year over any time frame, five
14 years, 10 years, 20 years, 50 years. Population growth
15 is also increasing.

16 These factors will more than offset the impact
17 of DVRs. So again, continued increases in television
18 viewing, which is primarily passive.

19 A question is really important to ask, which I
20 keep asking in order to explore it, is do consumer want
21 control? Because if they want it, marketers would love
22 to let them have it and support it where they want it.
23 There is so much interest behind this.

24 Two books really explore this topic quite well.
25 One is not so well known. Pip Coburn, who was formerly

1 an analyst at UBS, has written a book called "The Change
2 Function." He argues that change in behaviors will only
3 happen when a perceived crisis outweighs the total
4 perceived pain of adoption.

5 That is to say, if you are given a remote
6 control that has 200 buttons and you look at it and
7 think it will take you an hour to learn how to use the
8 thing, there's real perceived pain of adoption of that
9 remote control.

10 But if you are already pretty content to sit
11 back with your 10-button remote control flipping
12 channels, why would you want to change it?

13 Barry Schwartz' "The Paradox of Choice" is much
14 better known. He goes about exploring why often less is
15 more. He gives an account of you go to a restaurant,
16 you are given five choices, each of which are wonderful.
17 You actually will value the choice that you had based on
18 the lost opportunity cost of the choices you didn't
19 take.

20 This is a utility of choice, that we tend to
21 value things based on opportunity cost that's lost.
22 That's human nature.

23 There are good reasons that he goes into great
24 depth exploring. If you went to a restaurant and had
25 five choices, four looked terrible, one looks mediocre,

1 you might be happy with that choice because of the lack
2 of opportunity cost.

3 This has real implications when you think about
4 an interactive television world, where theoretically you
5 have 500 channels but think of the navigation units,
6 first of all. Think about how people are overwhelmed
7 with choice.

8 If you can't tell -- if you are relatively
9 indifferent between one piece of content over another,
10 you really start to place -- you get less utility out of
11 consuming more choice.

12 So these two books really start to explore a
13 couple of these key topics that has a lot to say about
14 interactivity and real choice and control into the
15 future.

16 We are not saying this is not the direction we
17 are moving in. Over the short period of time, these
18 changes don't necessarily happen so quickly.

19 This chart may be a bit hard to read. Again, as
20 a practical example, ABC recently made Desperate
21 Housewives and several other shows available online for
22 streaming video. You could go to their site and watch
23 these programs any time you wanted.

24 We were able to get data from their public
25 places and we compared this against actual data from

1 conventional television viewing. We made, as best as we
2 could guess, an apples-to-apples comparison.

3 We can argue about the numbers that ABC
4 provided. We used the most aggressive as in the highest
5 interpretation, the most aggressive interpretation of
6 the data that ABC provided compared to the Nielsen
7 numbers, and we still found conventional television
8 viewing outpaced by more than 40 times.

9 This is for some of the top-quality, A grade
10 content out there. And 40 times is the popularity
11 factor, as we have describing it.

12 Now, if we go to the iPod downloads, we did the
13 same analysis, where we took the number of downloads
14 that were made, recognizing some people watch the
15 individual programs multiple times, some people download
16 and never watch. We tried to make this apple-to-apple
17 comparison, pardon the pun.

18 The popularity of conventional television to
19 iPod downloads was over 8000 times. Part of this has to
20 do certainly with the fact that you had to pay for the
21 content that you downloaded via Apple. It was not free,
22 it was not as supported.

23 The point is pretty clear I think that although
24 there is some interest among some part of the population
25 over true control, over when and where you watch

1 content, it doesn't trump the existing prevailing
2 business models.

3 As we look forward, broadband penetration is
4 only growing. We see it reaching saturation of Internet
5 households really within the next few years. We think
6 dial-up will virtually cease to exist over the next
7 couple years.

8 Among these broadband households when we try to
9 forecast the amount of content being consumed online,
10 today there is 500 times more content consumed in the
11 United States on terrestrial television than over the
12 Internet for Internet video. 500 times.

13 This is not something that's widely understood,
14 certainly in our industry, on Wall Street or anywhere.
15 No one has really run the numbers.

16 We have at least taken an attempt at running the
17 numbers. We see the total of streams online will
18 probably triple. There are real capacity limits on the
19 Internet as to how many streams actually can be
20 delivered.

21 But if we take those estimates and then we look
22 at this population growth and this household viewing
23 growth, and we actually see that conventional television
24 will probably still remain at least 100, possibly 200
25 times more popular than online video.

1 The question has to be asked how much control do
2 consumers want and how much will they take. With that,
3 maybe we will leave it to questions, either on this
4 panel or in the audience.

5 MR. GRECO: I would jump in and say the key
6 words you included in there which really will make a
7 difference, I don't have an answer, is the business
8 models, because the business models dramatically affect
9 that adoption in terms of the cost structure that's
10 involved.

11 The ease of use absolutely fundamentally affects
12 it. And the other is as you look at that in various age
13 cohorts, I would imagine that there will be an amazing
14 difference between something that is literally
15 programmed into someone's life from the day they are
16 born as opposed to something they need to convert to.

17 We see that with technology all the time. I'm
18 not sure you are seeing anything much different than the
19 normal adoption issue that sometimes you have to go
20 through a generation in order to see that change really
21 take place. And the ease of use has to be a dominant
22 factor here.

23 MR. WIESER: These changes do not happen over a
24 five-year period. They are extended.

25 MR. MORGAN: It is important to note just

1 because some things are available or there is a
2 perceived choice that is available, it is not really
3 available. You talked about navigating 500 channels.

4 Who would have thought even three years ago that
5 it would be possible to navigate 10,000 songs in your
6 pocket? I would argue it wasn't just the lower cost and
7 the seamless integration. It was the fact that they
8 changed an interface that actually made it a lot easier
9 to navigate.

10 Some things change slowly, and then they change
11 suddenly. I think that one of the things we can't
12 ignore that is people love to have choices and they
13 probably love as much to have choices as sometimes not
14 to make the choice, like the opportunity to abstain.

15 I think John Stewart Mills said that a man's own
16 mode is the best mode, whether it is the best in and of
17 itself, but because it is the man's own mode.

18 The ability to abstain, to know you can do
19 something else but don't have to I think is very
20 powerful. I think some of the statistics don't capture
21 that.

22 MS. BARRETT: Let me also comment that I think
23 consumers want choice, but they want choices they can
24 understand. I think it speaks to industries'
25 responsibility to develop good practices and the

1 consumer's ability to speak out.

2 When someone has stepped across the line and
3 said you have gone too far, to say I want some things
4 under control that I don't have to take control of, and
5 then on top of that I want some choices beyond that, as
6 we were talking about, give me the freedom to say yes or
7 no to this situation or abstain, if I choose to abstain,
8 from making the decision at any point in time.

9 We can overwhelm the consumers with too many
10 choices or too complex choices and that typically
11 creates paralysis.

12 MR. WIESER: Any questions in the audience?

13 Did we explain the whole marketing and
14 advertising world of the future?

15 With that, I think I would like to thank you all
16 very much for attending. I thank the FTC very much for
17 holding this hearing.

18 Again, to everyone who attended on the panel,
19 thank you so much for your participation. And we look
20 forward to any questions and comments you may have
21 after.

22 (Applause.)

23 (Luncheon recess.)

24

25

1 short presentation on artificial intelligence to sort of
2 set the stage.

3 DR. HORVITZ: Maybe we will stay seated here, a
4 bit more informal. I think I can grab the advancer.

5 AI is the scientific study of mechanisms
6 underlying thought and intelligent behavior and their
7 embodiment in machines. People typically think about AI
8 as being the pursuit of automation of tasks that
9 typically require human intelligence and beyond, sensing
10 and learning, optimization and search, application
11 versus theory and so on.

12 The field evolved starting around 1956 and today
13 is associated with a rich set of subdisciplines,
14 spawning whole conferences on machine learning and data
15 mining, logical reasoning, decisionmaking diagnosis and
16 so on, as well as communities that have evolved looking
17 at application areas.

18 I'm trying to advance the slide here a little
19 bit. There we go.

20 I need help from behind there. They include
21 natural language, vision, speech recognition as well as
22 domain-specific areas such as AI in medicine, AI in law,
23 game playing, competition and neuroscience.

24 In some ways AI might be said to be at the
25 forefront of what might be viewed 25 years from now as a

1 computation revolution akin to the industrial revolution
2 in terms of the influence it's going to have on society,
3 commerce, socioeconomics and so on.

4 What we are seeing today is almost an inflexion
5 point of increased prowess and learning and reasoning,
6 computation.

7 We are all experiencing the crash in memory
8 prices and the exorbitant amount of memory available
9 these days, connectivity and content.

10 I think looking forward we can expect AI to have
11 influence in many areas in daily life, including
12 communications, time management, health and safety,
13 education, goals and needs, games, even things like
14 systems that help to augment your cognition.

15 In the scientific world, we will be seeing AI
16 applied in science in a variety of ways, automated
17 discovery, the interpretation of data, particularly
18 biology and chemistry and medicine, and even the climate
19 will probably see some very interesting innovations
20 coming from the AI analytics on data.

21 Some of the key insights and technical
22 breakthroughs will be enabled by AI methods. A decade
23 from now people will look back and say there were a
24 couple of big breakthroughs in science that came from
25 the automated reasoning systems.

1 Turning to the consumer, there is an evolving
2 relationship generally with computation I would like to
3 touch on for the next couple minutes.

4 Particularly in the realm of sensing, reasoning
5 and learning, we will hear about that from my colleague
6 in a few minutes, personalized smart applications coming
7 to the fore, more products and services.

8 For the focus of this Tech-ade meeting, there
9 has been an interesting set of challenges and
10 opportunities with data and privacy, data that enables
11 these smart applications, creating a tension and a
12 balance with the need for privacy.

13 I thought I would mention a couple of points in
14 space that we might see innovation in the future. In
15 particular, I will call these sort of the points of
16 possibility in regards to this evolving relationship
17 with computation.

18 We can expect there will be systems that will
19 triage alerts and messages for users in the future.

20 Some of these are already available today as
21 well as systems that can show us rich visualizations of
22 complex reasoning, ability to understand patterns,
23 visualizations, systems that can proactively provide us
24 with information about things like traffic jams and how
25 long traffic will last so we won't be surprised by

1 traffic, for example, as well as systems that can
2 actually keep track of what we are doing, that help us
3 remember, help us search and find data.

4 There will be various ways of using computers
5 that will be quite different than the way we use them
6 today.

7 For example, handsfree and personal displays,
8 interactive systems, for example, helping a paramedic
9 assist patients as he draws upon the best expertise,
10 devices you can wave at products in the store and
11 determine more information about them, for example,
12 call-backs and problems with products, ingredients and
13 so on.

14 We can expect speech and other kinds of natural
15 interaction methods like handwriting and even sketch
16 recognition to be commonplace some day.

17 In more subtle areas, we can expect our
18 computers to understand our attention status, understand
19 when we are busy, when we are taking a cognitive break,
20 for example, when we might be available for an alert or
21 to look at an advertisement; systems that can predict
22 when we will be in our office next, when will we next be
23 available by phone, for example.

24 For example, they can send back out of office
25 messages, how much time it will be until the message

1 will likely be read statistically.

2 These kinds of tools --

3 MR. HITZ: Never.

4 DR. HORVITZ: For some messages, yes, that's
5 true.

6 One service that is being used at Microsoft
7 Research is called BestComm, best means of
8 communication, that figures out what is happening
9 between a call and caller and picks the right timing and
10 modality of communications.

11 These kinds of tools will become quite popular.
12 We are also seeing a shift of high quality expertise and
13 services to the consumer. For example, in this
14 home-oriented health care system for pediatrics in this
15 case, this system actually was using leading expertise
16 of the best physicians in the world.

17 And in this case, Richard Behrman, I still refer
18 to him in medical school as the Pope of pediatrics, he
19 writes in Nelsons Pediatrics, he says you diagnose
20 pediatric problems with a chief complaint of abdominal
21 complain in a young child. Those kinds of things will
22 be available online some day.

23 More collaboratively, the idea of the slide is
24 we can actually have computers that can understand what
25 part of the problem we can solve best and what part of

1 the problem the computer can solve best and provides
2 agents that can work with us on scheduling tasks
3 interactively, looking at a calendar realizing when to
4 schedule from a free text message and putting the
5 appropriate appointment on our calendars.

6 The trend is large quantities of data, new
7 sensing and online processes, plus advances in machine
8 learning or tractable statistical methods methods to do
9 this.

10 This will be a very big deal for consumers. But
11 there are lots of privacy challenges but also
12 opportunities that come with this. I will say my one
13 technical slide if you are interested in how this all
14 works, often thousands of variables, these circles can
15 represent unknowns about the links between demographics
16 and the willingness to buy a particular product, for
17 example, how age and gender might influence
18 click-through in an advertisement, for example.

19 We have methods that will do very large-scale
20 searches through large spaces of structure and figure
21 out causality, identify hidden variables and connections
22 between these, and in the end build predictive models
23 that can be used to make predictions, given limited
24 observations.

25 These are leading to what I will call a

1 proliferation of preference machines. One type of
2 preference machine is called collaborative filtering.

3 We are all familiar with this kind of preference
4 machine. The idea is you have a community of people
5 buying, purchasing, clicking through different places,
6 you have a big database of these people's behaviors,
7 process that and make recommendations about products or
8 content.

9 At my own home I checked out Amazon recently to
10 see -- I don't order, but my wife sure does. From the
11 recommendations, I got a quick sense of what was going
12 on in my own household with my son and my wife.

13 What is going on here is these systems are
14 actually doing clustering to figure out where, for
15 example, my family fits in, my wife or son fit in with
16 the rest of the world.

17 More generally, we are seeing a proliferation of
18 what I call intention machines, systems that can compute
19 what people are likely to do in the future.

20 Those kinds of machines can be leveraged in a
21 variety of ways for commerce.

22 We all know about Web search, what Microsoft and
23 Google have been doing and Yahoo and other Web search
24 providers, watching click-through, give inquiries,
25 redesigning the ranking engines continually as well as

1 the advertising engines to figure out what content to
2 provide as well as ads to provide to maximize revenues.

3 We can go beyond search to consider various
4 kinds of services, and this is an example of an
5 intention machine that might be scary at first. We gave
6 out 50 GPS devices every two weeks to volunteers from
7 Microsoft to collect data on where people travel in the
8 Seattle area and beyond.

9 We are getting pretty good coverage of travels
10 throughout the greater Seattle area, closing in, showing
11 you the fine gradients here. And with these systems,
12 they predict with surprisingly good accuracy the minutes
13 they are driving, where it is they are probably going
14 and what region of town they are going to.

15 If we knew that, you can imagine the services,
16 for example, like providing systems that provide traffic
17 advice, guesses where you are going, or heading to the
18 airport, for example, a system that understands, makes a
19 deal with a company that provides parking, for example,
20 that might be available. I'm on my way to the airport,
21 or special deals for you as you travel.

22 You see these kinds of applications and say
23 these might be great for commerce, the information that
24 is being sent. But the idea is there is lots of
25 opportunities here for protecting privacy.

1 I want to touch on one briefly here. I have
2 limited time today. I will leave a couple ideas for
3 future discussion.

4 We talk about protected sensing and
5 personalization, what I will call PSP. We have a shroud
6 of privacy that's extremely protected.

7 In fact, this shroud of privacy can be the metal
8 around their hard drive in their home. We have sensor
9 data coming in, watch actions, content and preferences
10 and context. All that is done inside that shroud of
11 privacy.

12 We do machine learning. We have a complete data
13 mining center and build protective models there. We use
14 those models, given sensor data and context to make
15 private predictions, recommendations and service.

16 At times we might get a model built like we did
17 for Seattle and actually have a third-party content come
18 in, like a cache of advertisements. But that is done
19 privately.

20 We even have prebuilt models. You can imagine
21 how this works for traffic. Instead of getting the GPS
22 data from others, we actually collect your own GPS data,
23 build your own destination prediction models and use
24 them in connection with third-party content like that
25 traffic company, that parking company, as well as a

1 pretrained model.

2 This kind of work we are looking at carefully as
3 getting the best of personalized reasoning at the cost
4 of very little sharing of private data.

5 One more example before I start, personalized
6 Web search, a great example doing a lot of work in this
7 area, the idea is back to our shroud of privacy again.

8 If you want a personal desktop system, it knows
9 all about you, all your mail over the years, your
10 activities, your calendar. That's what we have in a
11 desktop index. The idea is to say how -- ask how can we
12 leverage that personal, very sensitive data providing
13 better search for users.

14 I do a search, in this case Lumiere. I can
15 search here, instead of bringing back 20 results, we
16 bring back 200 results and process those results, match
17 it against personal index, resort them, rerank them and
18 provide personal rankings.

19 So now instead of getting -- having to go
20 through many results to get down to the bottom for the
21 Lumiere modeling project, it copies right at the top of
22 my page.

23 That is all done under the cloak of secrecy and
24 privacy. So I will stop there and move on.

25 (Applause.)

1 MR. BREGMAN: Let me start off a very brief
2 discussion with a question.

3 While it is a rather compelling model to have
4 this shroud of privacy, it seems to me there are going
5 to be a lot of commercial pressure to open that up.

6 If I'm an advertiser, I will not want to pay to
7 send a number of ads and not know who's seeing them. I
8 will want to know someone saw my ad in order to pay for
9 it.

10 Likewise, if I'm paying for placement in a
11 search engine, I will want to know this information.
12 Otherwise, I don't want to pay for it.

13 So do you see a natural tension? And if so, are
14 there thoughts about how to address that as we almost
15 inevitably see the collision between private or personal
16 control over this private information and the commercial
17 desire to access that private demographic kind of
18 information?

19 DR. HORVITZ: This notion of protected
20 personalization is only one of several pillars of
21 opportunity for exploring, for turning AI inward.

22 I should say this personal personalization and
23 sensing notion doesn't solve all the problems. An
24 adversary could say I could put in ads of various kinds
25 and watch to see click through and learn about users

1 that way.

2 One could imagine various ways to cloak that by
3 helping akin to a Nielsen rating. We understand the
4 statistics and we work and keep complete privacy.

5 But I think that is unreasonable in general, as
6 you point out. There are lots of problems here in
7 general, and other kinds of technologies will involve
8 learning about people's preferences for sharing, looking
9 at their behaviors and searching through possible
10 inferences and figuring out what can be discovered from
11 them from what they have done. So yes.

12 MR. BREGMAN: It's a challenge.

13 DR. HORVITZ: A big challenge. Rich sensing and
14 AI applications don't necessarily mean sharing all this
15 stuff with the cloud, this mysterious service somewhere
16 at Microsoft or Amazon.

17 MR. BREGMAN: Ms. Mulligan, this does raise some
18 issues you interpret as legal or policy issues.

19 What if anything is going on in that world,
20 thinking about the enabling policies and how they are
21 going to impact policies to protect privacy?

22 MS. MULLIGAN: I think in many ways the
23 technology is typical, is in front of where privacy
24 policy is.

25 If you think of everything from where the FTC is

1 the model of notice and consent, it is really difficult
2 thinking about the kinds of data mining applications and
3 different kinds of collaborative filtering, how do you
4 inform consumers in a meaningful way how it is going to
5 be used.

6 Some of the more complicated issues arise from
7 we are very interested and have been historically in
8 trying to get to the one consumer, understanding we are
9 going to figure out how to narrow cast.

10 I think we have seen, particularly when that
11 kind of narrow targeting results in things like variable
12 pricing of the same object to different bands of
13 consumers, that consumers get quite agitated about it,
14 and you can imagine lots of the collaborative and data
15 mining applications being used to narrow information
16 casting, narrow product casting.

17 I think we will begin to understand where it is
18 not just about privacy. We don't want people making
19 product differential decisions based on that kind of
20 information.

21 I think this is an area we will get into lots of
22 consumer sensitivities that go beyond privacy.

23 MR. BREGMAN: It strikes me that one of the
24 other challenges we brought these ideas of AI to sort of
25 individual consumer information is the correlation of

1 that information which in fact is the thing that
2 disturbs people.

3 Certainly in the United States, there are a lot
4 of people who are not unhappy with getting a little bit
5 of privacy to get a discount at the supermarket. But
6 they probably don't want that correlated with their
7 workout schedule at the gym and given to their insurance
8 company.

9 A lot of the value you are showing in these AI
10 solutions is correlation intrinsically. So it seems
11 like there is an education process here for the public
12 so this doesn't appear that this is a black box magic,
13 that there is education.

14 DR. HORVITZ: If you look at Brandeis writings,
15 when flash photography came to the fore, all this
16 discussion about the privacy violations of having these
17 cameras in public. There's still a concern at times
18 with the paparazzi and so on.

19 For general use, this technology has become
20 commonplace and accepted. On the other hand, one can
21 imagine technologies like having a really rich semantic
22 Web built around privacy where on any datum coming from
23 me, here is meta data on intended use, and the Web knows
24 it is restricted to use that data only in a specific
25 way.

1 The idea is not letting things out in the wild
2 and getting people used to these things but also coming
3 up with controls that provide the kind of richness that
4 commerce would need and people will expect.

5 MR. BREGMAN: And ensuring the control remains
6 in the hand of the consumer.

7 MR. HITZ: The question we have not answered is
8 for a lot of this data, who owns it? Do I own the data
9 about me or does Amazon own it? If they own it, can
10 they sell it? There are different categories of data.

11 But from a policy perspective, who owns that?
12 These are unresolved in a lot of the space.

13 MS. MULLIGAN: From a policy perspective, that's
14 not the right question.

15 MR. HITZ: I'm not a policy guy.

16 MS. MULLIGAN: We talk about data protection,
17 rights and responsibilities. The data is clearly about
18 me, regardless of who physically has control over it.

19 What we have done through privacy protection
20 laws is you can have this data for a limited purpose,
21 and as a holder of this data, you are a custodian, and
22 you have obligations to limit its reuse and to make sure
23 that I have certain rights even though I no longer have
24 complete physical control over that information.

25 I think these kinds of markets are going to

1 demand a much greater attention to detail about how we
2 exercise those rights and responsibilities. I do think
3 that Dr. Horvitz presented a very interesting model with
4 client-side control information.

5 It doesn't necessarily answer all those
6 questions, but it does put the data in the physical
7 control potentially of the individual about whom it
8 concerns. I think that creates a different negotiating
9 playing field.

10 I would suggest on the model suggesting every
11 piece of data is going to be tagged with its privacy and
12 preferences, I was here 10 years ago talking about the
13 platform for privacy preferences.

14 The data, I would actually tag data on an item
15 by item level and make it -- use all of the wonderful
16 things we have from artificial intelligence to leverage
17 consumer's capacity in the marketplace. And I would
18 love to see that happen. But I still remain a little
19 pessimistic.

20 DR. HORVITZ: I think it would be tough. As I
21 tell my semantic Web buddies, it is the first great
22 application as I have found, this idea of a Web aware or
23 privacy-aware Web. That would be very nice in its
24 initial application of these ideas.

25 MS. MULLIGAN: The absence of it will prevent

1 some of the interesting applications that you are
2 talking about.

3 MR. BREGMAN: There is one other issue and it
4 will actually lead into our next presenter's
5 presentation, and that is that while we may understand
6 some aspect of the rights to that information, there is
7 also a potentially proprietary feeling about that data.

8 I will use the example of Amazon. The purchase
9 pattern data may pertain to you or your familiar, but
10 Amazon feels they have a proprietary right to use that
11 data.

12 When we get into the world of distributed sensor
13 networks and presumably those networks belong to someone
14 other than me, there is an interesting question as to do
15 I have the right to take data from this network and
16 repurpose it in a way that wasn't necessarily intended.

17 MS. MULLIGAN: You are right, it is an important
18 component, but it is not a novel component.

19 If I'm a physician, I have a deep proprietary
20 liability interest in information that's in your record.
21 Because if you sue me, I need to be able to show the
22 standard of care, show what I did, produce it for
23 insurance purposes.

24 That hasn't stopped us from creating a very rich
25 privacy regime to make your interest in the record I had

1 as a matter of my practice is protected. We know how to
2 actually accomplish both the proprietary and privacy.
3 It is just that it can get complicated. But we do know
4 how to do it.

5 MR. BREGMAN: It seems to get more complicated
6 as it gets tangled up.

7 MS. MULLIGAN: The sensor network example was a
8 good example.

9 MR. BREGMAN: Let's move on to Dr. LaMarca.

10 MR. LAMARCA: I want to start by complimenting
11 the first speaker, for 15 minutes is an extremely
12 daunting task. It is a good lead-in to what I'm going
13 to talk about today, the challenges and opportunities
14 for sensor networks.

15 For those unaware of the term, a sensor network
16 is defined to be a computer network of many spatially
17 distributed devices to monitor conditions.

18 There are a couple key words in here. The first
19 is there is a computer involved and monitoring
20 conditions, as in real actual physical things that are
21 happening, the light, the temperature, the noise and
22 environment.

23 While the term might be new, I'm sure you can
24 think of lots of examples of this. Sensor networks have
25 had wide and varied deployments for years, factory

1 automation works, when they assemble things.

2 Modern cars are said to have dozens, sometimes
3 hundreds of sensors in them, seismology and large
4 numbers of applications use sensor networks now.

5 The deployments are typically sensing elements
6 at the periphery connected by wires to a much smaller
7 number of centralized computing devices.

8 So you may be saying to yourself why are we
9 hearing about this today with challenges for the next
10 Tech-ade?

11 The reason why is there are some technology
12 trends that have been working away on your laptops and
13 PDAs and phones that are going to completely
14 revolutionize the way sensor networks work. I will
15 quickly tick through these trends.

16 The wireless networking will allow us to take
17 the wires out of these sensor networks. Those great
18 little flash key chain drives have a compact flash chip
19 in them and can allow us to store the data where it is
20 collected.

21 Small, efficient, inexpensive processors enable
22 data analysis, much of what Dr. Horvitz was talking
23 about right there, actually where the data is collected,
24 some filtering.

25 There has been a renaissance in the actual

1 sensing elements. These are the things that actually
2 measure pressure or light or temperature. They have
3 become very, very small.

4 And adding this all together means that the
5 components that actually compose sensor network
6 applications in the future, especially in new domains,
7 are going to look very different from the components in
8 the past.

9 I have one here. This is about the size of a
10 quarter, very, very small. That's kind of the point.
11 This is a Berkeley Dot modem. A slightly larger modem
12 has 11 sensors, four gigabytes of flash storage. We are
13 using it for physical activities for health and wellness
14 monitoring.

15 The affordances that these components have are
16 usually driving new applications and new usage models.
17 I would love to take 10 minutes for each of these
18 applications. Unfortunately, I don't have time.

19 These devices are small and unobtrusive enough
20 that they can be used to instrument everyday objects,
21 pens and bottles of water and clipboards.

22 Instrumenting everyday objects can actually be
23 used to aid care providers in assisted living
24 facilities. The sensors are sufficiently sensitive that
25 farmers are looking at instrumenting in the case of

1 high-volume crops, like grape plants for wine,
2 information on individual plants, sensing at the meter
3 level in terms of water and soil conditions.

4 In terms of emergency response, sensors have
5 long be used for earthquake detection. But now
6 emergencies that happen in a remote area like a forest
7 fire, people are developing systems for flying over the
8 fire with a box of these wireless sensors and shaking
9 them out the back of the plane.

10 They can self-assemble into a network,
11 presumably before they burn up, and actually measure the
12 temperature gradient and actually transmit that data
13 back to the firefighters.

14 So a huge wealth of high-value applications.
15 These are not commercially available widely yet. This
16 really still is the domain of the start-up and the
17 research lab, and that's because there are a few key
18 research areas, that there is still progress to be made
19 in beyond the typical robustifying, shrinking the size
20 and introducing the price.

21 I will touch on just a few of these. I won't
22 say much about sense making and inference because that's
23 what we heard about in the first fifteen minutes, but I
24 will point out how it is going to be applied.

25 Today, the typical sensors at work, the ones in

1 your house, the security system in your house, they
2 actually work by directly observing the phenomenon that
3 you care about. You actually deploy a special magnetic
4 switch on the door and measure the fact that it is
5 opening and closing.

6 Less typical is when the phenomenon is actually
7 inferred from the data. An example would be a
8 hurricane.

9 What the weather people do is collect data from
10 hundreds of sensors, water temperature, air speed and
11 compile it all into a huge computer and actually produce
12 as a prediction.

13 As applications move to more generic platforms
14 with widely varying sets of sensors, that latter type of
15 deployment will become more the norm.

16 The problem is in the case of the weather
17 models, they were very specifically hand tuned. And
18 we're really going to need to make it more generic so
19 that you can actually deploy an application and provide
20 a few examples saying the thing I care about is
21 happening right now and have the system learn and train
22 itself.

23 It is a big challenge in machine learning.

24 So privacy security are obviously a big issue in
25 this space because we are measuring things about the

1 physical world that people are living in. There is
2 obviously a privacy concern.

3 To some extent, we have kind of made the problem
4 harder by having hundreds of computing elements and by
5 removing the wires we have replaced them with radio
6 transmissions which then introduce another link to
7 security.

8 Despite the size, these are full blown computing
9 systems. So existing encryption and authentication
10 techniques can be applied. There are research efforts
11 underway to produce versions of classic libraries that
12 have been tuned for these impoverished platforms.

13 One thing I can't help but mention is that
14 actually the sensors themselves can be used to try to
15 improve the authentication.

16 A device that wants to verify the fact that
17 another device claiming to be nearby is in fact nearby
18 can use the data it has collected from the environment
19 and correlate it with the data that the other node is
20 claiming to see and prove to itself with some
21 satisfaction that it is in fact nearby.

22 The last problem we talk about and really, to be
23 totally honest, this is the elephant in the corner of
24 the room, is power management.

25 For me, a future in which consumers dash around

1 changing batteries and sensors is definitely not a good
2 vision. The state of the art is these sensor nodes are
3 deployed, unless they have a permanent power source,
4 generally deployed with new, modern batteries, and when
5 possible they can be put outside to do some solar
6 recharging.

7 The real gains have been in enabling these
8 low-power sleep modes. This is why your cell phone
9 lasts 10 days now when only lasted a day ten years ago.

10 That will really only take us part way. There
11 are two technologies that are coming down the pike that
12 will provide some relief here. The first is near term.
13 In the next year or two we will start to see
14 ultra-wideband radio, which is one of the first radio
15 technologies that have been tuned for really, really low
16 power and short-range wireless transmission.

17 That will definitely help the radio aspect of
18 this. Finally -- this is still in the research lab --
19 the devices themselves are drawing on less and less
20 power each year.

21 They have gotten to the point that the devices
22 can potentially harvest enough power from their physical
23 environment to actually power themselves in perpetuity.
24 So the vibration of someone walking by the hall or
25 trucks driving by or plucking energy out of the air in

1 form of radio transmission.

2 A colleague of mine will speak later today. He
3 harvests power from RFID. This could help us definitely
4 solve the power problem.

5 Summarizing, I want you all to remember this is
6 not today or tomorrow, but five to 10 years from now
7 there will be this big explosion in wireless sensor
8 networks.

9 And they are going to be sufficiently flexible
10 and powerful that they will open up a large number of
11 application domains, but they will also bring with them
12 challenges in the future. Thanks.

13 (Applause.)

14 MR. BREGMAN: The first presentation raised the
15 issue of privacy around how artificial intelligence can
16 be applied to a lot of personal data.

17 In the examples you gave, they were primarily
18 sort of opted in. I choose to carry the GPS around or
19 not to.

20 With the sensor networks deployed, it appears I
21 don't have the option to opt out. I suppose I could
22 choose not to enter that environment.

23 So that raises one very important, I think,
24 different issue here. The second question is how can
25 you assure there isn't -- and this is more of a

1 securities issue -- subvert the sensors. Maybe I walk
2 around with a heat gun or do something to falsify the
3 information being detected by these sensors. They need
4 some mechanism to assure they are not being breached.

5 Are those areas of research you are focusing on?

6 MR. LAMARCA: I work in a quite small research
7 lab. I would say to the first question, I'm sure we
8 already live in that world. There are Web sites where
9 you can say I would like to get from point A and point B
10 and be on camera as little as possible.

11 MR. LAMARCA: The real issue here, and this is
12 why people have the big issue with this, is it is human,
13 I saw your acceleration trace, and let me tell you it is
14 not quite the same thing.

15 MR. BREGMAN: Not yet.

16 MR. LAMARCA: Sometimes adding sensors and
17 taking away something else makes people's sense of
18 privacy better. For the elderly in assisted living
19 facility, give me that and take the camera out of my
20 room. That's a huge trade-off.

21 To be fair, the employees in the facility didn't
22 like that idea, because unlike the cameras, the
23 employees didn't know where you could safely go smoke.
24 The incentives of different people are very hard to
25 predict.

1 DR. HORVITZ: This is a really interesting
2 challenge. I feel like turning it over to Deirdre.

3 What does it mean these days, the composition of
4 multiple camera views into 3D views, just from the
5 ambient stuff being taken by cameras that happen to be
6 out there?

7 MS. MULLIGAN: I am part of a national science
8 foundation center called the Center for Technical
9 Research on Ubiquitous Secure Technology.

10 I have colleagues in engineering and computer
11 science, and they are researching the notes that we have
12 been talking about. We are looking at the privacy and
13 security issues in a host of different areas.

14 One of the areas we have been looking at is the
15 context of energy consumption in the home. There is a
16 big push in California after our energy blackouts and
17 brownouts that happened in California to figure out how
18 we create a market for energy, which means consumers
19 need to have realtime information about pricing, which
20 means we need to develop an infrastructure.

21 Part of that infrastructure is going to be your
22 appliances are going to have different kinds of sensors
23 on them and your home will also, and these will sense
24 the kinds of things Anthony was talking about, heat,
25 humidity, light, occupancy.

1 We actually have three houses wired with these
2 sensors, and just looking at this raw data I can tell
3 you when one of the young couples got up during the
4 night to take care of their kid, I can tell you when
5 they were eating, when they did their laundry, and I can
6 tell you after they went to sleep at night, they are
7 still generating a lot of heat.

8 This is all data that is not personally
9 identifiable in the way in which we typically consider
10 it. It is about their home. It is about physical
11 events.

12 It is about acceleration, things we wouldn't
13 typically think of as particularly revealing. And yet,
14 when you start to actually look at it and apply some of
15 the artificial intelligence techniques to it, and you
16 know a tiny bit about it, you can learn an awful lot
17 about people from what physical events are happening in
18 the environment in which they live.

19 I think you are right to point out concepts like
20 notice and consent, what does it mean to opt out.

21 In California, they sent us Mylar bags to put
22 our EZ Pass in order to opt out. So we are mentioning a
23 whole line of Mylar clothing so I can opt out. These
24 things don't map very well into this environment, and
25 there is a lot of proactive thinking that has to happen.

1 Part of it is going to be about technology
2 design, not just about policies. Policies can constrain
3 use. But they don't actually influence the capacity of
4 the technology to afford people different kinds of
5 choices.

6 MR. BREGMAN: Let me try a slightly different
7 angle. This comes up and many of us on the panel may
8 have kids. It seems there is somewhat of a generational
9 shift in the meaning of privacy.

10 All you have do is go on Face Book or MySpace
11 and see things that people that are of policy-making age
12 probably wouldn't approve of or wouldn't do.

13 Maybe we are actually solving the wrong problem.

14 MR. HITZ: I have an observation about privacy.

15 My dad grew up in a small town and I grew up in
16 a much larger city. If he went to the store and tried
17 to buy cigarettes, his mom was getting a phone call from
18 the grocer. He told me the first time he took the car
19 out and the neighbor got a trace of his acceleration
20 profile and his dad got a phone call.

21 We have become more privacy sensitive in the
22 past 50 years. At least people who came out of small
23 towns had no expectation of some of the kinds of
24 privacy. I wonder if that will switch back.

25 MS. MULLIGAN: I would say you were jokingly

1 referring to Face Book. We could also refer to Geraldo
2 Rivera. That is people of policy-making age, I would
3 suggest.

4 I would think privacy is a very contextual
5 thing. You can't say look at people over here putting
6 their home on some video camera on the Web, that means
7 they don't care about privacy.

8 That same person might really care about Amazon
9 tracking their book purchases. Yes, at times we appear
10 slightly schizophrenic. I don't think that is today.

11 Historically people have made all sorts of
12 decisions about what they bought in a brown paper bag
13 and what they bought mail order and what they were
14 willing to go in to the store but he had an option that
15 allowed him to purchase --

16 MR. HITZ: They caught him anyway.

17 MS. MULLIGAN: Maybe. I think that
18 schizophrenia is because privacy is so contextual.

19 MR. BREGMAN: You think it is tectonically
20 shifting.

21 DR. HORVITZ: On my slide on the Web, you will
22 see the last couple slides are about applying machine
23 learning to data, maybe 60 different kinds of items,
24 from your Social Security number to a large personal
25 failure to a small transgression to your home phone

1 number, and then about 30 groups of people on the
2 Internet randomly, your grandmother, your manager,
3 people who report to you and so on.

4 Looking at discomfort, we find some similarities
5 but a tremendous variance, including some of the more
6 modern ones, defined by my colleague to the left here.

7 I think there will be a learning curve about
8 what people are comfortable with and also a curve about
9 developing tools that potentially allow people to set up
10 different policies potentially at times, creating enough
11 services for revelation of personal data.

12 MR. BREGMAN: It sounds like there is sort of an
13 economy of privacy.

14 DR. HORVITZ: It could be or at least models of
15 preferences and controls and ways that actually are
16 usable. That's one of the big challenges.

17 When you look at the details of privacy, you
18 worry about Aunt Polly looking at 35 dials of contrast
19 brightness or Uncle Jack. The hope is there will be
20 some universal controls that map well to variation in
21 preferences that will allow the system to be usable.

22 MR. LAMARCA: I wasn't going to bring up design
23 at all. But Deirdre brought it up.

24 There does appear to be fundamental tension
25 between how to design a sensor well to do its job and

1 also to potentially provide privacy.

2 Ideally these things would be very small,
3 deployed as flexibly as possible.

4 People live in these environments and they don't
5 want large sensors so their neighbor can say you got the
6 Sensor 2000, let's go talk in the back. Deploy these in
7 your house and here are instructions for what it does.
8 But why did you put that under the couch? It was ugly,
9 I didn't want it out.

10 There are some fundamental tensions here to
11 achieve real value for consumers, which is what we are
12 talking about.

13 MS. MULLIGAN: The notion that privacy is going
14 to emerge in the market is an interesting one.

15 I think in this particular area, the privacy
16 issues are going to feel so complicated in many ways, I
17 think the same way when we move to digital
18 communications and e-mail and remote storage of
19 information.

20 There was an understanding that creating some
21 baseline protections was necessary to enable the market.
22 And I actually think we have seen this with RFID
23 already, where we have state laws proliferating because
24 people are afraid about the information being broadcast.

25 It was in many ways because there wasn't kind of

1 a front-end effort to educate people about the
2 technology, to create some best practices, whether those
3 are self-regulatory or whether those are through
4 regulatory or legislative interventions.

5 There is a lot of risk of technological fears of
6 technology adoption if people aren't certain what the
7 privacy framework is, building an environment where your
8 house is sensing all your activities sounds a little big
9 brother-ish.

10 So I think there is a need to think up front
11 where those rules should be.

12 MR. BREGMAN: It seems there is also a tension
13 that develops in terms of to whom the value accrues. Is
14 it the consumer who is presumably not funding it or is
15 it the corporation or big brother who is funding for
16 some reason that infrastructure.

17 MS. MULLIGAN: A lot of the stuff Anthony was
18 talking about, the smart home application, the energy,
19 things for disaster recovery, there is no doubt all of
20 these are incredibly important, the ability of people to
21 live at home for longer and to have far less invasive
22 stuff happen, don't have to have home health aides there
23 every 20 seconds to make sure they are okay.

24 I think there are really deep benefits for the
25 application. With some of the commercial applications

1 and the marketing applications people may feel that
2 tension.

3 The question is what does the policy environment
4 require to make sure people feel comfortable enough so
5 they can take advantage of those benefits.

6 DR. HORVITZ: One comment. With this technology
7 evolving the way it is, we often presume a progressive
8 democracy with good intent on the part of government.

9 I think as technology providers and as
10 policymakers, we have to think about the rest of the
11 world or the way the world might go some day and just
12 think through long term about what these technologies
13 mean for humanity, given the fact that we don't always
14 have dependable, trustable governments in place.

15 MS. MULLIGAN: How great is it, Anthony, that
16 you are making that comment?

17 MR. BREGMAN: Very good point, though.

18 DR. HORVITZ: We assume Europe and U.S.
19 are alike in the way of thinking about that.

20 MR. BREGMAN: Particularly as we start to talk
21 about these things that become part of the environment,
22 like the sensor networks or more so the things you were
23 talking about which exist almost in the cloud, the
24 challenge, of course, is not only there potentially for
25 governments, but there is also quite a bit of social and

1 different feeling about privacy and how does that get
2 regulated.

3 In the United States, there is a different
4 feeling about personal information privacy than in
5 Europe, and the geographic boundaries can vanish very
6 quickly as you get to this networked infrastructure.
7 That will drive some of the policy as well.

8 DR. HORVITZ: Just being a fly on the wall to
9 Microsoft discussions about privacy and handling, making
10 sure the systems and policies we have in place are
11 satisfactory and will delight European policies while
12 still enabling some of the technologies and ideas and
13 commerce that may be more permissible under U.S.
14 expectations, getting a sense for how that would work
15 and thinking about long term how tools that provide
16 flexibility, the thing I was mentioning earlier, the
17 kind of controls we might want to give people as
18 individuals, how they might be used even at a political
19 level is an interesting challenge.

20 MR. BREGMAN: That's a very rich topic. But it
21 is probably time to move on to our next topic.

22 We started talking about the framework, about
23 how we are going to analyze all these massive amounts of
24 data. But, of course, it is also going to be stored
25 somewhere.

1 We have two somewhat shorter presentations. The
2 first one from Sal Capizzi. You don't have a slide but
3 you can have a controller.

4 MR. CAPIZZI: Thank you.

5 Listening to all of the technology discussion
6 here, I'm getting a little nervous, I have to admit. I
7 thought I really didn't mind about not having a totally
8 private life. But it appears that may be beyond my
9 control anyway.

10 If we talk about all of this, we are talking
11 about where do we store all of this information. That's
12 basically what I wanted the talk about a little bit
13 today, is the data storage aspect of all this technology
14 and how will data storage moving forward be able to
15 contribute to the ability to collect and analyze more
16 information in a more mobile and more secure society.

17 If I had to give you one sentence to remember
18 what I'm going to say, it is basically this. It is just
19 that capacity is going to grow, and mobility by
20 consumers and by employees has already been growing and
21 will continue to grow.

22 That will equal convenience. Convenience always
23 translates into risk at some level. So it is basically
24 capacity, mobility, convenience and risk.

25 Those are kind of the four points. I guess that

1 was more than one sentence.

2 Let's talk about capacity for a minute. If you
3 have been reading the news at all and some of the trade
4 publications, you know that IBM has celebrated the 50th
5 year of the Remick disk drive which held about 1800 bits
6 per square inch on that platter.

7 We are at today about 100 gigabits per square
8 inch. You can see it has really over the last 50 years
9 or so has grown quite significantly.

10 All the data out there grows by about 50 percent
11 per year. That's what we have seen over the last 50
12 years. Some of it may not be new data.

13 We are talking about backing data up on to
14 tapes, putting multiple copies of the same information
15 by different people.

16 It is not all new data. The fact that the
17 storage capacity to hold it is growing by 50 percent
18 each year. We are talking about disk drives.

19 When I started in the -- when I bought my first
20 PC, I think I had a 2-gigabyte disk drive in it. I
21 thought that was plenty.

22 But if you look today, my laptop has 80
23 gigabytes, and sometimes that's not enough.

24 When you talk about just text files and Word
25 documents, that's really enough capacity.

1 Now that we are introducing more into the
2 storage world, like PowerPoint presentations, music,
3 streaming videos, that type of thing, all of a sudden we
4 start looking and see that the current capacity really
5 isn't as much as we originally thought.

6 If we look ahead, there's a technology that I
7 want to bring up here that we talked about that's called
8 perpendicular reporting. It is the ability to store the
9 bits on a disk platter -- I'm not a disk drive expert --
10 store the bits vertically rather than horizontally.

11 What that will be able to do is increase the
12 capacity by ten times what we see today. Can you
13 imagine that? We are already talking about a terrabyte
14 in a laptop. Now we are talking about 10 times that at
15 some point.

16 Certainly we will find ways to fill it with
17 music and video and other applications such as some of
18 the ones we talked about here.

19 There is going to be so much data out there that
20 it is just going to be phenomenal. What that translates
21 into is concern because there's going to definitely be
22 some privacy issues there. There will also be some
23 security issues.

24 At Yankee Group, we did a survey and we
25 asked our IT managers and CIOs. This survey was done

1 earlier this year. They happen to be in the
2 transAtlantic wire survey. We asked them to rank their
3 biggest concerns over the upcoming year.

4 Data security was the top, followed by service
5 pricing and mobile device limitations. Data security is
6 on the top of the minds of all of the CIOs and IT
7 managers out there.

8 Historically, there was a modem on the data
9 center, the IT manager could decide how that data was
10 disbursed, who had access to it, and it was easily
11 controlled and managed.

12 But today, if we talk about some of the figures
13 that I just spoke about with capacities, people are
14 going to be out there with laptops with a terrabyte of
15 information, cell phones, PDAs with capacity on them to
16 be able to do work.

17 Employers expect that when their employees are
18 on the road that they are in touch and actually able to
19 be productive during the times they are not in
20 discussions or whatever. When they are waiting for
21 their plane, they expect them to be accessible.

22 They always want to know what's going on, what
23 their e-mail is doing, is there a little bit of work
24 they can do on their report while they are waiting for
25 their plane.

1 What it does to the data center is takes the
2 control out of the data center. Now you have people who
3 are all over the world geographically that need to
4 access data for legitimate reasons.

5 We will see a stepped up emphasis on data
6 security. We can talk about that for quite a while if
7 we wanted to.

8 Basically, when we talk about data security, we
9 are talking about authentication, making sure that the
10 person that accesses that information is who that person
11 says he is.

12 Authorization, does that person have the
13 authority to access that information and do whatever
14 manipulation that he is doing on it.

15 And then, of course, there is encryption, which
16 is stating that, okay, if the data is on a laptop or a
17 device or anything that could be lost or moved, is it
18 encrypted so if it was found, could anyone actually use
19 it.

20 Just a little statistic here. The Pullman
21 Institute did a study that -- actually, I guess the word
22 is they assessed a security breach at about \$5 million
23 per breach.

24 So if you think about it, if a laptop is stolen
25 with a lot of data on it, personal data about Social

1 Security numbers or whatever, everyone has to be
2 notified, everyone -- there has to be some recovery
3 attempt. Then there are any type of remediation that
4 may need to be done in terms of providing -- I lost the
5 word I'm looking for here -- the credit checks, the
6 Equifax credit checks.

7 That can turn into an insurmountable amount of
8 money. If 10,000 people lose their Social Security
9 numbers, they all have to be notified and some sort of
10 remedial action is done.

11 That can be quite extensive. So, just one other
12 comment here. Your CEO, John Thompson, at an event in
13 Tokyo, he was quoted talking about the threats that are
14 data storage. It is really not so much the viruses in
15 the mail as much as it is the the intent to do financial
16 damage.

17 Really what that is is people quietly trying to
18 find out what your bank numbers and passwords are so
19 they can take that information and use it to basically
20 take money from you.

21 In the old days, viruses and mailware, you had
22 to reload your operating system, maybe you lost
23 something. That was good news compared to some of the
24 things we may be facing as we move forward.

25 The face of data security is changing. The

1 emphasis is changing. The bad guys are getting very
2 sophisticated and able to do a lot more damage than they
3 used to be. Now they are able to actually drain your
4 bank account, assume your identity and take out your
5 credit cards and do other things.

6 The one other comment is the bottom line effect
7 of this is really that the convenience for the consumer
8 is going to translate into risk for identity theft and
9 for privacy.

10 So what we will be seeing is more and more
11 technology trying to address that. The convenience and
12 mobility is all good news and easy. It is just how do
13 you get off any ill-fated attempts at trying to access
14 this data by someone who shouldn't.

15 MR. BREGMAN: Thank you very much.

16 David, you are a practitioner in the storage
17 business as opposed to an analyst. You operate where
18 the rubber meets the road.

19 MR. HITZ: Sal and I had a discussion before
20 this meeting that Sal would talk about the theoretical
21 and analysis and I would try to bring it home to people
22 by talking about actual customers.

23 My company makes giant boxes of disk drives and
24 sells them to giant corporations. Yahoo has 750 million
25 e-mail boxes on our systems. All of the special effects

1 for Lord of the Rings and King Kong Harry Potter movies
2 were stored on our systems.

3 What is more important is we work with our
4 customers to figure out what are the problems you have
5 if you are a large corporation that owns thousands and
6 thousands of disk drives.

7 To figure that out, I have talked to a lot of
8 CIOs. I ask them if something goes wrong with the data
9 in your environment, what bad things happen.

10 Some of them are fairly straightforward.
11 Amazon, if they can't get at their data, they can't sell
12 books. Yahoo, if they can't get at their data, people
13 can't transmit e-mail.

14 Some of them get a little higher level than
15 that. If Southwest Airlines can't get at their data,
16 none of their planes are allowed to take off because
17 with all of the cargo manifests these days and passenger
18 manifests, it is literally illegal for the plane to take
19 off if they can't get to their physical data.

20 Here is another interesting fact about
21 Southwest, if their systems were to go down and stay
22 down for four hours -- and Southwest is one of our
23 largest costumers; this is true of all airlines -- if
24 their ability to access their data goes down for four
25 hours, they are required at that point in time to ground

1 every plane in their fleet at the nearest airport.

2 So what did I just do? We are here to talk
3 about consumers, and I started by saying we sell stuff
4 to giant corporations and let's talk about the problems
5 of giant corporations.

6 But all of the problems I talked about turned
7 out to affect the consumer. As a consumer, I can't buy
8 a book, as a consumer, I am sitting in a plane.

9 The most interesting one is what the CIO of a
10 large bank told me. He told me the thing that scares
11 him most is that his bank would end up in one of those
12 headlines that says "bank exposes customers' credit card
13 records."

14 And that's where you really get an interesting
15 combination between data and ethics, because 10 years
16 ago, there was very little combination or especially 20
17 years.

18 The data that large corporations had, maybe they
19 couldn't close their books, maybe they would get a phone
20 call from the SEC. But they weren't storing customers'
21 personal information. They wouldn't get a phone call
22 from the FTC most likely.

23 And that's a fundamental shift in what's going
24 on. It raises real questions about what do we believe
25 should happen if you lose somebody's data. If somebody

1 loses my medical records or my financial records and
2 they didn't encrypt it, was that just carelessness, was
3 it negligence, was it criminal, should we fine them,
4 should someone go to jail?

5 If they lost my records, sending someone to
6 jail, that seems extreme. But what if they lost the
7 records of 100 million people? All of a sudden, that
8 seems like a lot.

9 That's a crazy high number, but let me share a
10 statistic. The Privacy Rights Clearinghouse says since
11 February 2005, there have been 330 loss events involving
12 93 million people's records.

13 I think that's the key message here is that
14 computer data storage now is so enormous that it boggles
15 our ethical intuition. Do we throw the guy in jail for
16 the rest of his life for losing that 100 million records
17 or was it just a mistake?

18 Part of the reason that it boggles our mind is
19 the amount of data stored is so immense. A
20 one-terabyte backup tape is about this size. It can
21 hold enough data to give you the name, address, phone
22 number, credit card number of every person on the
23 planet. I can fit it in my pocket. How do you protect
24 against that?

25 A large bank told me every year they send

1 100,000 of these tapes per year off-site to warehouses.
2 So I did some math. The amount of data that fits on
3 that one tape, if you were to print it onto paper, it
4 would be 20 million pounds of paper. No one could steal
5 20 million pounds of paper. It is in a warehouse.

6 You put a guard in front of it. You certainly
7 don't walk out with 20 million pounds of paper, "oh,
8 look, it's gone, where did the 20 million pounds go?"
9 Our ethical intuition is boggled.

10 But the guy who has the 100,000 tapes he sends
11 to the warehouse every year, he told me I have high
12 quality standards, I'm not supposed to lose any tape, I
13 have all the Six Sigma stuff, if I meet every one of my
14 quality goals, I will only lose six tapes per year. 120
15 million pounds of paper. Well, that's reassuring.

16 So what's the summary of what has happened in
17 the last 10 years? We are storing more data and the
18 data we are storing matters more.

19 What is my prediction for the next 10 years? We
20 are storing even more data, and it will matter even
21 more.

22 One tape will hold everybody's X-rays forever.
23 Now, what if we lose that one tape?

24 So what can we do? One thing we have done
25 already is a lot of the states have passed breach laws.

1 Breach laws are pretty straightforward. There is not
2 much in the way of penalty, nobody goes to jail. All
3 they say is if you lose customers' private data, you
4 have to let them know.

5 That has been like a beacon shining on this
6 stuff. All those headlines are because of breach laws.
7 That has been a great start.

8 The one real downside is it has been done state
9 by state. There are 30 different states with breach
10 laws. If you are a large corporation operating in all
11 50 states, the federal government has taken a look.

12 I have to say it has been disappointing that the
13 government hasn't managed to try and help rationalize
14 this. The one bill that came through was after the VA
15 data loss, the loss of the laptop. They passed a bill
16 just about government guys.

17 So last week Starbucks lost a laptop. We are
18 going to pass a bill about coffee shops next? It seems
19 kind of one step at a time.

20 There is certainly is a self-interest by
21 corporations about this. There was a study about how
22 expensive it is to lose data. It is bad. And there are
23 other examples of self governance as well.

24 Visa and MasterCard have very strong regulations
25 about what their clients have to do. That is driving

1 clients to encrypt data and encrypting tapes which leave
2 the building.

3 What I would like to leave you with is one
4 simple observation. There is no quick fix here. This
5 is an issue that I think is going to be with us for at
6 least a decade or two as we try and come to grips with
7 what do all these technologies mean, about what we would
8 like to have them happen.

9 I would like to point out that we have been
10 keeping records on paper or parchment or some kind of
11 physical media since Roman times. So we have had two
12 millenia to come to grips.

13 Ethically, Katrina hits and wipes out a bunch of
14 dentists' offices. What was the dentist's
15 responsibility for that paper that he had? It has taken
16 us a couple millenia to figure that out.

17 We are not going to suddenly one year pass just
18 the right Privacy Act to solve all these problems. It
19 is going to involve what kind of neural networks, what
20 kind of policy.

21 We will need to pull a lot of people together.
22 So I guess the take-away message will be I don't think
23 we are going to have the year of privacy. I think it
24 will be a minimum of a decade of privacy.

25 My hunch is 10 years from now, we will be

1 storing 100 times as much data as we are now. And we
2 will be right back in here saying "oh, my God, I never
3 thought we would get to this point," and we will still
4 be working at it for another 10 years.

5 MR. BREGMAN: Thank you very much.

6 I think at this point it would be interesting to
7 ask the audience a question. And hopefully you have
8 your polling devices, you haven't lost them yet.

9 So the question I want to ask is for you, what
10 is most important in being able to store and retrieve
11 your data? What is the highest priority for you? The
12 capacity of storage, A; convenient access to the
13 storage, B; or data security, C. So please enter your
14 data.

15 So that's interesting. That's pretty consistent
16 with what we were saying. Data security is the highest
17 priority.

18 Capacity is good enough. You don't need to make
19 bigger disks. You made the point it is moving so fast
20 it is keeping pace. So people aren't concerned about
21 that.

22 MR. HITZ: Hang on. I have a news flash. Okay,
23 I'm not allowed. She told me a secret but I can't tell
24 you and I respect her privacy because that is the
25 highest ranked issue as reported by you guys.

1 MR. BREGMAN: We were having that discussion
2 that we started off talking about artificial
3 intelligence, and although you didn't say it this way,
4 what has enabled us to think about that processing is
5 the explosive growth of the raw compute power, the
6 engine and the ability to aggregate huge amounts of
7 computation in a very dense, concentrated place.

8 The issue that is driving a lot of these storage
9 issues is sort of the analog of that, the fact that, as
10 you said, it was 20 million pounds of paper, you
11 couldn't --

12 MR. HITZ: You couldn't really look at it.

13 MR. BREGMAN: But if I take it out of my
14 building, that's the real threat.

15 The thing that we haven't talked about is the
16 network which then allows you to do that without
17 somebody walking out with the tape or disk.

18 These are very thorny questions. I get a little
19 bit worried too and assume it will take us a decade to
20 get to the next phase. These are real issues facing
21 people today.

22 MR. HITZ: If you are worried, you are in the
23 right state of mind, at least.

24 MR. BREGMAN: This comes back to something that
25 you brought up from John Thompson's comments last week,

1 which is that as we look at these concerns about privacy
2 and data loss and lack of confidence, if you will, in
3 the use of these new technologies, there is a real
4 threat that because they become so ubiquitous, so
5 important to our corporations and our personal lives,
6 there is a risk of a backlash from the public, I don't
7 feel confident, I won't do it and a lot of the economic
8 strength of not only our country but worldwide and the
9 economic development. People decide I don't want to
10 enter that information, I don't want to do this online,
11 I would rather have it on paper. There is an economic
12 worry as well.

13 MR. HITZ: Technology does create these
14 problems, but technology also brings some good
15 solutions.

16 It used to be really dangerous to order
17 something on the Web and the security encryption
18 protocols that work over the Web. I type my credit card
19 into the Web with some regularity. I'm comfortable
20 doing that. Both PDAs and laptops from data centers,
21 all that stuff is locked behind the doors.

22 But encryption technology can similarly be used
23 to protect that. It is getting cheap. You can buy it
24 and corporations can get it.

25 One of the things we sell is versions of the

1 stuff that are really -- there is counter technology
2 that is helping solve the problems of the first one. We
3 have to figure out how to use it. It is not like it is
4 hopeless. Maybe that's the one thing I would say.

5 DR. HORVITZ: The economic value of the upside,
6 both in storage computing and in the correlations and
7 the analysis, the machine learning is so great that that
8 will actually I think at times change the thresholds of
9 tolerance. But more so I think the economics occur with
10 laissez-faire thinking and reasoning makes privacy good
11 business.

12 The idea is that there will be incredible
13 incentives to grant people these kinds of value-added
14 services and storage and access times, and that will
15 pull along technologies that are usable in the privacy
16 space. There will be lots of incentives to have that
17 done.

18 MR. BREGMAN: There is also a kind of education
19 or familiarity problem here. You talked about the fact
20 that it is relatively safe on the Internet, and I agree
21 with that, and we kind of understand that.

22 But there are a lot of people who don't
23 understand that who hand their credit card to someone
24 they have never met who takes it to the back room for
25 five minutes and come back, and they don't know what has

1 happened to it. But they are afraid to put it into an
2 encrypted channel on the Internet.

3 So I think there is some education that is
4 needed there and understanding among the population.

5 MR. HITZ: When you were talking about Eric's
6 artificial intelligence kind of stuff, you mentioned a
7 couple times that data goes out into the network and who
8 knows where it has gone.

9 I see this technology as part of the solution.
10 The bad news about sensor networks is if I want to find
11 out if the old person is dead in the room, I have to
12 send that sensor data to some live person to look at the
13 data. And now all these issues come out in the front.

14 If I connect to the Internet system and the
15 computer is looking to figure out if the old person is
16 alive, maybe I can keep all the data ever from leaving
17 my house. Right? Now it is more in my control.

18 You connect these pieces together, his sensors,
19 his AI, keep the stuff inside the network, keep it
20 encrypted on the disk it is on, all of a sudden it
21 doesn't look so scary. I think the pieces can fit
22 together.

23 MR. LAMARCA: This is the thing about data that
24 scares me, more secure about my data. There is actually
25 someone that handles data more important than my

1 financial records every day, and it is me.

2 Somewhere the kids that are being born now, they
3 are going to be bonding in the dorm rooms at colleges
4 and saying "oh, you have no baby pictures because your
5 parents lost all the pictures of you because they stored
6 it on a PC," which fundamentally hasn't changed but
7 still it has fundamentally unreliable storage.

8 We have to change. We are putting in critical
9 data. It is awful hard to destroy a picture you get
10 from Kodak. There is a lot of information in the
11 consumer space as well, it can certainly handle more
12 than a hundred personal records.

13 MR. HITZ: I have a USB-attached drive and I
14 copied all my photos to it, and I put that thing in a
15 fireproof safe. How many people here have done that?

16 MR. LAMARCA: I don't have a single hard copy.

17 DR. HORVITZ: You do that process and realize
18 you have deleted all your photos by accident.

19 MR. BREGMAN: I think we need to move on to the
20 last piece.

21 We have talked about sort of the technological
22 elements here. The last presentation we have Dr. B.J.
23 Fogg, who is going to talk about persuasion.

24 Maybe this is the culmination of all these put
25 together, how persuasive technologies can be used.

1 Dr. Fogg is in California on the phone.

2 DR. FOGG: Yes, I'm here.

3 MR. BREGMAN: I understand you are going to make
4 some comments and there is also a video presentation. I
5 turn it over to you.

6 DR. FOGG: I sent ahead a video. There are some
7 things I want to show that would have been hard to do
8 remotely. The video is just over 10 minutes. And then
9 we will have the discussion.

10 (Whereupon, the video was played.)

11 DR. FOGG: Usually I look on the good side of
12 persuasive technology. I like to see the positive
13 things that computers can persuade people to do in terms
14 of their health, conservation, education and so on.

15 But today I'm going to worry a little bit. I'm
16 going to look at the potential dark side of what's
17 happening now and what could play out in the next 10
18 years.

19 Of course, persuasion has always been part of
20 human existence, but now that computers can persuade
21 people, the landscape gets changed.

22 There are six aspects of this that I have
23 discussed elsewhere. But the big picture is this: We
24 can now create machines that can change what people
25 think and what people do and the machines can do that

1 autonomously.

2 Persuasive technologies are here and more are
3 coming. This introduces something new into our world
4 and has pretty big implications for how we need to
5 educate and set policy around persuasive technology.

6 There are three areas I'm going to talk about
7 today. Number one, misplaced trust; number two,
8 seduction through video games; and three, persuasion
9 profiling.

10 First of all, misplaced trust in Web sites, in
11 other words, what leads people to believe or not believe
12 what they find online.

13 I have done a bunch of research in this area
14 that has been confirmed by others, and in some way it
15 shows that people make superficial judgments.

16 If the Web site looks good, they tend to believe
17 the information. We are all cognitive, we don't like
18 thinking very hard. And this plays out when it comes to
19 the Web.

20 If it looks good, it is good. Number two,
21 misplaced trust in people we encounter online. You have
22 heard quite a bit of this in the last year or so about
23 predators online. But still this will continue to be a
24 problem.

25 The typical cues we have in the real world for

1 evaluating somebody's trustworthiness, those cues get
2 mostly stripped away online, and we have to rely on a
3 slimmer set of cues or new types of things, such as
4 reputation systems where people get points or stars.

5 These are going to be important and even more
6 important as we move forward, but people will find ways
7 to circumvent or to confound these systems, and some
8 people will get confused and place trust in people they
9 shouldn't be trusting online.

10 Misplaced trust in what we see, the same goes
11 for seeing is believing. But that is changing quickly.
12 Even though you are watching your video on a Web site
13 that has a credible brand, they take no responsibility
14 for the video.

15 (Whereupon, the video was played.)

16 DR. FOGG: The first time we have video as a
17 medium that people can access that the video has no
18 editorial control to it. Certainly people will begin to
19 manipulate videos in ways that will be hard to believe.

20 In some ways we will have to learn not to
21 believe our eyes. That learning curve will take a
22 while.

23 We are wired to believe things that we see, and
24 to be initially skeptical or to take the extra effort to
25 be skeptical is going to be difficult. It is not how we

1 are naturally as human beings.

2 So those issues around misplaced trust will
3 continue to grow.

4 Let's move on to topic number two, which is the
5 seduction of video games. Video games are huge, and
6 they are only going to get bigger. The issue in video
7 games is that they convey a set of rules to the user,
8 they set up their own world with their own
9 cause-and-effect relationships.

10 These cause-and-effect relationships don't
11 always match the real world. For example, try this
12 particular car, clean up the environment; raise taxes,
13 the people will riot.

14 So these cause-and-effect relationships are
15 transmitted through the video game. People are playing
16 these games. They are not thinking critically about the
17 information or the cause-and-effect relationships, but
18 those relationships are sinking in. They are getting a
19 feel for cause and effect.

20 Some of these cause-and-effect relationships are
21 haphazard, they are unintended, it is just for the fun
22 of the game. But as we move forward, the
23 cause-and-effect relationships can be designed
24 specifically to change people's attitudes and eventually
25 their behaviors.

1 We have to be on the lookout for video games
2 that are about persuasion and conveying cause-and-effect
3 relationships that might be harmful for people or for
4 communities.

5 Now I'm going on to topic number 3, which I call
6 persuasion profiling. To understand this, you need to
7 understand there are a finite number of persuasion
8 strategies in the world. People differ in their
9 opinions.

10 Now, persuasion profiling means that each one of
11 us has a different set of persuasion strategies that
12 affect us. Just like we like different types of food or
13 are vulnerable to giving in to different types of food
14 on a diet, we are vulnerable to different types of
15 persuasion strategies.

16 On the food example, I love old-fashioned
17 popcorn, and if I go to a party and somebody has
18 old-fashioned popcorn, I will probably break down and
19 eat it.

20 On the persuasion side of things, I know I'm
21 vulnerable to trying new things, to challenges and to
22 anything that gets measured. If that's proposed to me,
23 I'm going to be vulnerable and I'm going to give it a
24 shot.

25 Whenever we go to a Web site and use an

1 interactive system, it is likely they will be capturing
2 what persuasion strategies work on us and will be using
3 those when we use the service again. The mapping out of
4 what makes me tick, what motivates me can also be bought
5 or sold, just like a credit report.

6 So imagine I'm going in to buy a new car and the
7 person selling me the car downloads my credit report but
8 also buys my persuasion profile. I may or may not know
9 about this.

10 Imagine if persuasion profiles are available on
11 political campaigns so that when I visit a Web site, the
12 system knows it is B.J. Fogg, and it changes his
13 approach based on my vulnerabilities when it comes to
14 persuasion.

15 Persuasive technology will touch our lives
16 anywhere that we access digital products or services, in
17 the car, in our living room, on the Web, through our
18 mobile phones and so on. Persuasive technology will be
19 all around us, and unlike other media types, where you
20 have a 30-second commercial or a magazine ad, you have
21 genres you can understand, when it comes to
22 computer-based persuasion, it is so flexible that it
23 won't have genre boundaries.

24 It will come to us in the ordinary course of our
25 lives, as we are working on a Web site, as we are

1 editing a document, as we are driving a car.

2 There won't be clear markers about when you are
3 being persuaded and when you are not.

4 These are some of the challenges we face moving
5 forward and educating about computers and changing
6 attitudes and behaviors.

7 MR. BREGMAN: That was certainly very
8 stimulating. The question it raises in my mind or the
9 thought it raises in my mind is that a lot of these
10 technologies as they become more commonplace and
11 ubiquitous will become invisible and blend into the
12 background, the artificial intelligence capabilities
13 which become a facility but we may not think about them.

14 Data storage is already there, where we store
15 all our digital photos. These persuasion technologies
16 can presumably be used for good or evil. It is one of
17 the things we need to watch out for more carefully as we
18 move into the next Tech-ade.

19 I think we are out of time. I don't know,
20 Dr. Fogg, if you want to make one very short closing
21 remark. Then we will wrap up this session.

22 DR. FOGG: I will make a short remark. I know a
23 lot of our discussion today is about privacy. The next
24 layer is about vulnerability.

25 Who knows what our vulnerabilities are, how they

1 unfold and how do we stay in control of that, especially
2 given the global nature of our interactions these days.

3 MS. MULLIGAN: Since basically all my time is
4 gone, I will take the liberty of commenting on some of
5 the storage stuff, because I think I responded to some
6 of the sensor network stuff.

7 The remote storage issues, most of the storage
8 we are talking about, Dr. Horvitz talked about some of
9 the storage on the client side, for the foreseeable
10 future we are talking about remote storage.

11 Today our privacy framework at the federal level
12 is the difference between whether or not data is stored
13 on my personal computer or whether it is stored away
14 from me on some third-party server.

15 It makes all the difference in the world with
16 regard to the privacy protections individuals have, with
17 respect to third-party requests for data and government
18 requests for data.

19 It doesn't map very well on to individual's
20 normative understandings of privacy, that if I store my
21 calendar on my hard drive or I store it at MSN Calendar
22 or Google Calendar, it is still my calendar, and I
23 expect to be able to have the ability to control who has
24 access to it, and if the government wants access to it,
25 to at least get notice the fact that they requested it.

1 The fact of the matter is under the statutory
2 framework established right now, if I'm storing it on my
3 hard drive, it is the same as if I am storing it on a
4 piece of paper or under my bed.

5 If I am storing it at Google or Microsoft, if
6 somebody wants it, the government, another third party,
7 I might not ever even be told or I might be told well
8 down the line. It is unclear.

9 Some of the calendar services that are out
10 there, you can imagine them deciding this is a useful
11 place to do different kinds of data mining and
12 collaborative filtering, how popular is that really.

13 It is really significant in thinking about the
14 storage, the security aspects. I was a participant on a
15 Federal Trade Commission federal advisory committee on
16 online access of security back in 1998.

17 One of the most striking things about that group
18 of individuals, there were many computer security
19 professionals, people in the accounting and the
20 insurance areas, and there was no market for security.

21 It is true that people were focused on security
22 over the wire or security and transmission. Nobody was
23 focused on the security of the data once it was in
24 storage. We know now, in large part thanks to the
25 legislation that started in California which I had a

1 small hand in, that security of data in storage,
2 particularly on mobile devices, is a huge issue.

3 And I think it is really important -- it is
4 obvious we have no privacy without security. And we
5 really do need security standards.

6 It is a very difficult nut to crack in that we
7 actually don't know what produces good security today.
8 If you ask a computer security person, they will say you
9 need good threat models.

10 But it is impossible to say the system is
11 secure. You could always say it is secure based on
12 these threats. So what we are going to end up with is
13 some process model for evaluating security, not some you
14 have to use X-type encryption.

15 But I think it is really clear if we continue to
16 see storage grow, as I think you are absolutely right we
17 will, we need to take security much more seriously. It
18 is an issue not just of personal privacy but it's an
19 issue of national security.

20 MR. CAPIZZI: The comment I want to make is in
21 the past we have been focused on the security of the
22 device.

23 MS. HARRINGTON-MCBRIDE: I'm so sorry to cut you
24 off. I have a whole corral of people who want to talk
25 with you all about RFID, which happily is an extension

1 of this topic.

2 Thank you very much to all of the panelists and
3 the moderator.

4 Stay tuned for more. We are going to take a
5 shorter break. We have so much content that we will
6 have to cut down on time.

7 Be back in 10 minutes. Thank you.

8 (Break and Technology Pavilion.)

9 MR. MAXWELL: I would like to welcome you all to
10 the next panel.

11 After the swimsuit competition, we will move --
12 it really is a wonderful opportunity, and I'm grateful
13 to the FTC for enabling me to do this.

14 A number of us have talked together about RFID,
15 but the more we talk about it, the more we see
16 applications that are taking place in the market or that
17 are likely to take place in the future.

18 And the more realize that, you have lots of
19 wisdom in your own heads about this and lots of ideas
20 about it.

21 We all learn from one another because the
22 technology is still emerging. It is an infrastructural
23 technology in the sense that it is only limited by the
24 imagination of the people who choose to make use of it.

25 We can't define it or limit it very tightly to

1 say it is going to be this or this or that, because it
2 will be what people like you do with this technology.

3 That makes it a little bit harder to talk about
4 but makes it terrifically interesting for the people who
5 see some of the possibilities to benefit from it.

6 With that prefatory comment, the only rules we
7 have to follow is time limits. But everybody here is
8 smart enough to know they have useful things to say. As
9 we proceed, people shouldn't feel constrained by their
10 place in this setting to comment.

11 We will start it off with the Center for Aging
12 Services Technology video to set the stage for this
13 first part, which will focus on RFID and health and
14 wellness.

15 (Whereupon, the videotape was played.)

16 MR. MAXWELL: The first speaker is going to be
17 Joshua Smith from the Intel Research Lab.

18 MR. SMITH: Thank you.

19 Okay. So I'll get started. I'm going to sort
20 of refer to the CAST video in my talk.

21 I will start by talking a little bit about what
22 RFID is. There are a lot of proposals and ideas in the
23 CAST video. I will pull out a couple of them and
24 explain how RFID can help enable a couple of those
25 ideas.

1 I will be making three points, explain how
2 today's RFID can be used to help with activity
3 monitoring and an actual trial my colleagues are
4 beginning that are doing some of the sorts of things you
5 saw in the CAST video.

6 Then I will talk about where RFID is going, some
7 new capabilities that we are building that we believe
8 will become more common in the future.

9 And, finally, where we think this could go
10 longer term, beyond the vision of kind of monitoring
11 people to help them, the idea that you maybe could
12 provide some robotic assistance to people living on
13 their own, and we think that RFID can help with that.

14 So just to explain what RFID is, one way to
15 think of it is as kind of an electronic bar code. The
16 difference from a bar code is a line of sight from the
17 reader to the tag is not needed. You go out to the
18 grocery store, they are always orienting the objects to
19 the laser reader.

20 With RFID, you don't necessarily need that to
21 happen. An RFID tag consists of a chip, an antenna that
22 is powered wirelessly by an RFID antenna.

23 The things at the bottom of the picture down
24 here are RFID tags and this is a reader. In a moment I
25 will show you so you understand what RFID actually does.

1 It is kind of an unusual video of an unusual kind of
2 RFID.

3 There is going to be an RFID reader in the shoe
4 here. You will see as I touch these different objects
5 the machine is recognizing which object is which.
6 That's sort of the basic capability that RFID has.

7 Could we play the video now, please.

8 (Whereupon, the video was played.)

9 MR. SMITH: Just showing these RFID reader shoes
10 seemed like a good idea back in 1999 when they made this
11 video. So as my colleague is grabbing these objects,
12 you are seeing that the machine is recognizing them, and
13 that's the basic capability that RFID provides.

14 Now, what is actually happening is there is a
15 unique ID coming out of the chip, and in this case the
16 system knows how to correlate those IDs with particular
17 objects. It provides the capability to recognize
18 objects.

19 That's one way to think about the underlying
20 capability of RFID. What does that have to do with the
21 video that you just saw?

22 One of the sort of proposals in that video was
23 the idea that you could sort of check the family member
24 and the care network, check on the elder's status.

25 You saw at one point someone look on a Web page,

1 and there is a little indicator of activity or something
2 like that. The basic idea is that what caregivers and
3 elders use, what physical objects they interact with can
4 tell you a lot about what they are doing.

5 The images you see on the top right are taken
6 from an invisible man movie. He is brushing his teeth
7 and talking on the phone in one of those pictures.

8 You can tell what the person is doing just by
9 seeing how the objects are manipulated. The idea is
10 using RFID, you can basically implement that capability
11 and understand the activities of daily living that an
12 elderly person is doing with a bracelet RFID that you
13 see there. In the CAST video, there was a watch.

14 And having RFID on objects like a tooth brush
15 and toothpaste and then their care network can check on
16 some kind of a the interface to see how they are doing.

17 So that was an idea that was in the video that
18 is possible with RFID. My colleague Matthai Philipose
19 is beginning a project to implement that. He has
20 partners like the Washington State Aging and
21 Disabilities Services, National Cooperative Bank
22 Development Corporation, 20 inhome clients and 20
23 resident clients.

24 It will be with a paid provider, because part of
25 the purpose of this study is to figure out what is the

1 business case for this. The quick observation is that
2 long-term care which is hands-on assistance with
3 fundamental daily activities is labor and cost limited.

4 41 percent of the cost of that is labor. It
5 seems like there is tremendous opportunity to bring more
6 efficiency to that. You can imagine it happening in
7 different ways.

8 We believe that this RFID monitoring can help
9 with that.

10 To give you a sense, right now social workers
11 and other caregivers have these very detailed lists of
12 activities that they are supposed to help people with,
13 and there are various reasons you have to check on
14 whether or how often those activities occurred, both for
15 billing and other reasons.

16 RFID used for activity monitoring can
17 potentially help with that. As I said, we are now
18 beginning actual trials to test that out.

19 So now I'm going to start talking about where
20 RFID is going to go in the next 10 years.

21 So if you think back to Tesla, he made a lot of
22 interesting predictions. He is predicting the cell
23 phone with cameras in it, but at the bottom he talks
24 about more important than this will be "the transmission
25 of power without wires."

1 You might think of that sort of hasn't happened
2 yet. RFID is an example of wirelessly powered devices.

3 So far they don't do much. But due to some
4 other predictions, here we have Gordon Moore talking
5 about the number of transistors incorporated in a chip
6 will double every 24 months. He is driving a lot of the
7 change everyone is talking about today.

8 Those two things put together mean that RFID by
9 2016 will have a lot more capabilities than we see
10 today. If we think back to 1968, one transistor costs
11 about a dollar. By 2004, you could get 10 million
12 transistors for a dollar.

13 If you project that ahead to 2016, you expect
14 640 million transistors for a dollar. So if an RFID tag
15 has 100,000 transistors in it, then farther out in the
16 future you can expect it will be five dozen for a penny.

17 Unfortunately, RFID tag cost is dominated by
18 other things as well. That price, 640 million for the
19 dollar, is really the volume discount. You can't really
20 necessarily buy 100,000 at that price.

21 What I think this means, to sort of put it very
22 coarsely, is that future RFID tags will do more for the
23 same amount of money. To put it very crudely, they will
24 get smarter, not cheaper.

25 There is a more nuanced position than that, but

1 to keep it simple I will put it that way for now.

2 If you look at energy consumption, that's coming
3 down too. Those two things together mean you could now
4 build RFID tag-type devices that are powered wirelessly
5 but do much more.

6 What I'm going to show in a moment here is
7 basically a homemade RFID tag that talks to an industry
8 standard 915 megahertz reader. In this case I dressed
9 it up to look like a picture frame. What is on it is a
10 microcontroller, a programmable 16-bit computer, and
11 also a three axis accelerometer.

12 As I tilt that object back and forth, you will
13 see the planet Saturn tilt along with it. If we can go
14 to the video now, please, we will show that.

15 I'm controlling the remote control myself there.
16 As I'm tilting that object, you are seeing the planet
17 tilt along with it.

18 The important thing, in case it isn't clear, is
19 there is no battery in that device. It is being powered
20 by radio waves the RFID reader is putting out. It is
21 receiving power and data from the RFID reader and
22 talking back.

23 What it is sending back is sensor data. It is
24 not just saying the same thing over and over. It is
25 actually saying a different thing every time, saying

1 this is how I'm being tilted.

2 You can imagine that for health and wellness
3 applications that might have other -- might present
4 other opportunities as well.

5 So we talked about in the CAST video there were
6 a lot of examples of measuring physiological parameters.
7 This will allow that to happen without requiring a
8 battery to be changed.

9 You can imagine generalizations of the kind of
10 activity monitoring that you saw rather than telling
11 that the person has come near these objects or touched
12 them. If you can measure more about what has happened
13 to the objects, you can learn more about what the person
14 is doing.

15 Finally, I'm going to talk a little bit about a
16 new project that we are just starting now. So the
17 activity monitoring work that I mentioned earlier
18 started as a research project several years ago, and now
19 it has progressed to the trials in the real world.

20 We are now starting a new project to go beyond
21 that. So activity monitoring you can do quite a bit.
22 Our thought is a step beyond that is activity
23 assistance.

24 If you have a robot that is in the environment
25 with an elderly person, that could potentially help them

1 in many ways. We have done -- a couple years ago my
2 colleague Dirk Haenkel did a first step with a robot
3 with an RFID reader in it.

4 One thing I should say here is object
5 recognition has been a hugely difficult problem for
6 years and years, recognizing objects. RFID may provide
7 the opportunity to shortcut that problem. It may be the
8 fixed-wing aircraft when people have been trying to do
9 flapping birds.

10 Our hope is RFID will actually help and sensor
11 networks the whole infrastructure that you saw for
12 activity monitoring. If you start to put a robot into
13 that environment, it can probably do a better job than a
14 robot working on its own.

15 The kinds of things you can imagine in a medical
16 setting are robot with RFID reader that can fetch
17 important equipment or the robot can physically bring
18 the medication and water to the elderly person as well
19 as verify complaints.

20 It is a step beyond the little thing that beeps
21 and says "take the medication." It is bringing the
22 medication in and giving it to them, for example.

23 So to conclude, there are already real world
24 trials beginning of activity monitoring applications
25 based on today's RFID technology. I think by 2016 that

1 could become widespread.

2 RFID itself by 2016 will be a lot more capable,
3 I believe. Sensing and computation I think will
4 certainly be possible to integrate into RFID tag
5 devices.

6 You can imagine using that for location sensing,
7 physiological sensing, environmental sensing, many of
8 the kinds of things discussed in the sensor networks
9 presentation. Some of those things you could do with
10 RFID-type infrastructure.

11 And then the step we are looking at beyond all
12 this is going beyond activity monitoring to robotic
13 activity assistance built on this infrastructure that's
14 being put together now for activity monitoring.

15 Thank you very much.

16 (Applause.)

17 MR. MAXWELL: I want to hold the discussion
18 until the next presenter, Mr. Richard Adler of People
19 and Technology Research Affiliate with the Institute for
20 the Future.

21 MR. ADLER: Good to be here with you. What I'm
22 going to talk about will touch on RFID as just one
23 flavor of a solution for a big problem. And the problem
24 is I'm coming at this from the standpoint of the health
25 care system and what is the role that technology,

1 particularly monitoring wireless technologies can play.

2 It has the potential of fairly fundamentally
3 restructuring the health care system from one that is
4 focused on acute episodic care of illnesses in specific
5 places like hospitals and clinics to what I'm calling
6 any time, any place health care.

7 The driver -- you heard about this yesterday. I
8 will start with the big demographic trend, and that is
9 the aging of the population. This is what is going to
10 happen to the U.S. population over the next two decades.

11 Essentially the only group that's really going
12 to increase dramatically is the population over the age
13 of 60. All the other groups will grow very slowly or in
14 the case of one age group, middle age, will actually
15 decline.

16 There will be a 70 percent increase in the older
17 population. There are lots of implications of that.
18 That shows the per capita expenditures in health care by
19 age. They start to increase in middle age.

20 It is really at the age of 60 or 65 where the
21 hockey stick turns up and health care expenditures start
22 increasing dramatically.

23 The reason is that as people get hold older,
24 they tend to develop chronic conditions, arthritis,
25 asthma, diabetes, heart disease, pulmonary problems. In

1 fact, nearly one-third of all people over the age of 65
2 have at least four chronic conditions.

3 20 percent of the population over 60 had five or
4 more chronic conditions. This group is responsible for
5 more than half of all health care expenditures in the
6 country.

7 If we are going to do anything to get our arms
8 around the really exploding costs of health care,
9 clearly we have to do something about this problem,
10 about the fact that we have an aging population.

11 Older people develop chronic conditions, and
12 managing those chronic conditions is very expensive. We
13 have a health care system that is not very well designed
14 today to deal with this population.

15 The question I'm going to ask is something as
16 simple, probably something everybody in this room has in
17 their pocket, a cell phone, and is that potentially part
18 of the solution. I just want to look at that.

19 One reason why cell phones are interesting is
20 that there are a lot of them out there. We have seen a
21 real explosion. We have heard a number of people talk
22 about that.

23 As of 2006, there were 219 million mobile phones
24 in use in the United States. Something like three
25 quarters of the adult population in the U.S. now have

1 cell phones. It is becoming relatively pervasive.

2 Not only that, it is pretty well spread across
3 the age groups. Mobile phone is related to age to some
4 degree, but usage is still impressively high overall.

5 Among all adults 18 to 59, penetration is over
6 70 percent. Even for people in their 60s, penetration
7 is over 60 percent. Nearly two-thirds of people in
8 their 60s now have a cell phone.

9 And even of those 69 and older, the really
10 oldest old, more than 40 percent of them have a cell
11 phone today.

12 We have got -- really just the way the computer
13 and the Internet became a pervasive environment a decade
14 ago, that is what is happening with cell phones. It is
15 the reason people think this is the future with a lot of
16 technology.

17 The other thing that has changed is the
18 technology itself. On the left is a man named
19 Dr. Martin Cooper. He was the general manager at
20 Motorola.

21 He was the man who made the first truly modern
22 cell phone in 1983. He is holding something called the
23 Dynatech. This thing weighed 28 ounces, it had no
24 display, no memory, you could talk on it for 35 minutes.
25 You could dial, talk and listen. It cost a cool \$4000.

1 Today cell phones are so pervasive we don't even
2 notice them. Just for comparison, Motorola today has a
3 phone called the V80 that is midrange. Instead of
4 weighing 28 ounces, it weighs under 4 ounces.

5 It has a display with 65,000 colors and a nice
6 size to it. It has four megabytes of memory. Instead
7 of 35 minutes of talk time, it has six hours of talk
8 time. Not only can you dial, talk and listen, it has
9 the phone book, screensavers, text games, a clock and
10 alarm, a megapixel camera, MPG4 music player and
11 Bluetooth and it costs \$140.

12 Cell phones are also not just a U.S. phenomenon.
13 These stats are truly remarkable. There are 2.5 billion
14 phones since I have updated the figures. 2-1/2 billion
15 phones in the world, expected to reach 3 billion before
16 the end of 2007.

17 That's about 25 percent of the entire world's
18 population now have cell phones.

19 Among the fastest growing markets are Africa,
20 growth rates of 100 percent a year, India and China.

21 If we look at cell phone penetration by country,
22 U.S. is kind of in the middle. There are now over 30
23 countries in the world where cell phone penetration is
24 over 100 percent. In Italy it is 106 percent. In
25 Singapore it is 126 percent.

1 What that means is there are people that have
2 more than one cell phone, just as the average household
3 has more than one television set.

4 It is truly becoming pervasive. The question is
5 can this be used as a platform to deliver the kinds of
6 applications we are talking about.

7 It's still the early days. These are
8 applications that are just coming out of the lab into
9 the marketplace. This is one of the ones that has been
10 around for a while.

11 This is a company called Cardionet out of
12 San Diego. It is a wireless heart-monitoring device.
13 In the old days, you had to go into a lab and get wired
14 up and that would be the data that your cardiologist
15 would have.

16 A more advanced device called a halter monitor
17 was developed which was a battery operated thing people
18 could wear out in the world. It weighed 75 pounds and
19 would let you record a day or two of data.

20 The cardiac monitor you can use for a week or
21 two weeks or as long as a month. The advantage of it is
22 it is able to detect problems which are infrequent and
23 send them directly to the care giver in realtime. It
24 has been used over 50,000 times. It is well accepted
25 now by cardiologists as a very effective monitoring

1 tool.

2 Glucose monitoring for diabetics, this is a
3 glucose phone. It has -- into the back of it has a
4 built-in glucose meter for the diabetic to take samples
5 of blood and put it into the back of the phone and it
6 gives a reading and also uploads it to a database that
7 either the patient him or herself can access or the
8 caregivers.

9 These are currently on the market in South Korea
10 but not in the U.S.

11 One of my favorites, this is the use of text
12 messaging. Text messaging is getting to be popular in
13 the U.S. It is wildly popular in most of the rest of
14 the world.

15 This is a really simple application, no
16 technology. It was done by some doctors in New Zealand.
17 They got a group of young people who said they wanted to
18 quit smoking, and when they signed up, they put them
19 into two groups, an intervention group and control
20 group.

21 The intervention group got five messages a day
22 that tried to encourage them to stop smoking, funny,
23 supportive messages, and after three months, the quit
24 rate among the intervention group was double that of the
25 control group, from that little bit of support they were

1 getting and, again, cost being very low.

2 This is something called My Food Phone. It
3 comes from a company in Canada and is being sold in the
4 U.S. by Sprint. You take a picture of each meal and it
5 gets uploaded to a database, and once every two weeks
6 you get a personalized 60-second video from a registered
7 nutritionist coaching you for diabetic purposes or
8 dieting to manage your nutrition. The basic service
9 costs \$10 a month.

10 A rather different class of application is
11 implantables. I think this is really where the future
12 will lie. On the left is something called the CYLOS
13 pacemaker. This gets implanted in people who need it.

14 It will not only detect irregularities of one's
15 heart. If it detects irregularities of the functioning
16 of the device, it calls up and says you need to come
17 into the garage and get it fixed. On the right is an
18 RFID chip from Verichip. It is the first human
19 implantable RFID chip.

20 I first talked about this in June. I gave this
21 talk at a conference, some day these things will be
22 implanted in people.

23 The next month in July, Blue Cross-Blue Shield
24 of New Jersey announced a trial with 126 chronically ill
25 people who were going to get these things implanted and

1 carry them around.

2 Last week there was an announcement of a company
3 related to Verichip that said they now have patented a
4 chip which will not only give identity but actually
5 measures, continuously reports glucose measure levels.
6 Somebody who is diabetic would no longer have to prick
7 the finger. That function would be built in.

8 Finally, the next generation application about
9 to be launched in the UK, 3G Doctor. This will provide
10 for about \$50 a two-way video consultation with a
11 registered MD. This is going to be literally the doctor
12 in your pocket.

13 This is the next, next generation, probably in
14 the future. This is a bioengineered cell rover that
15 would swim through the human body performing such useful
16 tasks as drug delivery, intracellular transport of
17 cellular repair. It would have a deployable
18 submillimeter band to report on its progress.

19 To sum up where we are going, from the clinic in
20 the hospital, from health care where you go to it, it
21 will move out into the community any place at any time.
22 There is a whole host of issues this raises about where
23 liability resides, who is going to be responsible for
24 the data.

25 One of the big gating issues right now is the

1 one of reimbursement. Beyond this, I think the real
2 disruptive power of this technology is here, and this is
3 where I think we are going to a real reconfiguration of
4 the health care system, where instead of the health care
5 system being the center -- we have heard this theme --
6 it is going to be the patient at the center in an
7 environment, a complex ecology of health services.

8 And then we have really big issues about how do
9 we assure quality of the information, who protects the
10 consumer, what kind of rules are going to be needed in
11 this brave new world.

12 Thanks.

13 (Applause.)

14 MR. MAXWELL: Our applause is
15 self-congratulatory because it is within our time
16 bounds.

17 Josh, I was wondering if you look at the CAST
18 video from a technology standpoint, what are the things
19 that stand in the way of reaching that kind of
20 accessibility?

21 MR. SMITH: That's a good question. What are
22 the most difficult things? Well, a lot of it I think is
23 actually not that far out.

24 Many of those things are actually
25 technologically possible right now. There is a lot of

1 work to do to figure out how to get the medical system
2 to take this up and change the payment systems and
3 things like that.

4 I'd say there is certainly a lot of work in
5 that, probably more work in that area.

6 I think figuring out how to actually -- I think
7 power is an issue for many of these things. If people
8 have more and more gadgets that they are supposed to
9 keep powered up, I think that is a challenge.

10 I think just the uptake of RFID is something
11 that the more uptake of RFID there is, the more feasible
12 it is to do this kind of thing.

13 I think if you are talking about as in the
14 trials we are looking at, we are thinking about
15 attaching RFID tags to preexisting objects. There are
16 some physical sort of industrial design challenges with
17 that, making that actually happen and making them stay.

18 Clearly, if RFID uptake happens more quickly and
19 things happen or if any tags are in them, that would
20 make it all much more feasible. I think depending on
21 the model, you may or may not actually require that.

22 I think for many of these applications it is not
23 required to tag everything in sight. You just need to
24 tag a few high-value objects.

25 If you are talking about in, say, a home, an

1 elder care home, it is much more feasible to do these
2 special things.

3 Others may have thoughts on this question too.

4 MR. ADLER: The thing I think is most
5 unrealistic or futuristic about that scenario is it is a
6 single system. Somebody works on one piece and it is
7 great if it were to all work together in a seamless,
8 integrated package. It is somewhat easier to do in a
9 visionary film than to deliver that in the real world.

10 The integration of these various kinds of
11 services, there are some interesting services there.
12 There are a lot of others that will come along and
13 compete with that as well. One of the big questions
14 will be one of interoperability.

15 There is a new consortium called Continuum that
16 is trying to come up with some open standards for the
17 integration of a variety of applications.

18 MR. MAXWELL: There should be a disclaimer about
19 any panel that talks about the future as it is a lot
20 easier to talk about the future than to do it.

21 So we can talk about all of these things and the
22 networking that will bring us some marvelous results,
23 and to engineer them and operate them and pay for them
24 and integrate them is a very, very difficult and
25 time-consuming thing.

1 We are getting better at it, but it is easier to
2 make the film than it is to make the world.

3 MS. HUGHES: Especially in the health care area.
4 Some of the start-up issues we are going through in the
5 retail environment, when you don't have accurate data,
6 there you lose a couple cases, and that's one thing.

7 In the case of health care, where you are
8 dealing with the accuracy of the data and the accuracy
9 of the technology, the start-up will be more important
10 to get right from the get-go.

11 MR. MAXWELL: If you talk about the health care
12 arena, that will make this even more difficult. If we
13 think about what we would like to know in health care in
14 the year 2016, we want to know the genomic makeup of the
15 patient, we want to know the family history of the
16 patient, we want to know the individual history of the
17 patient. We want to make this available everywhere that
18 a patient might be treated. We want it to be protected
19 and secure.

20 And they are the questions that we talked about
21 earlier in the sensor panel, about who has access over
22 what terms and conditions when the consequences of
23 disclosure are somewhat greater than I bought a tube of
24 Crest toothpaste, where the consequences may be
25 employment opportunities, may be how people are treated

1 by their friends and neighbors.

2 These are very different sets of issues we are
3 still trying to wrestle with and where the health care
4 area probably poses the most difficult of challenges for
5 information security and for progress.

6 DR. JUELS: The CAST video was particularly
7 interesting in that it cast light on not only those
8 sensors and RFID but they can also improve privacy in
9 bringing independence to the elderly who might otherwise
10 be in assisted care situations.

11 MR. SMITH: These kind of sensors may be less
12 intrusive than other alternatives such as cameras.

13 A lot of people would prefer to know that their
14 toothpaste is picked up but not be videotaped brushing
15 their teeth.

16 MR. MAXWELL: This is where the stakes are
17 particularly interesting, because the potential benefits
18 are so high of being able to harvest this information to
19 use it for good purposes and the countervailing risks
20 for it, the values we have held in the past are more
21 threatening.

22 We will be doing a lot of thinking about this in
23 the medical area in particular and where there hasn't
24 been a sort of societal agreement about how to treat
25 this. It is an issue, the issue of interoperable health

1 care records.

2 I think we need to move on to the next section
3 which will be on entertainment and information.

4 We have another video, "The Korean Ubiquitous
5 Dream Hall."

6 (Whereupon, the video was played.)

7 MR. TERSTEGGE: Thank you. I can't actually
8 read this. I'm impolite enough to do my presentation
9 from the big screen.

10 First of all, I would like to thank the FTC for
11 inviting me here from the other side of the Atlantic to
12 give a presentation on digital lifestyle technologies
13 and some policy considerations for the 21st Century.

14 The 21st Century, as you saw just in the video
15 from LG, is going to be the ambient technology age. It
16 is the age where machines will no longer do or think but
17 they will perceive what is happening in the real world
18 around them.

19 It means that we will get adaptive spaces which
20 can react to presence, circumstances and context.

21 Machines in the background of our smart home or
22 smart car can sense our temperature, our health, our
23 moods and our behavior and react to them.

24 Ambient technology means that the whole
25 intelligence will be integrated into the background of

1 our real environment.

2 It is so small that it can be embedded in
3 everything. It can be embedded in our clothes, in our
4 food, in our fridges, in our washing machines, you name
5 it. And it can anticipate what we are doing and adapt
6 to our needs.

7 How we think of it, of ambient intelligence at
8 Philips, is a series of small maids and servants that we
9 need to live our daily lives. And it means that we will
10 have a relationship with the technology, that we really
11 need to know why it is here, what it's doing, what it is
12 doing for us and how it will react to whatever we want
13 it to do.

14 You have to build the relationship with the
15 technology. We are no longer using technologies, but we
16 have a relationship with our servants and our maids
17 which are now the technology and no longer people or
18 machines.

19 The drivers for ambient intelligence, of course,
20 is the improvement of the quality of life. It is made
21 possible by miniaturization. The technology is now, as
22 you saw before in Intel's presentation, RFIDs are just
23 so small that you can hardly see them anymore.

24 But it is also driven by civilization. We don't
25 want to use people anymore to do our jobs and serve our

1 needs. So we have built machines, and now we have come
2 to technology which is integrated in the background of
3 our daily lives.

4 If we are going to use ambient intelligence, it
5 must be relevant to us, it must have meaning to us and
6 we must understand it. Otherwise, we will not use it.

7 And it must have built-in good social behavior,
8 so to say. It must do whatever we would like it to do,
9 it must give us a good feeling about the use of the
10 technology.

11 And it cannot be impolite to other people.

12 And it has the ability to learn, and this is a
13 very important factor. Technology that can learn will
14 change over time, and we will still need the experience
15 in the future, the same as we have the experience when
16 we bought the technology.

17 So the technology that is learning, we have to
18 really take care of how the technology learns, what it
19 learns and whether we can raise its memory.

20 I show you some visions of the future as we see
21 them at Philips. You see the smart bedroom where the
22 bed is actually a smart bed which can monitor your
23 health or your body stats while you are sleeping.

24 You see the intelligent hospital room, where
25 people are more like a guest than a patient. People can

1 talk with friends on the integrated screens on the
2 walls, and the body stats are also presented on the bed.

3 The intelligent museum, where you can have more
4 information about art objects than just what is on the
5 normal panels nowadays or the intelligent public spaces,
6 where people can actually interact with the structures
7 on the street to access their personal contact.

8 We actually just closed, finished one of our
9 research projects, how people can securely access their
10 home content, their home e-mail, their home pictures,
11 their home whatever, the health aide, their health
12 records of their children remotely from anyplace in the
13 world and can also give access to other people, like a
14 school teacher or a house, to actually enter and access
15 these data.

16 Ambient intelligence is now, in our view, moving
17 from the emerging type of ambient intelligence where you
18 would just have -- you probably know the screens with
19 the light that we are now selling.

20 But it will be moving to work toward ambient
21 assisted living, where people are monitored. We already
22 heard it before. They are monitored in such a way that
23 they feel safe, that they belong to society and are not
24 stuffed in an elderly home but they can still live an
25 independent lifestyle and it is stimulating.

1 We are now having, for instance, a very
2 interesting research project where people are being
3 exposed to light, people with beginning, starting
4 Alzheimer disease, exposed to light, they need to be
5 exposed to a certain light for an hour a day. And if
6 you do that, then their hospitalization will be moved
7 forward or will be postponed, I would have to say, would
8 be postponed about two years.

9 This is an enormous advantage. But you have to
10 monitor it 24 hours a day to know that they have had the
11 one-hour exposure to the light.

12 I gave you a few examples. In our research
13 labs, there are too many examples to choose from. I
14 just gave a few examples.

15 For instance, we have the personal fitness coach
16 which will show your body stats and activate your
17 training. We have the smart kitchen, where you can have
18 product information, et cetera, and smart objects, which
19 can localize themselves so you know that they have moved
20 away from you.

21 The uWand approach is a very interesting one
22 where you can with remote control, you can use your
23 finger to remotely change whatever you want to change.

24 I think I have to stop now. It is too bad. I
25 am actually going to the very last slide on that page to

1 do some -- this one. Sorry.

2 The ethics of ambient intelligence, important to
3 us. Ambient intelligence can give people the feeling of
4 having a big brother watching you. It can also give
5 them the feeling of alienation, that they don't know
6 what is real anymore, and it can restrict autonomous
7 thinking.

8 Ambient intelligence needs to be implemented in
9 a very thoughtful way.

10 Actually, there is a concept being developed
11 called Voice Beyond Choice which is not that you give
12 people the choice to actually use or don't use or opt in
13 or opt out but they are given a voice towards the
14 industry, towards society on whether they want to use
15 this technology, yes or no.

16 I would like to point you to the SWAMI project,
17 which is the safeguards in a world of ambient
18 intelligence. It is a project sponsored by the European
19 Commission. It goes into a lot of these issues and it
20 is very interesting reading.

21 Thank you.

22 (Applause.)

23 MR. MAXWELL: David Turner from Microsoft now.

24 MR. TURNER: I'm going to sit here and talk
25 about some of the things I have heard today and how some

1 things that are already available could probably fill in
2 the gaps of some of the scenarios we have heard today.

3 One of the ones that struck me this morning,
4 somebody raised the notion of the Minority Report and
5 the custom ads following Tom Cruise as he walked down
6 the sidewalk, and the issue was would people like that
7 or not.

8 In talking to people beside me, they discussed
9 that may be okay if you indicated that was something you
10 liked at that moment at that time in that context. The
11 challenge is often how do you make that indication.

12 With a lot of the discussions you heard about
13 RFID, and typically when you hear about RFID in the
14 news, you are generally hearing about a longer range
15 variation of a radio frequency mechanism for reading
16 information from a tag.

17 There's another variation on this that isn't as
18 well known or usually thrown in the same bucket called
19 near-field communications, or NFC. It explicitly works
20 in the very short-range scenarios of a few centimeters,
21 up to 10 perhaps, 13.5, 6 megahertz, contact payment
22 cards. They are all based on the same basic technology.

23 And the advantage of this particular technology
24 is its limited range capabilities. In a lot of the
25 scenarios, the ability to be selective in what you pass

1 information to or to be able to indicate an intention in
2 a very specific way are challenged when you are dealing
3 with any kind of radio protocol that goes beyond a
4 sphere of a few centimeters.

5 Has any one here tried to set up a Bluetooth
6 connection? If you were to do it right now in this
7 audience, it would probably take each person at least
8 five minutes to get the list because they will find
9 every single cell phone which has Discover turned on by
10 default -- which, by the way, it shouldn't be -- when
11 all you really wanted to do was find the headset, the
12 wireless Bluetooth headset you just got sitting in my
13 pocket or hand.

14 Wouldn't it be nice if instead I said I want to
15 connect, and I put these two things together and my
16 phone could just read from this, a tag, and the same
17 kind of RFID type scenario that says I'm a headset and
18 here's exactly how you can talk to me, and it connects
19 instantly, rather than having to go around and look at
20 the rest of the room.

21 If you look at a lot of the scenarios that you
22 have seen described earlier in previous talks and
23 certainly many of the ones this afternoon, there are a
24 number of them that would probably be simplified and
25 certainly made more cost-effective if you were to use a

1 short-range wireless technology.

2 The example of a custom phone for glucose
3 testing, that makes the cost of that phone remarkably
4 high and it puts extreme limitations on the types of
5 phones that particular person is allowed to buy.

6 What if instead you still had your glucose
7 reader, they still go through a little process, but like
8 with the Saturn RFID sensor thing, I have my regular
9 phone that has the reader in it and it simply reads the
10 information from the glucose reader.

11 That gives me the freedom as the consumer to get
12 whatever device I want that's so enabled but at the same
13 time take full advantages of the nifty little way of
14 reading things.

15 One of the biggest challenges to this wonderful
16 world I'm describing is interoperability. I have heard
17 a few people discuss that.

18 The last point I want to make is that this is an
19 area that Microsoft is investing in heavily to some
20 extent in the traditional RFID trace and track type of
21 scenarios but specifically in the NFC scenario, because
22 we see great opportunity for the kind of simple pairing
23 with Bluetooth, or simple payment systems, where, again,
24 that close contact is really important.

25 I don't want that turnstile to read my card, I

1 need this turnstile to read my card. Or I don't want
2 the payment system to read me just because I walk within
3 two feet of it. I want there to be a lot more
4 intention, a more directed approach.

5 For all that to work, it means I have to have a
6 Motorola phone or a Nokia phone or a device from some
7 other manufacturer that can read and write to all of the
8 same things that somebody else can.

9 So there's a group called the NFC Forum which is
10 currently working to standardize the basic exchange
11 layer as well as the data exchange layer, much like we
12 have with the Web today.

13 HDP simply works everywhere the same way. Lots
14 of things you can send over it. Now that we trust HDP,
15 we are starting to get more creative with how we use it.

16 I heard someone say that's the beauty of some of
17 this stuff, is the more it gets out there -- actually,
18 it was you -- the more it is out there, the more
19 creative things we can do with it as long as my device
20 can really read any tag or interact with any other
21 similar device.

22 So none of these things changes any of the
23 fundamental concerns that have been raised. All the
24 privacy issues still remain, the company securities
25 remain. They are very important to Microsoft.

1 We are interested in looking at these issues
2 from the ground up and trying to invest in them, saying
3 do you need to consider security, privacy what have you
4 here, all the way up the application layer.

5 It doesn't really alter the landscape, but for
6 me it is fascinating how a very almost trivial
7 technology actually simplifies the user experience in a
8 very broad number of scenarios. We think that is very
9 exciting.

10 MR. MAXWELL: Let me draw another sort of --
11 just as I tried to offer before how difficult it is,
12 there is another piece of this which is that one of the
13 profound lessons of the Internet was the extraordinary
14 power of interoperability, that anybody could put
15 something up on the Web.

16 The Web is the most open, creative activity that
17 we have ever known, billions and billions of pages of
18 work created by people without any expectation of
19 payment as well as billions of people putting up for
20 corporate purposes. But all because we had a set of
21 open standards by which people could interact.

22 And while there have been I think over the last
23 10 years real fights about proprietary standards -- I
24 won't say who has been on which side and what -- this
25 notion I think has really affected everybody in the

1 space, everybody who is thinking about it, IP.

2 And the drive to make things more interoperable
3 is a drive to allow more and more people to create, to
4 offer their ideas, to find solutions.

5 There is maybe a third law. The third law is
6 something I wanted to address and what Josh said earlier
7 about things will get smarter but not necessarily
8 cheaper. Things will get smarter, cheaper. The rule is
9 there is nothing binary left.

10 People will find the technology that applies to
11 the purpose, because the technology is so malleable.

12 So there will be cheap solutions, there will be
13 expensive solutions, smart solutions, dumb solutions,
14 but there will be this very large range of solutions
15 that will be interoperable. That is a terrifically
16 exciting opportunity.

17 MR. TURNER: I completely agree with what you
18 just said. We have the Xbox and so on. It is important
19 for us that solutions be generalized in a way that we
20 can leverage across our whole suite of products and
21 services and so on.

22 If you take a look at something like an identity
23 token, whether it is a credit card payment token, it
24 doesn't matter. What matters to us is that can be
25 exchanged from any device running any one of our

1 applications or services with any other device and with
2 any other server supporting the same protocols and data
3 formats.

4 When looking at how to do NFC with payment, to
5 us it is not how you bind NFC and payment in a locked
6 way. It is how do I leverage the payment token that's
7 going to be used in a variety of ways and bind it to use
8 when NFC is the transport, as opposed to when over the
9 phone is the transport versus some other situation.

10 So the interop is at the transport layer but
11 also at the data layer.

12 MR. MAXWELL: Imagine someone once described to
13 me an intensive care unit. It had 15 different
14 monitors, all spewing out data.

15 Now, what was interesting about this is none of
16 this data was interoperable. So in fact, the surgeon or
17 the person monitoring the ICU has to reformat the data
18 to make use of it.

19 What that tells us is the power of
20 interoperability in the standard formation where
21 interoperability has enormous social content, social
22 power.

23 MR. SMITH: I think one other interesting
24 dimension in thinking about interoperability, there is
25 also something to do with stability protocol. If you

1 look at IP, there is IP Forward, the thing that everyone
2 uses. IP6 hasn't really happened. That may be
3 important too.

4 A standard doesn't necessarily have to be good
5 as long as its exists and was stable. Once you know how
6 it works, you can use it and subvert it to do other
7 kinds of strange things.

8 I wonder with RFID there are new protocols
9 coming on now. It would be interesting to see whether
10 they take off. It is a balance because by redesigning
11 you can add a lot of capability.

12 It is not a standard because there are multiples
13 competing. That is another interesting aspect of
14 interoperability. There is a stability.

15 MR. MAXWELL: Openness is a spectrum. That
16 spectrum involves judgment.

17 One couldn't build a code if the code could be
18 changed every nanosecond when somebody had a better idea
19 because no one would be able to use it.

20 They place these things on a spectrum. But in
21 the RFID space, I think in particular, you have some
22 fundamental pieces of a standard that are being built.

23 The question would be how can we do it so we can
24 extend these capabilities and still have the stability
25 that you talked about. It gets to be very important.

1 It is important to health care and important in
2 the entertainment world where the real key is how many
3 players I have for this, how many devices can use this
4 and if it is limited in a very small number, people will
5 say that's not going to be commonly successful.

6 MS. HUGHES: When you think about I'm always
7 losing my remote for the TV, I'm out of luck.

8 MR. TURNER: That's my example of an NFC device.
9 You read the tag off your TV, DVD player, your XBox
10 player and it's done. None of these three-digit code
11 thingies and hope the company hasn't gone out of
12 business and lost their Web site.

13 MR. TERSTEGGE: You already saw in the video,
14 and I will get to show it through my presentation as
15 well, people can wear an RFID token like a bracelet or
16 whatever and then use their own hands, their gestures to
17 operate devices. So their own body becomes a remote
18 control.

19 MR. MOSKOWITZ: I find the discussions about the
20 future very interesting because I find as a technologist
21 I'm much better at predicting the past than the future.

22 In fact, when most people do predict the future,
23 they are extrapolating the past. I served on a
24 Bluetooth committee representing my company. I believe
25 strongly in standards because this is what makes stuff

1 work.

2 One day a friend of mine at work bought a new
3 car, and he said look at this, takes out his cell phone,
4 throws it on the back seat, the car communicates with
5 the cell phone, and the cell phone makes a call.

6 That was the committee I was on five years ago
7 working on a standard. It would not have worked without
8 that standard.

9 Here I am, the technologist who helped make that
10 standard, surprised to see it in action. That's part 1.

11 Part 2 is we don't know where we are going to go
12 with these things once we implement them. I have my own
13 Bluetooth phone. I was surprised to find -- I read the
14 newspapers -- it comes with a camera. I start taking
15 pictures.

16 The next question is how do I get the pictures
17 out of my camera into my computer? Well, the phone has
18 Bluetooth and my computer has Bluetooth, and with five
19 minutes of work, I'm able to make my phone communicate
20 with my PC. Who would have thought the major use of a
21 cell phone is to take pictures and put them in my PC I
22 would not have predicted.

23 MR. MAXWELL: Okay. Sandy Hughes from PMG.

24 MS. HUGHES: Speaking of standards, I think this
25 is a good place to talk about our retail supply chain.

1 Beam me up, Scottie.

2 EPC is an application of RFID. Within the
3 supply chain, we have found numerous inefficiencies
4 where we could take advantage of this technology, the
5 least of which is not the out of stocks or lost sales
6 that we get from not having the product on the shelf
7 when the consumers want it.

8 Studies have shown that when consumers cannot
9 find the product that they want, 37 percent of the time
10 they will buy something else and 21 percent of the time
11 they will go somewhere else and get that. For
12 manufacturers like ourselves, this is not a good thing.

13 So EPC allows us to transform the supply network
14 and it becomes a crystal ball to us so that we can see
15 product through the supply chain at every touch point
16 where it flows.

17 For that, we get these benefits of less loss,
18 less inaccuracies and the product where it needs to be.

19 EPC Global is a standards organization that
20 enables this network to happen. We have over 800
21 businesses within this network, which is really
22 important to set the standards so that we can all work
23 together and get the product where it needs to be.

24 EPC Global is the child of the people who have
25 brought you the bar code. So sometimes we hear it

1 called the electronic bar code. That's the application
2 we are looking at here.

3 Skip that one. This is just an example of how
4 it works within supply chain for some of the pilots we
5 have worked on.

6 The cases up in the left have come to us with
7 blank tags put on them. We figure out which item it is
8 that's going to be going into those cases, put that into
9 our computer system and then write onto the tag in the
10 packing system where these cases are going through, the
11 item number, the manufacturing plant where it is being
12 packed and then the serial numbers that we get from EPC
13 Global for the range of products within that batch.

14 Those then are aggregated into a pallet. In
15 this case it is Venus disposable razors. It goes to the
16 distribution center, which then within the distribution
17 center, you can see the readers, the white boxes with
18 the blue dots, and each one of these will read it into
19 the distribution center.

20 We take that apart, perhaps combine it with some
21 shaving cream, based on the customer order, ship it off
22 to the customer.

23 They read that into their shipping center in the
24 distribution center. They may take it apart again
25 depending on which retail store it is going to, combine

1 it with some Kimberly Clark product or Johnson & Johnson
2 product, send it off to a retail store.

3 And then as they take the product out of the
4 cases to put onto the shop floor, they throw the case
5 away, which then logs that as the end of the supply
6 chain for EPC.

7 All of that, the reason I'm telling you is
8 because you often hear about the tag and the reader when
9 you hear about RFID. It is the whole network of
10 integrated applications and databases that is the real
11 power behind all this.

12 How do we know that Procter & Gamble gets our
13 data from the retailers, somehow that has to get sorted
14 out and go to the right applications.

15 When people talk about this great big database
16 in the sky, that is a huge box if that's going to
17 happen. I can tell you it doesn't, it can't.

18 We have done a number of different pilots. We
19 have found where we get a lot of benefit right now, 35
20 percent of the time -- when we are doing a promotion,
21 lots of advertising on TV print ads, 35 percent of the
22 time the display cases that we have that go with that ad
23 are not there where they need to be in those retail
24 stores.

25 When we did a test with EPC, we found we get 19

1 percent higher throughput when we have the display cases
2 where they need to be.

3 I will show you a real life example for that.
4 This is our Mach 3 razors here and Duracell batteries.
5 It is called a display case. We would put a tag on that
6 case.

7 When it arrives in the store, it will be on the
8 end aisle, sometimes within the aisle. In the supply
9 chain, we can watch what happens to each one of those.

10 We tried this in production with our Gillette
11 Fusion razor. Hopefully a lot of you men are using
12 this, five-blade razors, really close shave. If you
13 aren't, go try it.

14 We launched this product, which was really huge,
15 with the Superbowl in 2006, and with that we tagged the
16 display cases in over 400 stores and then we also had
17 some control stores.

18 You can imagine all the excitement we pumped
19 into people, where they are ready to run off to the
20 stores and buy those Fusion razors and then not be able
21 to find them.

22 Well, through this process we were able to track
23 them through each one of those touch points, and there
24 was an alert that came to us when every one of those
25 cases got off track so we could make sure it got there.

1 Through that process, instead of the 60 to 80
2 percent average in our control stores, we had 92 percent
3 compliance with those display cases being where they
4 needed to be.

5 For those 400 stores it was a control test. You
6 would say it was kind of fixed. When you compare that
7 to our average, which is 40 to 60 percent of display
8 cases, you can see the value, with the 92 percent being
9 where they needed to be.

10 The reason I went into all this detail is
11 because we didn't know two years ago that tracking
12 display cases would be one of the benefits consumers
13 would really get and where we could make it work as a
14 business case throughout P&G.

15 So from 2004, this is kind of a cycle, we start
16 with the technology. In 2005, the retailer mandates.
17 So we have found the areas where it does work in 2006
18 and what we call the EPC advantage strategy.

19 So it doesn't have to be all or nothing. We can
20 start with something and get started with that. We
21 learn as we go, get benefits from it and then make
22 changes for the next areas that we look at.

23 We have three different levels of product. We
24 call it the E PC advantage ones. Also we have Crest
25 White Strips and Gillette blades and razors, which are

1 some of the highest theft items today within the supply
2 chain.

3 Being able to track that through, we get the
4 product but it is also a savings. The testable products
5 are the ones where we think there would be benefit.
6 They are high-margin products but we haven't been able
7 to scale that yet within P&G.

8 The challenging ones are where there are physics
9 issues. That's just to show you how much the technology
10 is changing and how much we are learning.

11 Of course, with what I have talked about are
12 cases and pallets. We in the EPC network are focusing
13 on most of that today.

14 Seeing the technology is developing so fast, the
15 EPC public policy steering committee put together some
16 guidelines so that as companies are starting to look at
17 item-level technology, they can follow to make sure
18 consumer protections are in place.

19 So all of the network members have agreed to
20 follow these guidelines of consumer notice, which means
21 that on the product or package there will be some type
22 of notice, a tag is present, also that technology is in
23 use, consumer choice, what's available today we have
24 decided the tag would be on items where the package can
25 be thrown away with the tag or the tag can be removed.

1 In the future, you don't get a lot of benefits
2 if the tag is gone. We are looking for solutions as
3 they become available.

4 That means you also have a need to have a lot of
5 education on what does this all mean so that when people
6 see the notice, they know what it means, what their
7 choices are.

8 The other thing we agreed is as long as
9 retailers are using the EPC tags and the information as
10 they are bar codes today with confirmation of personal
11 information, everything fits for those guidelines.

12 If they are going to do anything different, they
13 need to go further with the notice and choice.

14 On that end, thinking about more than just the
15 supply chain, because to the citizens of the world, RFID
16 is RFID.

17 So P&G, together with a number of other sectors
18 of the industry, pharmaceuticals, library, automotive,
19 et cetera, got together under the center and some other
20 consumer groups to come up with some best practices as
21 the technology continues to develop and they basically
22 follow the same elements that I mentioned before that
23 are based on fair information practices.

24 So those same guidelines are the ones we have
25 put out there for other companies to use for a number of

1 these different applications that you hear about,
2 notice, choice, education, et cetera.

3 These are some examples of what we do within
4 P&G. It is possible to implement some of these
5 guidelines. Sometimes it is possible that a case of
6 Bounty towels could get into the shop floor. So we tag
7 everything.

8 We did it again with pharmaceuticals and even in
9 our internal test sites. We have on our Web site more
10 information about UPC, where we are using the
11 technology.

12 I mentioned education is important. Benefits,
13 you have heard a lot of these. So I will not go into
14 that.

15 The key point I want to leave you with here is
16 it's a phased approach. Adoption is progressing. You
17 need to keep doing things when it works because only
18 when we have the technology proliferate are we going to
19 find more benefits for consumers and there is a way to
20 build in public policy from the beginning.

21 Doing that as we are thinking of the different
22 opportunities is going to be the right way to go in the
23 end.

24 I'm going to stop there, and we have a video
25 from Microsoft.

1 MR. MAXWELL: We are going to cut it because we
2 are running over.

3 MS. HUGHES: Never mind.

4 MR. MAXWELL: Paul.

5 MR. MOSKOWITZ: By the way, Sandy, one thing you
6 omitted to say, EPC stands for electronic product code.

7 MS. HUGHES: What did I say?

8 MR. MOSKOWITZ: I don't think you said what it
9 stands for.

10 Sandy has elaborated very well on some of the
11 benefits of tagging retail items with RFID tags. These
12 are used in the electronic product code, EPC.

13 She has talked about guidelines which are very
14 important. This is an industry which is thinking ahead
15 to privacy concerns.

16 Today what we are doing is tagging pallets and
17 cases. Tomorrow we will be tagging retail items.

18 This will come slowly. There are 100 billion
19 cases a year worldwide. The number of retail items are
20 about 2 trillion. There is no way today that the RFID
21 industry can produce that number of tags. However, it
22 will happen eventually. You can bet on it.

23 Although, as I said, I'm better at predicting
24 the past than the future, I believe we will eventually
25 see benefits derived from tagging individual items. For

1 instance, faster checkout. You can just push them all
2 over a counter at once because you can read many RFID
3 tags at a time.

4 There is a question besides the guidelines what
5 can we do to protect consumers. It is important to us
6 because if we lose the trust of the consumers, we have
7 lost our technology.

8 The marketplace is the final arbiter in deciding
9 what is used eventually.

10 So in addition to guidelines, there are various
11 physical means that can be used to protect privacy. It
12 is an issue with retail items because RFID tags can be
13 read at a distance up to, say, 30 feet for a passive
14 RFID tag, and they can be read by radio waves, not light
15 beams, so you can have your tagged items read without
16 your knowledge from up to 30 feet.

17 Some of the proposals for privacy, first of all,
18 the kill command, EPC Global has built a kill command
19 into the protocol for communication with UHF tags. This
20 totally stops a tag from working after the point of
21 sale.

22 It has one major drawback. You would like to
23 have the tag working after the point of sale so you
24 could use it for returning items, for authenticating
25 items, pharmaceuticals especially, or for recycling so

1 that we can recycle it properly.

2 There are other proposals. One of the earlier
3 ones and most impressive are blocker tags. The inventor
4 of the blocker tag is sitting right next to me, Ari
5 Juels. He can talk about it.

6 These are tags that would interfere with the
7 normal reading of RFID tags. There is a proposal for
8 clipped tags. You can have metal-lined bags in which to
9 put your purchases. This isn't very practical. Not
10 everybody wants to carry around a metal-lined shopping
11 bag to stop the radio waves, and some items just won't
12 fit in your shopping bag.

13 However, this is the method being used by the
14 U.S. State Department for protecting RFID tags in
15 passports from being read.

16 There are mechanical methods of stopping a tag
17 from working. Bring your own hammer with you to the
18 checkout counter. This also stops the tag from being
19 used later.

20 And finally, there are various forms of
21 encryption that can be used to help make the tag more
22 secure. And there are many, many different proposals
23 for encryption.

24 I would like to show you the clip tag. In fact,
25 I brought one with me to demonstrate. What this is is a

1 tag which has notches at the edges and perforations
2 which are very much like a ketchup packet. I will not
3 open the ketchup packet here. I think I could make a
4 good mess.

5 It would make a better comedy routine. So I
6 won't do that.

7 We have a video on YouTube. Instead of
8 publishing in physics letters, I publish on YouTube. It
9 is not just for Lonely Girl in Borah anymore.

10 In any case, I have better ratings on my video
11 than Lonely Girl, not as many viewers, though.

12 You have a tag which can be read at 30 feet.
13 This is an apparel hang tag which might be attached to
14 an item you purchase.

15 If I take the tag which has perforations and
16 notches, I can tear off a piece of the tag, and now I
17 have turned a tag that can be read at 30 feet to only be
18 read at 2 inches. So the opportunities for compromised
19 privacy are a lot less.

20 What it does is it allows the consumer to take
21 the privacy into the consumer's own hands, his or her
22 own hands.

23 It is a visual indication that the tag has been
24 modified, unlike an electronic command where you don't
25 know what is going on. This is a clear indication that

1 we have done something to the tag. In fact, we have
2 ripped off a piece of the antenna. It's like when we
3 used to have telescoping antennas on cars, if you
4 lowered that antenna to go through the car wash, you can
5 only receive the very strongest radio stations.

6 The same sort of thing. What we are doing is
7 making the tag so it can only be read at 2 inches. In
8 order to read the tag, it has to be held up right
9 against the reader.

10 What this means is you can still use the tag as
11 a receipt for returns or recalls or it can still contain
12 that recycling information or it could be used for
13 authentication, which is very important for
14 pharmaceutical items. However, it can't be read at a
15 distance.

16 The one bit of bragging is The Wall Street
17 Journal liked this idea. In September they published
18 their technology innovations for 2006 and included the
19 clip tag on its list.

20 Finally, I have been asked to say just a few
21 words about where the technology is going. I have a
22 conceptual curve because you don't see any numbers or
23 dates. But this is three stages in a cumulative
24 adoption curve.

25 Pervasive devices are in the upper right-hand

1 corner. These are the pervasive applications of RFID
2 today which we use often without questioning. EZ Pass
3 is the electronic toll collection. I have such a tag.
4 I used it this morning on the Tri-borough Bridge in
5 New York City. I will use it this evening.

6 The New York City marathon tags runners shoes.
7 I have an access badge from IBM which I use to get into
8 the building.

9 Even my cats have RFID tags for identification
10 and also to open their own cat door. Just like IBM, my
11 cats have RFID.

12 These are pervasive applications.

13 However, look at EPC Global. We are working on
14 pallets and cases. I estimate 100 billion cases
15 worldwide. That's a big number.

16 The total tag production capability today is
17 still only about 1 percent of that. So we are climbing
18 the adoption curve for that.

19 For, as I show here, bananas or any other item,
20 retail items that you would like to label, the numbers
21 are staggering, 2 trillion items a year. We have
22 nowhere near that production capability.

23 However, I believe we will start tagging items
24 which are of high value or which are very important to
25 us.

1 In the case of pharmaceuticals, the FDA has said
2 you have to provide a means for authenticating the train
3 of packaging pharmaceuticals from the manufacturer to
4 the pharmacy because it is not a matter of money, it is
5 a matter of human life. We have to make sure they are
6 not intercepted and substituted with the fake ones along
7 the way.

8 What I see, in conclusion, if this works --
9 there we go -- the pervasive applications, we have
10 millions of tags. For the supply chain, we are talking
11 about billions of tags. Eventually for individual items
12 it is trillions.

13 But as time goes on, as the number of tags do
14 get up into the billions, what you are doing is
15 strengthening a standard, the EPC Global standard. It
16 turns RFID into a commodity item so that the barrier to
17 getting into this industry has been lowered.

18 You don't have to design your own tags and your
19 own readers the way we did 10 years ago when we were
20 just developing the technology. Even today you don't
21 have to reengineer the whole system.

22 It is getting to the point where RFID technology
23 will be like bar codes. It will be an off-the-shelf
24 technology. You will see many, many new applications.

25 I hope they will sort out the aircraft baggage

1 issue so that my bags are at the same airport I arrive
2 to at the same time.

3 I see that as the future of RFID.

4 Thank you.

5 (Applause.)

6 MS. HARRINGTON-MCBRIDE: Another terrific panel
7 on RFID and its applications. I'm sorry to once again
8 be the hook.

9 We are getting ready to think a little bit about
10 convergence which is how we will end today's
11 programming.

12 It was an extremely interesting panel, and the
13 data will help us a lot in the work that we do. So
14 thanks.

15 While we are switching gears, if you all want to
16 participate, we have a polling question for you to help
17 you think a little bit about convergence and how it
18 might affect your life.

19 Which RFID application are you most looking
20 forward to experiencing? A, features to improve
21 shopping; B, tools to look after my elderly parents; C,
22 interactive entertainment systems in my home; and D, I
23 am going off the grid, I am not looking forward to any
24 of them.

25 We will do the countdown and see what you all

1 think.

2 Oh. We have some nay sayers in the audience.
3 All right. The people have spoken. And very shortly
4 the people will be spoken to.

5 We have our convergence panelists being miked up
6 right now and they will be right out.

7 (Break.)

8 MR. SIDAK: I'm Greg Sidak. I'm moderating the
9 last panel today on convergence.

10 We are going to make a guaranteed effort to
11 conclude on time at 5:30. To do that, I have asked the
12 panelists all to be very succinct with their comments.

13 I will be the Jim Lehr to ask them to stay
14 within two minutes.

15 To start, I would like to pose the following
16 question and just start down the row here with quick
17 reactions to the following.

18 What will convergence mean to us 10 years from
19 now, in 2016? Since none of us is really a scientist
20 type, we are all more policy people, what is the most
21 important policy issue or set of policies issues we will
22 be talking about ten years from now in connection with
23 convergence?

24 Fritz?

25 MR. ATTAWAY: I think convergence will mean more

1 stuff. In my case, it will mean more movies and
2 television shows available to consumers when they want
3 it, wherever they want it and however they want to get
4 it.

5 Convergence means we will be delivering movies
6 and television shows through phone lines, over wireless
7 phones, cable, satellite and God knows what other
8 delivery systems.

9 It really is an exciting time for people in the
10 content business because the doors are wide open for us
11 to get our content to our consumers.

12 I think the biggest challenge that we face will
13 be free ridership, people who somehow cheat the system
14 and try to get it for free.

15 Just like Verizon, if a large number of people
16 hack into Verizon and get their phone service free and
17 soon to be television and movie services free, that
18 creates a huge problem.

19 Everyone that has taken Economics 101 knows that
20 free riders ultimately reduce supply and increase
21 prices.

22 The free rider problem is our biggest challenge
23 in this new world. I think we will overcome it, but it
24 is going to take some effort.

25 MR. SIDAK: Taylor.

1 MR. REYNOLDS: To me, convergence in 10 years
2 would be a state where I can subscribe to one Internet
3 connection everywhere I go, rather than signing up for
4 ADSL, mobile phone, Wi-Fi.

5 I can go to one provider that offers everything,
6 and it will be ubiquitous connectivity wherever I go. I
7 can be watching, for example, one of the movies on my
8 mobile phone, move outside, move back inside, it pops up
9 on my TV screen.

10 It is like IP connectivity that follows me
11 around. That said, I think one of the biggest issues in
12 the future is going to be competition.

13 Right now you might have competition from
14 several mobile phone companies, but it is a good
15 question to ask how many companies will be able to offer
16 ubiquitous connectivity in the country, and I think
17 competition is going to be one of the biggest issues.

18 MR. SIDAK: Jim.

19 MR. KOHLENBERGER: Thanks. Over the next
20 decade, I think convergence means big, new things for
21 consumers. It is a powerful, exciting thing happening
22 out there.

23 Economist Magazine did a survey on convergence
24 and found convergence of voice and data was the most
25 powerful area of convergence over the next couple years.

1 When we say convergence, what is really
2 happening is decoupling kind of the voice and video from
3 the analog world and putting it on top of the Internet
4 world.

5 These things become software applications and
6 can be distributed anywhere, any time, and the
7 innovation that was much constrained and that could only
8 be upgraded over a decade's time can now be upgraded on
9 Internet time.

10 In the next five years, I think there are things
11 we are seeing in the voice and video world where
12 competition from voice or IP services can mean \$100
13 billion in savings for consumers through competition.

14 That's a phenomenal number. That's three times
15 what video can mean. That's roughly on par with what
16 the President's tax cuts are. That's a huge number for
17 consumers, and that's a powerful thing.

18 It is really empowering consumers. For 100
19 years, we have answered our phones, and now they can
20 answer to us. We can take charge, we can move them with
21 us. We can have any phone number we choose, we can send
22 it to any phone.

23 But the real exciting things are things that
24 look nothing like a phone, click-to-dial Web pages,
25 things where it is incorporated into the rating system,

1 into the office software where you can video stream and
2 learn piano from thousands of miles away. We can learn
3 a foreign language in different ways.

4 Convergence means these things we used to see as
5 unique silos of voice and video and data have now become
6 a thousand incredibly empowering things for consumers.

7 MR. SIDAK: Dan.

8 MR. BRENNER: I think with the Pacman image in
9 your mind, if you will, remember Pacman would go one way
10 and then the other.

11 In one direction are the competitors trying to
12 reach different kinds of customers. Taylor described
13 one kind of customer who wants ubiquity to follow them
14 about. Others want very narrow purchases and nothing to
15 do with this brave new Tech-ade world.

16 I think companies like Verizon and Google and
17 Comcast and others will be trying to find the products
18 that customers want from them at price levels and in
19 packages that make it attractive.

20 Everything we have learned in the last five or
21 seven years in the cable business is all about that.
22 It's the stickiness of a package that meets a customer
23 where they want to be.

24 Not every customer wants digital cable. Many
25 want Internet, video and all of the YouTube benefits.

1 On the other side, I think the challenge will be
2 to create sufficiently large enough markets, to go to
3 Fritz' point, that can create a sufficient pool of money
4 to create quality products, products that people want.
5 Some of these products will be very cheap to provide.

6 So avoid using destructive technology that
7 rapidly reduces the cost of the services that were just
8 mentioned.

9 On the other hand, motion pictures, a big
10 production, high cost of talent and sports and
11 entertainment, I suggest you need a different kind of
12 model to create products people want and want to buy in
13 large quantities. And you have to find in this very
14 customer-oriented market enough of a critical mass to
15 create those kinds of goods.

16 MR. SIDAK: Sarah.

17 MS. DEUTSCH: I guess many of the examples
18 people gave are really relying on broadband in many
19 senses as the driver to get this engine of growth going
20 forward.

21 Some of the evolution that we are seeing in our
22 area are from wireline to wireless plus converged models
23 of both, from narrowed band to broadband, from
24 voicecentric to videocentric, from copper to optical
25 infrastructure and from kind of a Web TV phone and a

1 passive delivery system to one where the user actually
2 participates and creates the content.

3 It is really going to be a media revolution.
4 Some of the challenges that I see would be ensuring that
5 broadband can grow without unnecessary regulation to
6 copyright issues, because there will always be a clash
7 between new technologies and the protection of
8 intellectual property, security and privacy, because the
9 more ubiquitous all these services, the more
10 opportunities for scams and things that would keep the
11 FTC quite busy.

12 MS. SOHN: It seems 10 years ago nobody
13 predicted where we would be today, that is, the
14 development of a whole class of creators.

15 People are creating their own content. They are
16 delivering it all over. If people read The Wall Street
17 Journal today, Sarah's company entered into an agreement
18 with YouTube to provide some of the videos on demand and
19 also on their Vcast service.

20 I don't think there will be one convergence. I
21 think there will be different convergences.

22 One of the questions we were asked and everybody
23 on the panel gave a thumbs down to, will we have one
24 device that will follow us around and do everything for
25 us. I think the answer is absolutely no.

1 Like today, we will have many different devices
2 that do different things well. You will have
3 convergences of video and gaming and data and storage
4 and also convergences of voice and video and voice and
5 data.

6 I don't think there will be one convergence in
7 particular. One thing I do agree with which I heard
8 from a couple people is that the silo system that we
9 know now, broadcasting, cable, landline, voice, voice
10 over IP, those differentiations are really going to go
11 away.

12 That's what convergence means to me. The pipe
13 that delivers whatever it is you want delivered is not
14 going to make a difference. I'm hoping the regulatory
15 system will change along with it.

16 But for me and my organization, I would say
17 there are several really important policy issues.

18 First and foremost is how to make copyright law,
19 which was last seriously rewritten in 1976 -- that is
20 preVCR -- how we make it conform to today's world where
21 people are creating their own content, where mash-ups
22 between two copyrighted works are some of the most
23 popular content that's created, how we go from a you
24 must license everything system, which is the system we
25 have today, to one that allows for a little bit more

1 freedom of creativity, ensuring, of course, that
2 copyright holders get adequately compensated, but
3 reflecting the reality of how people use technology
4 today.

5 The other issue that I think is very, very
6 important is the issue of disclosure. And I want to
7 talk about that in two different ways.

8 I think you are going to see more content
9 providers, more the folks that Dan and Fritz represent,
10 using digital rights management tools to try and protect
11 their content from being stolen. My organization
12 doesn't have a problem with that as long as it is
13 something that happens in the marketplace, as opposed to
14 being government mandated.

15 On the other hand, we do think consumers should
16 know when a CD is copy protected. They should know what
17 they can and cannot do with the technology and software
18 that they buy. Right now they don't know.

19 Similarly, we have been involved in the whole
20 Net-neutrality debate, whether a broadband provider
21 should be required not to discriminate against those
22 content applications and services in which they don't
23 have a financial interest.

24 Even assuming there is no Net-neutrality
25 requirement placed by Congress upon them, shouldn't

1 consumers know the quality of the Internet service that
2 they are getting and whether Internet providers are
3 indeed favoring certain content over others?

4 So those are just some of the policy issues that
5 I think are going to be really important in the coming
6 10 years.

7 MR. SIDAK: As I hear the panelists discuss
8 this, I guess I would summarize the issues as I have
9 heard them this way. There are concerns about
10 competition, about incentives for investment to create
11 content, the trend by which end users become part of the
12 creative class themselves, the importance of providing
13 focused products and pricing policies, the concern that
14 ubiquity and the sheer volume of choices that become
15 available also magnify existing policy issues, such as
16 security and intellectual property protection and
17 disclosure issues.

18 One additional theme that I heard was the
19 movement of applications to software away from the
20 network. And that leads me to pose the following
21 question. I invite any of you to jump in.

22 If traditional services like voice and video
23 become over-the-top software applications, then are we
24 moving from telecom-related intellectual property
25 related policy debates to debates that look more like

1 the ones that we had with respect to Microsoft's
2 integration of functionalities within an operating
3 system? Is that what convergence might suggest in terms
4 of policy issues?

5 MR. KOHLENBERGER: I think we are going to this
6 world where all these things become software, and I
7 think it means innovation is the key driver.

8 We need to protect innovation in order to bring
9 the consumer benefits about. We can't automatically
10 take these new types of ideas and put these into these
11 old regulatory boxes and constrain the types of
12 regulation that are happening.

13 The voice world, there are some really great
14 things that are happening right now.

15 Darkware is working on software that can
16 automatically translate English into other languages.
17 When you couple that with voice, where we can talk to
18 anybody around the globe, Star Trek, it is kind of like
19 the universal translator out of Star Trek.

20 In hospitals today, people are using these Wi-Fi
21 name badges where they are voice activated and you can
22 call Nurse Cratchet, whether she is across the town or
23 in town.

24 I think it means something fundamentally
25 different. Any application, service or device can have

1 a voice or video component. When we get to that kind of
2 world, we can have a whole proliferation of services
3 that compete not necessarily head to head but in new and
4 completely different ways, things we can't imagine
5 today.

6 Those are the things we need to protect, make
7 sure that innovation can thrive, that we don't put these
8 things into these old-timers.

9 MR. ATTAWAY: When you think of software, don't
10 forget that content, movies and television shows are
11 software nowadays. They are bits.

12 We need to keep that in mind when we set
13 international trade legislation and domestic policies.

14 Greg mentioned the need to protect intellectual
15 property to spur creation of content. Yes, but also we
16 need to protect the content from, again, free riders. I
17 won't say "thief" because that's a derogatory term, but
18 free riders in order not only to protect the content but
19 to protect the delivery systems that deliver that
20 content.

21 As Dan and Sarah will tell you, building cable
22 facilities or telephone systems is very expensive. They
23 have to pay for it, and the way they pay for it is by
24 getting paid for the services that they provide.

25 MR. BRENNER: Just to open this up, Fritz and I

1 love to debate all kinds of issues. Let me challenge
2 you for a second.

3 YouTube was sold for a very large number to
4 Google, and yet those are to some degree free riders.
5 There is a lot of content that is not copyrighted or if
6 it is, it is not commercialized.

7 There is a lot of commercial stuff on there.
8 Yet there has been very little effort to tell YouTube to
9 take down clearly copyrighted entertainment product.
10 Why do you think that is?

11 MS. SOHN: Certainly no lack of interest on our
12 part. I think our member companies have made it very
13 clear to YouTube that they expect this infringing
14 content to be taken down. I think YouTube is going to
15 do that.

16 A fair amount of stuff has been asked to be
17 taken down. That kind of gets around nobody is going to
18 condone the fact that people sometimes steal music
19 videos and put them up on YouTube. That to me is not
20 the problem.

21 The problem is a homemade video that was on
22 YouTube of a 75-year-old guy who thought it would be
23 cool to tell young people about the way he uses
24 technology and the things he likes, and he puts on a CD
25 player and plays his favorite song. If you ask somebody

1 in the recording industry, that is something that could
2 be subject to a cease and desist letter. He played a
3 song and it is a public performance.

4 In my mind, that doesn't make any sense. If the
5 law needs to be changed, it shouldn't be changed to stop
6 the wholesale I will use the word "theft" of somebody's
7 intellectual property. But when you are talking about
8 creativity, transforming a transformative piece that
9 maybe does take two copyrighted works and mash them
10 together or the incidental use of a song or video or
11 movie in the background of user-generated content, that
12 shouldn't be something that cost that person 10- or
13 20,000 or should be subject to a lawsuit.

14 MS. DEUTSCH: I think the --

15 MR. ATTAWAY: We have a fundamental disagreement
16 there. The law is fine. What needs to change is the
17 marketplace.

18 The marketplace is changing very quickly. We as
19 content owners need to find marketplace ways to allow
20 people to use our content in ways that they find easy
21 and affordable.

22 Repealing the copyright law or enacting
23 compulsory licenses, Dan will tell you how effective
24 compulsory licenses are. It is just a bad idea.

25 MS. SOHN: Of course, I'm not advocating

1 repealing the copyright law.

2 MS. DEUTSCH: A 75-year-old guy rapping should
3 probably be subject to a cease and desist letter. That
4 shows we are going to be stranger than we already are,
5 speaking to ourselves.

6 MR. BRENNER: By the time we are 75, that's
7 going to look like middle age. It will be the new 55.

8 MR. REYNOLDS: If I can chime in here. One of
9 the things interesting about intellectual property here,
10 users don't know exactly how they can use this content
11 that they buy. There needs to be some clarification
12 that if I buy this music, if I buy this video, can I use
13 it.

14 What is the definition of fair use? We need
15 some sort of clarification on how we can use these
16 things that we buy, if we can stick them on YouTube,
17 what is a parody, what exactly is infringing use of
18 something.

19 The same goes for we talk about content on the
20 network. I think it is also important to look at the
21 networks themselves. How can users use these networks?
22 A lot of this is active disclosure.

23 MS. DEUTSCH: The YouTube 10 years ago would
24 have been shut down. There was probably an open and
25 shut case for copyright infringement.

1 This year people are looking at them more
2 carefully. Content owners are probably thinking how can
3 we make some money off this, how can we clean it up.
4 Google has amassed a large war chest to try to settle a
5 lot of copyright claims.

6 MR. SIDAK: We have talked about how these new
7 products put stress on old regulatory paradigms.

8 But what about old business models? In a sense
9 we are seeing a shifting toward revenue models that take
10 advantage of the willingness of some other party to pay
11 for the content that may be delivered to us, some more
12 advertiser-based revenue model.

13 Is that something that will carry through all of
14 these different areas of telecommunications and content
15 and software?

16 MR. KOHLENBERGER: I think it is very exciting
17 for consumers, because for a hundred years we paid
18 monthly phone bills and cable bills for five. Now we
19 have the opportunity to download free software that you
20 can make phone calls and video calls around the world.
21 That's a powerful thing.

22 We have ways people are rolling out services
23 that are advertising bases.

24 We don't know if these things will work or not.
25 Voice will eventually go for free. The one thing I

1 think that Fritz brought up and Sarah mentioned is these
2 networks, they are expensive.

3 I think we have to keep in mind there are two
4 sides to the broadband equation. Too often we look at
5 the supply side and think that we have to invest money
6 on the supply side to build these networks the make this
7 all possible, where in fact there is a powerful demand
8 driver.

9 Ten years ago I was fortunate enough to have
10 this guy, college graduate student, a guy named Mark
11 Andreson. He had this little diskette, something he
12 gave me, the first version of the Mosaic browser. It
13 brought text and graphics together.

14 Now we have made those graphics move, now they
15 are interactive. Now we have done powerful things. At
16 that time, people said this Internet cannot handle
17 pictures, it is not big enough to handle these things,
18 and we can't have this browser thing on the Internet.

19 The Internet started at least at one point it
20 doubled traffic in a hundred-day period. Traffic on the
21 Internet was doubled. That became the demand driver.

22 People demanded more out of this Internet, and
23 the pipes were built. We ended up with a glut of fiber
24 in the 2000 time frame. It was a phenomenal story.

25 We can't forget the lessons that as these things

1 go to zero, they create a demand, more value for
2 consumers in that broadband pipe and makes it more
3 valuable for consumers to buy and pay for the service.

4 MS. SOHN: What Jim said raises a couple
5 different issues for me. I don't know how much has been
6 discussed over the past few days, but there's the need
7 to ensure more universal adoption.

8 We all have our Mach 10 service. There is a
9 good 20 percent of the country that doesn't even have
10 access to broadband because they are in rural areas and
11 poor folks.

12 MS. DEUTSCH: 20 percent?

13 MS. SOHN: These are FCC's numbers.

14 MS. DEUTSCH: In some unserved areas.

15 MR. KOHLENBERGER: It is true that about a third
16 of folks don't have any kind of Internet.

17 MS. SOHN: Even if it is half of what the FCC
18 says, that is still a significant amount of the
19 population that doesn't have access to broadband.

20 It seems to me there hasn't been a whole lot of
21 discussion about that among policy makers in quite some
22 time.

23 MR. BRENNER: Tens of hundreds of millions of
24 dollars are given away to underserved areas. I think
25 policy makers have worked on that. It is not the FCC's

1 province to allocate those funds. But other parts of
2 the government do.

3 I think everybody agrees broadband should reach
4 rural areas. It is rural areas where cable and DSL or
5 rebuilds of the phone systems don't reach.

6 I think that is an issue of government making
7 the decision to subsidize and to assist those that are
8 serving those areas as long as a real commercial
9 competitor or a WIS isn't already providing it.

10 They shouldn't subsidize. It would be great if
11 there were two, three, four. But my tax dollars
12 shouldn't go to the fourth or fifth provider.

13 MR. REYNOLDS: If I can jump in there, giving
14 kind of an international perspective. One of the things
15 we do at the OECD is we make comparisons in broadband
16 across countries.

17 The U.S. has chosen a certain type of regulatory
18 path. They have decided there is not going to be a
19 local loop on bundling. That was mandated with the 1996
20 Communications Act.

21 That requirement was partially pulled back.
22 That means you have less competition on, for example, a
23 DSL line where, as I live in France, I live in Paris, I
24 can choose among six or seven broadband providers over
25 my telephone or I can choose to go with the cable

1 provider.

2 That said, there is a possibility in the United
3 States that you have competition between cable and DSL,
4 whereas, a lot of countries in Europe don't have a cable
5 network that can serve Internet access.

6 MS. DEUTSCH: It is not just cable and DSL. We
7 have 3G and Wi-Fi and power line all coming. The market
8 is getting more competitive.

9 MR. REYNOLDS: I would be careful. One of the
10 things we take care to do at the OECD is define the
11 market.

12 We can't put Verizon's FiOS product which is
13 capable of 30 to 50 megabits per second with their
14 CDMEDVO product that is probably good up to one megabit
15 per second.

16 We need to be careful. There is competition in
17 the United States. You do have this intermodal
18 competition between DSL and cable. One thing that has
19 worked in other countries has been this competition on
20 the same line through local loop unbundling. It
21 certainly works in France where I am as well.

22 MS. SOHN: I wouldn't overstate the competition.
23 Again, the FCC's own numbers show that in 30 percent of
24 the country, you either had a choice of cable or DSL.

25 Only about half the zip codes in this country

1 have a choice between two. So we have advocated some
2 sort of nondiscrimination Net-neutrality principle.
3 Local loop unbundling would be fine.

4 We hear about competition coming, broadband over
5 power lines, which is about 1 percent of the country,
6 but they are not really competing. Even Verizons EDVO
7 has a lot of restrictions on what you can do, peer to
8 peer, certain downloading because of the technology.

9 For real high-speed broadband, you really only
10 have a choice of two. Again, that is only a choice that
11 50 percent of the country has.

12 We think until there is real competition, you
13 need some sort of openness. Maybe it is not Net
14 neutrality. Maybe it is some sort of infrastructure
15 openness. Maybe it is something else.

16 MR. SIDAK: What about the possibility of
17 relying more on antitrust standards that are general
18 applicability?

19 We discussed a minute ago about getting away
20 from this silo model of regulation that the FCC has used
21 for decades. The European Union, for example, at least
22 in name it has more of a competition-based framework for
23 looking at telecommunications markets.

24 Is that something that might be different 10
25 years from now when we are talking about convergence?

1 Would we basically be talking in terms of the language
2 and tools of antitrust lawyers?

3 MR. BRENNER: I think it is more attractive to
4 deal with problems as they arise. One of the things in
5 this whole network-neutrality debate and just how will
6 broadband develop in the U.S. is an absence of specific
7 problems that we want to address.

8 We have the one example that the FCC dealt with
9 very quickly. Since then, there has been virtually no
10 behavior.

11 It would be healthy to see a range of
12 experiments, a range of offers being made, including
13 speeding up service. If Bell South wants to speed up
14 service to an HD provider on broadband and provide
15 managed service so that entity could offer a competing
16 product competing with an HD via a telephone-based
17 broadband product, that would be an interesting thing to
18 see.

19 There may be behavior that goes too far.
20 Blocking we know at this point for major providers is
21 off limits.

22 MR. KOHLENBERGER: This is a Global market --

23 MR. BRENNER: Let me finish this thought. The
24 advantage antitrust, despite the problems it had in
25 working through the Microsoft problems, because it took

1 a long time and a lot of energy for results some people
2 felt were ambiguous at the end, at least you have a set
3 of facts you can identify as the problems.

4 Here the debate in Washington seems to swirl
5 about things that haven't happened, aren't happening.

6 MR. REYNOLDS: If I can address this. There is
7 something that has happened in the past month in Korea.
8 We are following this debate across the world.

9 MR. BRENNER: Yes, we know. But after the
10 explosion, what?

11 MR. REYNOLDS: In Korea, the second largest
12 provider is Honalu. KT is the telephone company.
13 Honalu offers fiber to the home to people.

14 But there are 3 million of its subscribers to
15 its Hona TV that are blocked from accessing services
16 over cable networks. You would think it is a video on
17 demand product that they offer to anyone, to anyone. It
18 doesn't have to be a Honalu subscriber.

19 You say why don't they just switch it on? The
20 problem is something that the FTC might have to address
21 in the future, and that is Koreans are locked into
22 three-year contracts. They have no way of getting out
23 of this with their cable company for three years in
24 order to get the cheap prices.

25 Then all of a sudden their video doesn't work

1 anymore from Hona TV.

2 MR. KOHLENBERGER: In Korea, in three days,
3 remember those nuclear missiles took off. In South
4 Korea, U.S. Armed Forces, who had taken their voice OIP
5 services with them so they could cheaply call home and
6 video conference home and family events, the broadband
7 provider was going to block them.

8 The base commander had to get involved and he
9 temporarily had to get a reprieve so they are not
10 blocking that.

11 These things are happening around the world. In
12 Chile just two weeks ago, on antitrust grounds they got
13 involved to try to prevent the voice or IP service from
14 being blocked. In Belize, businessmen couldn't call
15 home on their voice OIP service.

16 In each of these cases, policy makers have got
17 involved to make sure there could be competition, that
18 there could be choices.

19 At least where I grew up, I don't wait for the
20 rain to come before I go out to fix the roof.

21 MR. BRENNER: Didn't the Secretary of State say
22 something like that?

23 MR. SIDAK: We are down to our last minute. I
24 will give Fritz the last word.

25 MS. SOHN: I would like to move from Korea to

1 France. The French were mad at Apple for not making
2 their service interoperable with other devices.

3 So instead of exercising their antitrust law,
4 their competition laws, they attacked the technology.
5 They said that if you use DRM technology and someone
6 else wants to make it interoperable with their device,
7 you have to divulge all your secrets.

8 Well, of course, that would be the end of the
9 DRM.

10 It really is something that governments should
11 consider. If you are concerned about anticompetitive
12 actions with respect to interoperability, don't attack
13 the technology; exercise your communications laws. And
14 the sign says time is up.

15 MS. SOHN: I have a better solution. I agree
16 with Fritz, the French law was a bad --

17 MR. SIDAK: We have to go.

18 MS. SOHN: The better solution would be to have
19 a fair use exemption to the Visual Millennium Copyright
20 Act which would allow you to circumvent whatever DRM is
21 on whatever digital media for lawful uses.

22 That would allow you to make your music
23 interoperable with whatever device you want to play.

24 MR. SIDAK: Thank you. That concludes our
25 panel. Thank you very much.

1 (Applause.)

2 (Whereupon, at 5:30 p.m., the hearing was
3 recessed.)

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1 C E R T I F I C A T I O N O F R E P O R T E R .

2

3 DOCKET/FILE NUMBER: P064101

4 CASE TITLE: PROTECTING CONSUMERS IN THE NEXT TECH-ADE

5 HEARING DATE: NOVEMBER 7, 2006

6

7 I HEREBY CERTIFY that the transcript contained
8 herein is a full and accurate transcript of the notes
9 taken by me at the hearing on the above cause before the
10 FEDERAL TRADE COMMISSION to the best of my knowledge and
11 belief.

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13 DATED: NOVEMBER 20, 2006

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BRENDA SMONSKEY

17

18 C E R T I F I C A T I O N O F P R O O F R E A D E R

19

20 I HEREBY CERTIFY that I proofread the transcript
21 for accuracy in spelling, hyphenation, punctuation and
22 format.

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25